



#### Baltimore Marriott Inner Harbor at Camden Yards 110 S Eutaw St, Baltimore, MD 21201

# **AGENDA**

Monday, September 24, 2018: Day One

Time	Session Description
7:30 AM – 12:00 PM	Open Registration Location: Second floor, outside of Stadium Rooms 1-5
8:00 AM – 9:00 AM	Drop-in Discussions with Staff from the Center for Medicaid and CHIP Services (CMCS)  Location: Stadium 4  Representatives from CMCS will be available to participate in informal discussions with state Medicaid officials and attendees.
9:00 AM – 9:10 AM	Welcome & Opening Remarks Location: Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3)  Kim Brandt, the Centers for Medicare & Medicaid Services Principal Deputy Administrator for Operations, will welcome attendees and provide opening remarks for this year's Workshop.
9:10 AM – 9:30 AM	Opening Plenary: Leveraging Medicaid to Address the Opioid Epidemic: Progress and Opportunities Location: Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3)  During the opening plenary, CMCS leadership will discuss federal Medicaid efforts to support states in addressing the opioid crisis, outline several CMCS-state initiatives underway, and highlight a few upcoming opportunities of interest.  Speaker: Deidre Gifford, MD, Deputy Director, Center for Medicaid and CHIP Services, CMS
9:30 AM – 9:50 AM	On the Ground Perspective: Touched by the Opioid Epidemic Location: Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3)  Leah Hill, an advocate for families who are struggling with the disease of addiction, will share her personal and professional experiences related to the opioid epidemic.  Speaker: Leah Hill, Acting Overdose Fatality Review Coordinator, Baltimore City Health Department

# **Morning Concurrent Breakout Sessions**

Time	Session Description	Topic
10:00 AM – 10:50 AM	Breakout A1: Implementing the Centers for Disease Control and Prevention (CDC) Opioid Prescribing Guidelines in Medicaid Location: Stadium 4	Prevention
	During this panel, CDC officials and Medicaid representatives from Maine and Virginia will discuss their experience, achievements, and trajectories for implementing opioid prescribing guidelines to ensure appropriate utilization within the Medicaid program, including those in alignment with the CDC Guideline for Prescribing Opioids for Chronic Pain.	
	<ul> <li>Jan Losby, PhD, Team Lead, Health Systems, Division of Unintentional Injury Prevention, CDC</li> <li>Christopher J Pezzullo, DO, Medical Director, MaineCare, Chief Health Officer, Maine Department of Health and Human Services</li> </ul>	
	<ul> <li>Donna Francioni-Proffitt, Pharmacy Manager Virginia Department of Medical Assistance Services</li> </ul>	
	Moderator: Jan Losby, PhD, Team Lead, Health Systems, Division of Unintentional Injury Prevention, CDC	
10:00 AM – 10:50 AM	Breakout A2: Increasing the Uptake: Medication-Assisted Treatment Benefit, Payment, and System Design Location: Stadium 5	Treatment and Purchasing
	In this session, the audience will learn about examples of effective policy and practice approaches to improve the availability, use, and quality of medication-assisted treatment (MAT). Speakers from Missouri and Massachusetts will discuss their experience designing benefits and implementing collaborative care models that link clinical and administrative services within Medicaid to achieve greater MAT capacity, utilization, and quality of care.	
	<ul> <li>Colleen LaBelle, Program Director, Office-Based Addiction Treatment Director, STATE OBOT-B, Boston Medical Center</li> <li>Mark Stringer, Director, Missouri Department of Mental Health</li> </ul>	
	Moderators: Colette Croze, Medicaid Innovation Accelerator Program (IAP) Coach, Croze Consulting and Mady Chalk, PhD, IAP Coach, The Chalk Group	

Time	Session Description	Topic
10:00 AM -	Breakout A3: Maternity-Related Opioid Use Disorder and Neonatal Abstinence	Rural and
10:50 AM	Syndrome: Effective Practice and Policy Approaches	At-Risk
	Location: Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3)	Populations
	Given the impact that neonatal abstinence syndrome (NAS) has on multiple state	
	systems and the need to coordinate multi-agency efforts, this session will provide a deep	
	dive into New Jersey's strategy to address NAS. Leadership from the New Jersey Division	
	of Medical Assistance and Health Services and the New Jersey Department of Children	
	and Families will discuss their intensive case management approach called M-WRAP,	
	which combines care management, wraparound services, and recovery supports for	
	opioid dependent pregnant/postpartum women; its work to implement a shared	
	definition for substance exposed infants to guide data and service deliver across	
	systems; surveys with hospitals regarding NAS related policies; an NAS-specific Project	
	ECHO initiative; and future strategic efforts. After hearing about New Jersey's work, the	
	audience will then learn about the CMS Innovation Center's multi-pronged strategy to address the opioid crisis, including special populations such as children and pregnant and	
	postpartum beneficiaries with opioid use disorder.	
	<ul> <li>Roxanne Kennedy, Director of Behavioral Health Management, NJ Department</li> </ul>	
	of Human Services	
	<ul> <li>Mollie Greene, Director of Clinical Service, New Jersey Department of Children and Families</li> </ul>	
	J. Alice Thompson, Social Science Researcher, Center for Medicare & Medicaid	
	Innovation, CMS	
	Moderator: Suzanne Fields, IAP Coach, Senior Advisor for Health Care Finance & Policy, University of Maryland	
11:00 AM -	Breakout B1: Non-Opioid/Non-Pharmacologic Pain Management Options and	Prevention
11:50 AM	Approaches in Medicaid	
	Location: Stadium 4	
	In this session, a representative from CDC will discuss research, evidence, and practice	
	guidance regarding non-opioid and non-pharmacologic pain management treatment. A	
	representative from CMS will then highlight states' options to cover non-opioid and non-	
	pharmacologic pain management services in Medicaid. The panel concludes with a	
	presentation by senior leadership from Ohio's Medicaid agency describing the state's	
	approach to managing prescription opioids and ensuring appropriate pain therapy	
	coverage for beneficiaries, including expanding coverage for acupuncture services.	
	<ul> <li>Jan Losby, PhD, Team Lead, Health Systems, Division of Unintentional Injury Prevention, CDC</li> </ul>	
	Deb Steinbach, Health Insurance Specialist, Disabled and Elderly Health	
	Programs Group, Center for Medicaid and CHIP Services, CMS	
	Barbara Sears, Director, Ohio Department of Medicaid	
	Moderator: Jan Losby, PhD, Team Lead, Health Systems, Division of Unintentional Injury Prevention, CDC	

Time	Session Description	Topic
11:00 AM -	Breakout B2: Treatment Within and After the Emergency Department: Practice and	Treatment
11:50 AM	Policy Design	and
	Location: Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3)	Purchasing
	As states implement Emergency Department (ED) Bridge Programs and other efforts to initiate treatment for opioid use disorder in hospital EDs, there is emerging interest on program, practice, and policy design. In this session, the Secretary for Pennsylvania's Department of Drug and Alcohol Programs will describe the creation of the Warm Handoff system and its clinical protocol. A representative from a Pennsylvania hospital and Center of Excellence will then detail the system they use for ED handoffs and the results they've achieved. The Centers of Excellence program and its Warm Handoff component promote innovative hospital ED practices with respect to overdoses and engagement in treatment.	
	<ul> <li>Jennifer Smith, Secretary, Department of Drug and Alcohol Programs,         Pennsylvania</li> <li>Mark B. Woodland, MD, Chair of OBGYN Department, Reading Hospital,</li> </ul>	
	Pennsylvania	
	Moderator: Colette Croze, IAP Coach, Croze Consulting	
11:00 AM -	Breakout B3: Rural Treatment Strategies: Consultative Support Approaches	Rural and
11:50 AM	Location: Stadium 5	At-Risk
		Populations
	States and providers can offer strategies to support specialty substance use disorder (SUD) providers and health care practitioners to expand access to SUD treatment, including medication-assisted treatment (MAT) in rural areas. In this session, presenters from Florida will highlight a peer-mentor approach that applies utilization and practice data to improve care and offer practical solutions to address provider, cultural, and logistical issues to enhance the delivery of MAT.	
	<ul> <li>David Gastfriend, MD, Chief Architect, CONTINUUM -The ASAM Criteria Decision Engine, ASAM Chief Medical Officer, DynamiCare Health, Inc. Senior Research Scientist, Treatment Research Institute of Public Health Management Corp.</li> <li>Ute Gazioch, Director of Substance Abuse and Mental Health, Florida Department of Children and Families</li> <li>Rick Hankey, Vice President, LifeStream Behavioral Center</li> </ul>	
	Moderators: John O'Brien, IAP Coach, Technical Assistance Collaborative and Mady Chalk, PhD, IAP Coach, The Chalk Group	
12:00 PM - 1:30 PM	Networking Lunch (on your own)	n/a

#### **Afternoon Concurrent Breakout Sessions**

Time	Session Description	Topic
1:30 PM – 2:20 PM	Breakout C1: Integrating Data for the Medicare-Medicaid Dually-Eligible Population: Profiling Opioid Prescribing and Misuse Location: Stadium 4	Prevention
	The goal of this session is to share examples of the types of Medicare data that can support states in better understanding the impact of the opioid epidemic in their dually-eligible population. CMS officials, the lead contractor for the CMS Medicare-Medicaid Data Integration project, and a representative from the District of Columbia will discuss tools for performing data analytics to assess opioid prescribing and utilization in the dually-eligible population.	
	<ul> <li>Jessica Knott, Senior Associate, FEI Systems</li> <li>John Wedeles, DrPH, Associate Director, Division of Analytics and Policy Research, Washington DC Department of Health Care Finance</li> </ul>	
	Moderator: Sharon Donovan, Director, Program Alignment Group, Medicare-Medicaid Coordination Office, CMS	
1:30 PM -	Breakout C2: Leveraging Section 1115 SUD Demonstrations to Support State Opioid	Treatment
2:20 PM	Initiatives	and
	Location: Stadium 5	Purchasing
	In this session, the audience will hear from the Deputy Director of the CMCS State	
	Demonstrations Group and representatives from two state Medicaid programs,	
	Maryland and Utah, about their efforts to implement 1115 SUD demonstrations that	
	address the opioid crisis. The panelists will outline the application process, monitoring	
	and evaluation efforts, and experiences implementing 1115 SUD demonstrations.	
	<ul> <li>Teresa DeCaro, Deputy Group Director, State Demonstrations Group, Center for Medicaid and CHIP Services, CMS</li> </ul>	
	<ul> <li>Alyssa Brown, Deputy Director of the Planning Administration, Maryland Department of Health</li> </ul>	
	Jennifer Meyer-Smart, 1115 Program Manager, Utah Department of Health	
	Moderator: Kirsten Beronio, Senior Policy Advisor, Disabled and Elderly Health Programs Group, Center for Medicaid and CHIP Services, CMS	

Time	Session Description	Topic
1:30 PM – 2:20 PM	Breakout C3: Rural Medication-Assisted Treatment Strategies: Telehealth and Expanding the Opioid Treatment Program Footprint Location: Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3)	Rural and At-Risk Populations
	During this session, panelists will highlight innovative practice and service delivery models designed to increase the availability of medication-assisted treatment (MAT) in rural areas. Representatives from Iowa will describe their approaches for establishing medication units to expand the reach of Opioid Treatment Programs. A clinician from Minnesota will then discuss partnering with tribal providers to leverage telehealth for providing MAT to rural and tribal patients.	
	<ul> <li>Kevin Gabbert, Opioid Initiatives Director, Iowa Department of Public Health</li> <li>Michael Polich, Chief Executive Officer, United Community Services in Iowa</li> <li>Charles Hilger, Vice President of Medication Assisted Treatment for Meridian Behavioral Health</li> </ul>	
	Moderator: Alexander Ross, Sc. D, Senior Behavioral Health Advisor, Health Resources and Services Administration, Office of Planning, Analysis and Evaluation	
2:30 PM — 3:20 PM	Breakout D1: Improving Prescription Drug Monitoring Program Functionality and Usage Location: Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3)  This session takes a broad look at efforts to leverage and improve prescription drug	Prevention
	monitoring programs (PDMPs). Federal officials from the CDC, the Department of Justice and, the Office of the National Coordinator for Health Information Technology will highlight progress as well as opportunities available to states to improve the value of PDMPs for clinical and administrative purposes. In addition, a speaker from Indiana will discuss efforts related to integration and interstate data sharing.	
	<ul> <li>Wesley Sargent, Health Scientist, Division of Unintentional Injury Prevention, National Center for Injury Prevention and Control, CDC</li> <li>Tara Kunkel, Senior Drug Policy Advisor, U.S Department of Justice</li> <li>Arun Natarajan, Senior Policy Analyst, Office of the National Coordinator for HIT</li> <li>Kara Slusser, Director, Indiana Board of Pharmacy Prescription Monitoring Program</li> </ul>	
	Moderator: Wesley Sargent, Health Scientist, Division of Unintentional Injury Prevention, National Center for Injury Prevention and Control, CDC	

Time	Session Description	Topic
2:30 PM -	Breakout D2: Integrated Care: Managing Chronic Conditions and Co-Morbid Illness	Treatment
3:20 PM	Location: Stadium 4	and
		Purchasing
	The purpose of this panel is to highlight the importance of treating the physical health	
	co-morbidities of individuals with opioid use disorder (OUD). Speakers will discuss	
	national epidemiological data regarding these comorbidities, Michigan's data analytic	
	efforts to identify and address physical health care utilization trends for Medicaid	
	beneficiaries with OUD, and a California provider's approach to manage specialty	
	physical health, pharmacy, and substance use disorder treatment services.	
	Barbara J Turner, MD, Professor of Clinical Medicine, University of Southern	
	California; Adjunct Professor, University of Texas School of Public Health	
	<ul> <li>David Schneider, Behavioral Health Specialist, Michigan Department of Health and Human Services</li> </ul>	
	Vitka Eisen, Ed.D, President & Chief Executive Officer, HealthRIGHT 360	
	Moderator: John O'Brien, IAP Coach, Technical Assistance Collaborative	
2:30 PM -	Breakout D3: American Indian/Alaska Native Partnerships and Strategies	Rural and
3:20 PM	Location: Stadium 5	At-Risk
		Populations
	The goal of this session is to showcase the partnerships emerging in California with	
	respect to improving the care for American Indian and Alaska Native beneficiaries with	
	substance use disorders (SUD) and opioid use disorders (OUD). State officials and Urban	
	Indian provider representatives from California will discuss their approaches for	
	engaging and collaborating with tribal and Urban Indian partners on SUD and opioid	
	strategies specific to the American Indian and Alaska Native population, including a new	
	Tribal Medication-Assisted Treatment Project.	
	Michele Wong, Assistant Division Chief, Substance Use Disorder Compliance	
	Division, California Department of Health Care Services	
	Melissa Eidman, Program Coordinator, California Consortium for Urban Indian	
	Health	
	Moderator: CAPT Susan Karol, MD, Health Insurance Specialist and Assistant Medical	
	Director, Division of Tribal Affairs, Center for Medicaid and CHIP Services, CMS	
3:20 PM -	State Team Planning Session & Optional Post-Presentation Facilitated Discussions	n/a
4:20 PM	Locations: Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3)	
	Workshop participants are encouraged to use this time to meet with their home state	
	colleagues and/or engage with peers for cross-state discussions.	
	Locations: Stadium 4 & 5	
	Concurrent with the time slot for the daily state planning sessions, participants will have	
	an opportunity to engage in post-presentation facilitated discussions with presenters	
	from the sessions held earlier that day. These post-presentations facilitated discussion	
	sessions will allow for a deeper dive into key areas of interest as states consider	
	actionable steps to apply session content to their own state's efforts.	

#### **General Plenary**

Time	Session Description
4:20 PM – 5:00 PM	Day One Closing Plenary Panel: You Get What You Pay For: Designing Value-Based Payments to Prevent and Treat Opioid Use Disorder
	Location: Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3)
	Day one of the Workshop concludes with a plenary panel designed to highlight emerging efforts underway to deploy value-based strategies that address the opioid epidemic. Washington's Deputy Chief Medical Officer will discuss the state's use of metrics linked to payment for opioid prescribing and opioid use disorder treatment. The audience will then hear from Virginia's Chief Medicaid Medical Officer about the state's metrics and payment approach to increase access to and improve the quality of medication-assisted treatment. The plenary concludes with a presentation by a representative from a Pennsylvania Medicaid health plan outlining the strategy used to develop pay-for-performance metrics and incentives tied to quality performance for substance use/opioid use disorders.
	<ul> <li>Charissa Fotinos, MD, Deputy Chief Medical Officer of Washington State's Health Care Authority</li> <li>Katherine Neuhausen, MD, Chief Medical Officer, Virginia Department of Medical Assistance Services</li> <li>James Schuster, MD, Chief Medical Officer, UPMC Insurance Division</li> </ul>
	Moderator: Suzanne Fields, IAP Coach, Senior Advisor for Health Care Finance & Policy, University of Maryland

# Tuesday, September 25, 2018: Day Two

Time	Session Description
8:20 AM -	Day Two Opening Plenary: Using Data to Tell the Story: Sizing the Opioid Use Problem, Driving
9:00 AM	Interventions, and Tracking the Impact Across Medicaid
	<b>Location</b> : Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3)
	Day two of the Workshop begins with a morning plenary focused on the experiences of Vermont and Kentucky and their approaches to using data to frame the opioid "story" in their states. During the plenary, the presenters will describe their analytic approach to sizing the opioid problem within Medicaid, driving interventions, and tracking the impact of implementing those intervention for beneficiaries with opioid use disorders. In addition, the presenters will also share ways that they use data to frame their messaging for multiple constituents and stakeholders, with a focus on illustrating what their state has done to improve care for beneficiaries.
	Beth Tanzman, Executive Director, Vermont Blueprint for Health
	Gil Liu, MD, Medical Director, Kentucky Department of Medicaid Services
	Moderator: John O'Brien, IAP Coach, Technical Assistance Collaborative

# **Morning Concurrent Breakout Sessions**

Time	Session Description	Topic
9:10 AM – 10:00 AM	Breakout E1: Preventing the Progression: Youth and Young Adult-Specific Strategies to Address Opioid and Other Substance Use Location: Stadium 4	Prevention
	Substance use disorders are a developmental disease, typically beginning in adolescence. As a result, strategies to prevent and treat substance use, including opioid use, for youth and young adults are essential. This session will highlight three states' unique strategies: New Jersey's youth system approach to substance use treatment; Oklahoma's efforts to enhance naloxone distribution through youth specific strategies via the CHIP Health Services Initiative; and Massachusetts' efforts to increase adolescent medication-assisted treatment through various workforce initiatives focused on pediatricians and family practitioners. In addition, the audience will also hear from a Massachusetts provider about practice supports for the outpatient management of substance use disorders in adolescents, including use of screening, drug urine screens, and medication assisted treatment.	
	<ul> <li>Ruby Goyal-Carkeek, Deputy Director, Children's System of Care, New Jersey Department of Children and Families</li> <li>Burl Beasley, Director, Pharmacy Services, Oklahoma Health Care Authority</li> <li>Rebecca D. Butler, Assistant Director, Office of Youth &amp; Young Adult Services</li> <li>Sharon Levy, MD, Associate Professor of Pediatrics, Harvard Medical School; Director, Adolescent Substance use and Addiction Program at Boston Children's Hospital</li> </ul>	
	Moderators: Suzanne Fields, IAP Coach, Senior Advisor for Health Care Finance & Policy, University of Maryland and Mady Chalk, PhD, IAP Coach, The Chalk Group	
9:10 AM – 10:00 AM	Breakout E2: Effective Managed Care Contracting Approaches: Optimizing Care Coordination Location: Stadium 5	Treatment and Purchasing
	During this session, representatives from Massachusetts and California's Los Angeles County will describe effective managed care contracting strategies used to encourage providers to develop and maintain affiliations for referrals, transition management, and care coordination. In addition, the presenters will discuss how county-based health plans in California and Accountable Care Organizations in Massachusetts are convening treatment providers in specialty networks, creating connections and building systems for integrated care management to meet beneficiaries' health, wellness, and social needs.	
	<ul> <li>John M. Connolly, PhD, Interim Division Director Los Angeles County –Health Agency</li> <li>Stephanie Brown, Director, Office of Behavioral Health, MassHealth, Executive Office of Health and Human Services</li> </ul>	
	Moderator: Colette Croze, IAP Coach, Croze Consulting	

Time	Session Description	Topic
9:10 AM -	Breakout E3: Pre/Post-Release and Engagement Strategies for Justice-Involved	Rural and At-Risk
10:00 AM	Populations Location: Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3)	Populations
	This session will highlight Arizona's innovative approaches towards engaging its justice-involved population through the state's Medicaid and grant programs. A state official from the Arizona Medicaid program and representative from an Arizona Medicaid health plan will discuss their program design and implementation activities to coordinate care for the justice-involved population, including data sharing, "reach-in" care coordination, medication-assisted treatment initiatives and co-locating integrated health clinics with probation offices.	
	<ul> <li>Matt Fallico, Opioid Health Program Manager, Arizona Health Care Cost Containment System</li> </ul>	
	<ul> <li>Deana Champagne, Vice President of Justice System &amp; System Partner Relations,</li> <li>Cenpatico Integrated Care (Arizona Complete Health)</li> </ul>	
	Moderator: Lisa Patton, Director, Behavioral Health Research and Policy, IBM Watson Health	
10:10 AM – 11:00 AM	Breakout F1: Medicaid and State Targeted Response/State Opioid Response Grants: Alignment and Sustainability Location: Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3)	Cross-Agency Collaboration
	States are considering strategies for reconciling time-limited grant opportunities with sustained service delivery. This session will provide an opportunity for attendees to informally discuss alignment strategies between State Targeted Response (STR)/State Opioid Response (SOR) and Medicaid. State officials from Arizona, Kentucky, and Washington will discuss plans or potential opportunities for sustaining gains made with STR and SOR funding through transitioning and aligning efforts under Medicaid. The state presentations will springboard an interactive audience and panelist discussion on key sustainability considerations and possible successful strategies.	
	<ul> <li>Charissa Fotinos, MD, Director of Behavioral Health Integration and Evidence-Based Policy, Washington State Health Care Authority</li> <li>Michael Langer, Acting Assistant Director, Washington State Health Care Authority</li> <li>Gil Liu, MD, Medical Director, Kentucky Department for Medicaid Services</li> <li>Katie Marks, PhD, Program Director, Kentucky Opioid Response Effort</li> <li>Matt Fallico, Opioid Health Program Manager, Arizona Health Care Cost</li> </ul>	
	Containment System  Moderators: Colette Croze, IAP Coach, Croze Consulting and Lisa Patton, Director, Behavioral Health Research and Policy, IBM Watson Health	

Time	Session Description
11:00 AM -	State Team Planning Session & Optional Post-Presentation Facilitated Discussions
12:00 PM	
	<b>Locations:</b> Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3) Workshop participants are encouraged to use this time
	to meet with their home state colleagues and/or engage with peers for cross-state discussions.
	Locations: Stadium 4 & 5
	Concurrent with the time slot for the daily state planning sessions, participants will have an opportunity
	to engage in post-presentation facilitated discussions with presenters from the sessions held earlier that
	day. These post-presentations facilitated discussion sessions will allow for a deeper dive into key areas of
	interest as states consider actionable steps to apply session content to their own state's efforts.

# **General Plenary**

Time	Session Description
12:00 PM -	Closing Remarks—Looking to the Future
12:30 PM	Location: Ballroom (2 <sup>nd</sup> floor, Stadium Rooms 1-3)
	R. Corey Waller MD, Faculty, Institute For Healthcare Innovation; Chair, Legislative Advocacy Committee (ASAM); Principal, Health Management Associates