

Overview of IAP Program Support for States

Community Integration - Long-Term Services and Supports

Medicaid Innovation Accelerator Program

The Medicaid Innovation Accelerator Program (IAP) is a Center for Medicaid and CHIP Services (CMCS) - Center for Medicare & Medicaid Innovation collaboration designed to build state capacity and support ongoing innovation in Medicaid. IAP provides targeted support to states' ongoing delivery system reform efforts across four program priority areas: (1) substance use disorders; (2) Medicaid beneficiaries with complex needs and high costs; (3) community integration - long-term services and supports, and (4) physical/mental health integration.

IAP's third program area, Community Integration-Long-Term Services and Supports (CI-LTSS), will provide targeted program support to Medicaid agencies seeking to promote community integration for Medicaid beneficiaries using community-based LTSS. Based on state and stakeholder feedback, IAP will offer program support to states in two distinct areas: Housing-Related Services and Partnerships as well as Incentivizing Quality and Outcomes in community-based LTSS programs.

- **Medicaid Housing-Related Services and Partnerships (HRSP):** The lack of affordable and accessible housing is a significant barrier to community integration for people who use LTSS. A recent CMCS Information Bulletin articulated activities and services that Medicaid can provide to people who need home and community-based services (HCBS).¹ Consistent with statute, CMS does not provide Federal Financial Participation for room and board in home and community-based services, but can assist states with coverage of certain housing-related activities and services. IAP program support to states will range from offering tools and lighter touch support to states that want to focus on individual tenancy sustaining services to more intense, hands-on technical support for states that are ready to create Medicaid-housing agency partnerships.
- **Incentivizing Quality and Outcomes (IQO):** Efforts to incentivize quality and outcomes have been utilized more for acute care than for community-based LTSS, except in states that have incorporated quality measures in their payment methodologies for nursing facilities. IAP program support to states will range from providing assistance to states in planning efforts for incorporating quality and outcome-focused incentives to working with states that are in the early stages of implementing incentives for quality and outcomes as part their community-based LTSS programs.

Selected states in these two areas will share common interests and goals that align with IAP's broader goals for Community Integration- Long-Term Services and Supports:

- Increase state adoption of individual tenancy sustaining services to assist Medicaid beneficiaries.
- Expand housing development opportunities for community-based LTSS Medicaid beneficiaries through facilitation of partnerships with housing agencies.
- Increase state adoption of strategies that tie together quality, cost, and outcomes in support of community-based services LTSS programs.

What is the Benefit to Selected States?

- **States interested in HRSP:** Group and individualized program support with the adoption and implementation of tenancy sustaining services. Access to CMCS and other federal partners support in establishing sustainable partnerships between Medicaid and housing agencies.
- **States interested in Incentivizing Quality and Outcomes (IQO):** Group and individualized program support on the planning and implementation of IQO components, including stakeholder involvement, performance measures, and a financial incentive strategy.

¹ CMCS Information Bulletin, [Coverage of Housing-Related Activities and Services for Individuals with Disabilities](#).

Overview of Program Support Available

Housing-Related Services and Partnerships (HRSP)

Beginning in February 2016, IAP will offer two sequential tracks under HRSP: one for states seeking support with individual tenancy sustaining services, and one for states seeking support with Medicaid and Housing agency collaborative activities. *States can apply for one or both of these tracks.*

Track 1: Supporting Housing Tenancy: This track will focus on providing states with innovative strategies that are being used, or which could be used by states to support housing tenancy services for community-based LTSS Medicaid beneficiaries. Selected states will work closely with CMCS and IAP faculty as part of a three month web-based learning series that begins in February 2016. The content of program support will be refined based on the selected states' needs and include: webinars with experts to advise on housing tenancy issues; sharing of housing tenancy best practices, including support with incorporating improvement theory principles; and understanding which housing-related activities and services are covered by Medicaid.

Track 2: State Medicaid-Housing Agency Partnerships: CMCS intends to leverage its collaboration with federal agencies to promote partnerships between state Medicaid agencies, state housing finance agencies, public housing agencies, and others. The nature of this program support, which begins in April 2016 and runs for six months, is designed to be intensive and hands-on in order to move selected states closer towards building collaborations with key housing partners in their states. The content of program support will be customized to states' needs may include: in-person workshops, roundtables on Medicaid and housing agency collaborations; and facilitation of meetings between Medicaid and housing agencies. Selected states will be asked to submit a letter of commitment from a housing agency (state or local) to devote time to this effort.

Incentivizing Quality and Outcomes (IQO)

Beginning in April 2016, IAP will offer two sequential tracks in IQO: one for states seeking support with the planning of IQO for their community-based LTSS programs, and one for states in the early stages of implementing IQO initiatives for their community-based LTSS programs. *States can apply for one of these tracks.*

Track 1: Planning an IQO Strategy: This track will provide states with strategic planning support in developing an IQO approach for community-based LTSS, including assistance with a strategy for involving internal and external stakeholders. Program support, which begins in April 2016 and runs for six months, will be customized to selected states' needs and be delivered via virtual workshops that may include case studies of operational models; one-on-one webinars with experts; roundtables with other states planning to implement IQO strategies for community-based LTSS, support with incorporating improvement theory principles; and understanding of relevant federal authorities.

Track 2: Implementation of an IQO Strategy: This track, which begins in September 2016 and runs for six months, will provide support to states that are past the planning phase, but are in need of support with the early stages of their implementation activities. Technical support will be customized to participating states' needs and could include strategies for stakeholder involvement, specification of target populations, determining accountable entities, selection of performance measures, incorporating improvement theory principles; collection and analysis of relevant data, and development of financial incentives strategy. Program support will be customized to selected states' needs and preferences and be delivered primarily through one-on-one support with LTSS experts.

How Do Interested States Apply for Program Support?

States may choose to participate in one or both program components. Interested states are asked to complete and email the common Expression of Interest form for either (or both) HRSP and IQO to CMCS by December 1, 2015 midnight ET. The Expression of Interest form and selection factors are available online on the [Medicaid Innovation Accelerator Program \(IAP\)](#) website. Direct questions to MedicaidIAP@cms.hhs.gov subject line "CI-LTSS."