



RURAL HEALTH TRANSFORMATION

Planned State Initiatives

Budget Period 1

Methodology and Important Notes

METHODOLOGY

Data presented in this deck were compiled from State project narratives, subsequent verification with States, and additional rounds of CMS review and determination.

NOTES

Purpose: The focus areas and subtopics in this presentation are intended to organize and summarize planned State activities for informational purposes. They are not formal RHT Program classifications or requirements.

Overlapping categorization: States may fall under multiple subtopics. As a result, the sum of States listed within individual subtopics may not equal the total number of States represented.

Subtopic distinctions: Certain subtopics may appear similar but reflect meaningful differences based on the specific activities States reported.

Scope of data: Figures reflect Budget Period 1 (BP1) plans and may not fully capture the complete scope of State activity.

Initiative-based counts: Figures reflect State initiatives that include activities related to the identified focus area or subtopic. Because individual initiatives may address multiple topics, inclusion does not necessarily mean the focus area or subtopic is an initiative's primary purpose.

Variation in focus area counts: Some focus areas show fewer participating States than others. This is not necessarily an indication of low priority but rather may reflect differences in how States described their work in their project narratives, whether the activity represents something new under RHTP, and each State's own verification of its initiatives.

Absence from a focus area: A State's absence from a given focus area does not necessarily indicate a lack of related work. These figures represent RHTP funding allocations, which reflect the specific areas in which States identified a need for additional support.

Exclusions: State Policy Actions are not included. For example, a State that only pursued reinstating the Presidential Fitness Test, without any additional related activity, was not counted for the physical activity category.

Glossary: A glossary of key terms is provided at the end of this presentation.

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Technology

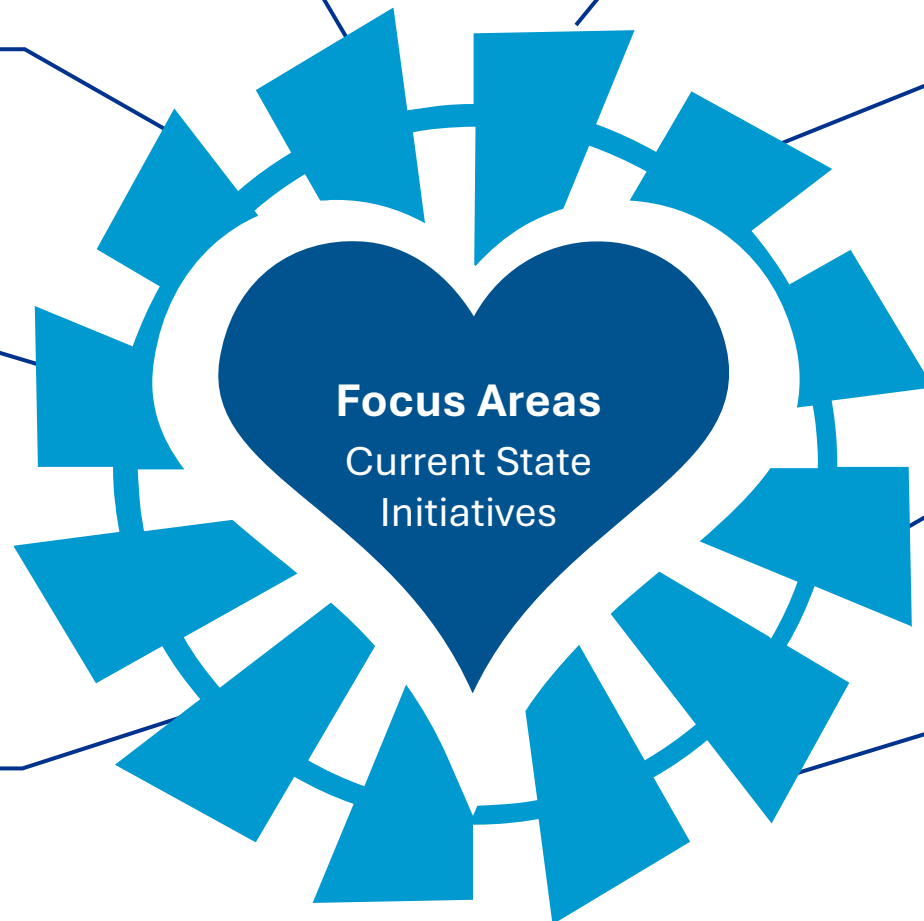
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Focus Areas
Current State
Initiatives

Number = Number of States addressing the focus area



Behavioral Health

- CCBHC Implementation & Expansion - **15**
- Crisis Services & Mobile Crisis Stabilization Units - **20**
- Integrating Behavioral Health and Primary Care in Co-Located Settings - **26**
- Substance Use Disorder (SUD)/Opioid Treatment & Recovery - **15**
- Behavioral Health Workforce Development - **16**

Maternal Health

- Doulas, Perinatal Community Health Workers (CHWs), and Community-Based Maternal Support- **15**
- Telehealth & Remote Patient Monitoring for Maternal Care - **17**
- Obstetric Workforce Development (Midwives, Obstetricians/Gynecologists (OB/GYN), Family Medicine-Obstetrics (FM-OB)) - **17**
- Postpartum Care, Home Visiting, and Maternal Behavioral Health - **18**
- Maternity Care Desert Response and Labor & Delivery (L&D) Sustainability - **16**

Pediatrics

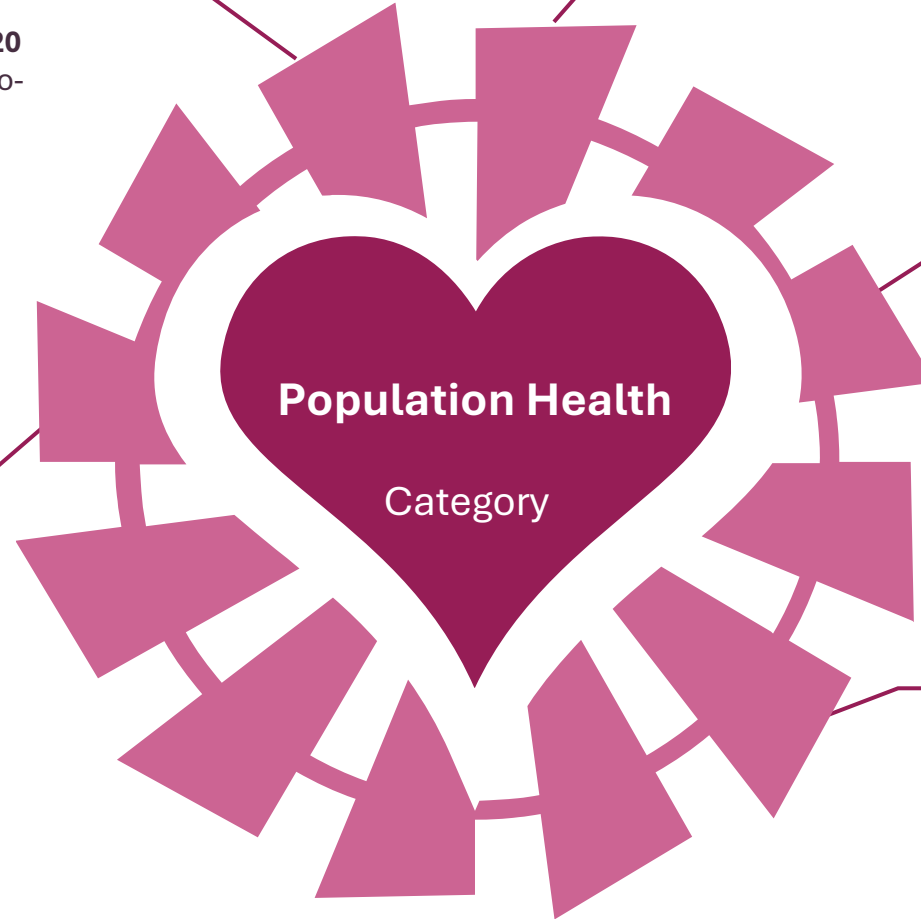
- School-Based Health Centers (SBHCs) & School-Based Health Services - **14**
- Pediatric Behavioral Health & Mental Health Access - **12**
- Pediatric Emergency Readiness & Well-Child Visit Improvement - **8**
- Pediatric Nutrition, Obesity Prevention, and Physical Activity - **2**
- Pediatric Workforce Development & Training - **5**

Tribal Health & Engagement

- Dedicated Tribal Funding Set-Asides & Carve-Outs - **6**
- Tribal-Specific Programs & Workforce Development - **8**
- Tribal Consultation, Governance & Stakeholder Engagement - **13**
- Tribal Health Integrated Across All Initiatives as Priority Population - **8**

Veterans' Health

- Behavioral Health and CCBHC Services - **3**
- Veterans Affairs (VA)-Rural Provider Integration & EHR Coordination - **5**



CCBHC Implementation & Expansion

- **15 States** – AL, IL, LA, MD, ME, MI, MT, NC, ND, NE, NH, NY, SD, WA, WI
- **Spotlight: *New Hampshire***
Transforms remaining Community Mental Health Centers (CMHCs) into fully functional CCBHCs with shared interoperable Electronic Medical Records (EMRs); integrates behavioral health and SUD services with primary care practices.

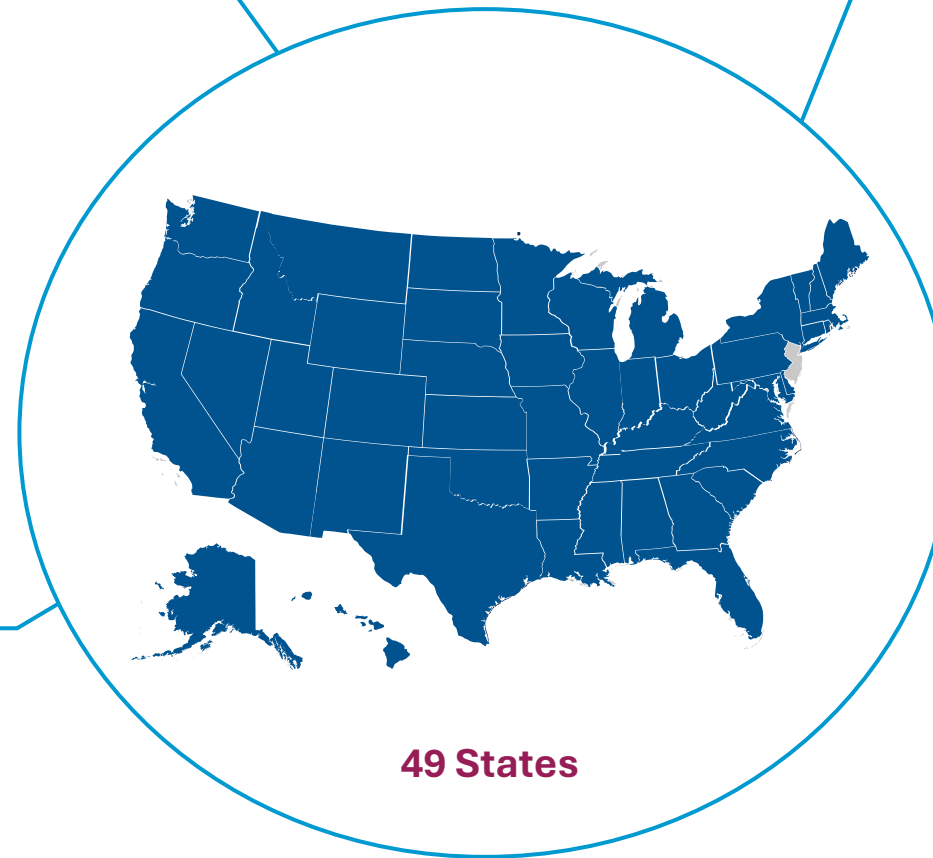
Crisis Service & Mobile Crisis Stabilization Units

- **20 States** – AZ, CT, HI, IL, IN, KY, MI, MN, MT, NC, NE, NH, PA, SC, SD, TN, UT, VT, WA, WY
- **Spotlight: *Nebraska***
Gives law enforcement 24/7 telehealth access to crisis responders; retrofits existing clinical facilities for crisis stabilization and withdrawal management; pilots behavioral health supports in nursing homes for individuals with serious mental illness.

Behavioral Health Workforce Development

- **16 States** – AK, AR, AZ, GA, ID, IN, KS, ME, MI, MN, MT, NH, PA, RI, WA, WV
- **Spotlight: *West Virginia***
Creates new behavioral health roles including community health workers, behavioral health providers, and peer-recovery support roles as part of the Personal Health Accelerator and Health to Prosperity Pipeline initiatives.

Behavioral Health



Blue = State has related initiative

Integrating Behavioral Health and Primary Care in Co-Located Settings

- **26 States** – CA, CO, CT, DE, FL, IA, ID, IL, KS, ME, MD, MI, MN, MO, NE, NH, NM, NV, NY, OK, TN, TX, UT, VA, VT, WY
- **Spotlight: *Kansas***
Integrates behavioral health into primary care by expanding a statewide learning network that trains rural primary care practices to embed behavioral health professionals, care coordination, and psychiatric consultation into primary care teams.

SUD/Opioid Treatment & Recovery

- **15 States** – AK, AR, IL, IN, KY, MA, ME, MI, MN, MS, NC, OH, OR, VT, WV
- **Spotlight: *Massachusetts***
Funds opioid treatment programs and modernizes behavioral health and substance use unit facilities to strengthen the continuum of SUD care through both service delivery innovation and infrastructure improvement.



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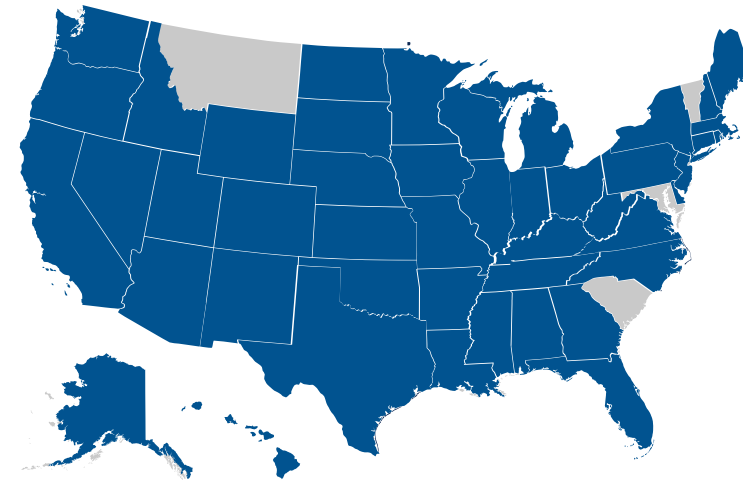
Maternal Health

Doulas, Perinatal CHWs & Community-Based Maternal Support

- **15 States – CO, DE, IL, KY, MI, MN, MO, NC, NH, NJ, OH, SD, TN, TX, VA**
- **Spotlight: South Dakota**
Expands community and Tribal doula programs as a central workforce component; includes Tribal doula programs to address disparities among American Indian women.

Telehealth & Remote Patient Monitoring for Maternal Care

- **17 States – AL, FL, GA, HI, IL, IN, KY, MI, MN, MO, NE, NH, OH, OK, SD, UT, WI**
- **Spotlight: Georgia**
Deploys remote pregnancy monitoring policy work alongside obstetric emergency carts, patient safety bundles, Perinatal Psychiatry, Education, Access, and Community Engagement (PEACE) for Moms, and Planning for Healthy Babies nutrition/weight management.



46 States

Blue = State has related initiative

Obstetric Workforce Development (Midwives, OB/GYN, FM-OB)

- **17 States – AL, CA, ID, IL, KS, MA, MI, MN, MO, NC, ND, NJ, NV, NY, OR, WV, WY**
- **Spotlight: Massachusetts**
Funds certified nurse midwife programs and rural hospital maternal health implementation through the Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE) Workforce Development initiative; offers awards to clinical supervisors working in rural settings.

Postpartum Care, Home Visiting & Maternal Behavioral Health

- **18 States – AK, AR, CT, IA, IL, KY, LA, MA, ME, MI, MO, NC, NM, OH, RI, SD, TN, WI**
- **Spotlight: Alaska**
Provides funding to establish or expand evidence-based prenatal and postpartum home visiting programs delivered locally in-person and via telehealth services that build on Alaska's existing health clinic infrastructure.

Maternity Care Desert Response & L&D Sustainability

- **16 States – AL, AR, AZ, ID, IN, MN, MO, MS, NC, NE, NH, OH, PA, SD, WA, WY**
- **Spotlight: North Carolina**
Expands access to care in maternity care deserts through strengthened consultation and transfer networks; deploys AI-enabled ultrasound technology to advance care delivery.

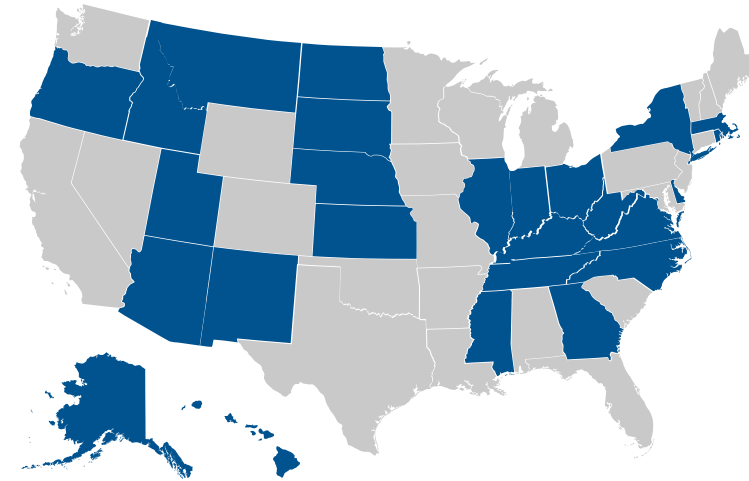
Pediatrics

School-Based Health Centers (SBHCs) & School-Based Health Services

- **14 States** – AK, DE, GA, ID, IL, MS, NC, NM, NY, OH, RI, SD, TN, UT
- **Spotlight: New York**
Establishes SBHCs in rural schools to improve physical exam rates, early intervention screening, and care coordination for students; delivers in-school telemedicine services partnering with school districts; allocates funding annually for SBHC contracts; provides Medicaid enhanced per-member/per-month payments for children in Patient-Centered Medical Home (PCMH) practices.

Pediatric Behavioral Health & Mental Health Access

- **12 States** – AZ, GA, HI, ID, IL, KS, MT, NC, ND, NY, OH, WV
- **Spotlight: Kansas**
Expands mental health consultation and resource networks that equip rural and frontier primary care providers, including pediatricians, with timely psychiatric consultation, training, and clinical practice materials, strengthening local capacity to identify and treat pediatric behavioral health needs.



26 States

Blue = State has related initiative

Pediatric Emergency Readiness & Well-Child Visit Improvement

- **8 States** – IN, KY, MA, MT, NC, OH, SD, TN
- **Spotlight: Kentucky**
Supports infant health through People Who Work for Engagement and Resilience (PoWER) Teams including postpartum support and linkage to pediatric services including the Health Access Nurturing Development Services (HANDS) program; establishes Special Needs Tracking and Awareness Response System (STARS) for children with complex medical needs so EMS agencies have access to child-specific care plans to improve emergency medical response.

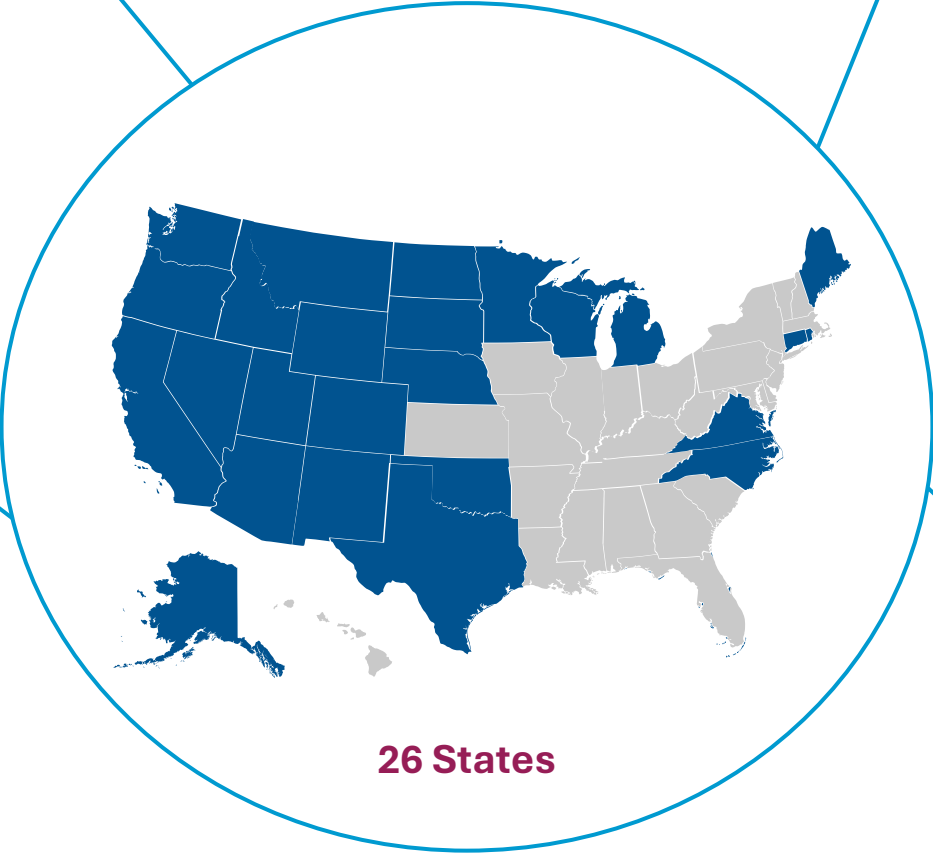
Pediatric Nutrition, Obesity Prevention & Physical Activity

- **2 States** – NE, VA
- **Spotlight: Virginia**
Funds rural communities, local governments, and Community-Based Organizations (CBOs) to expand access to safe, engaging spaces and programs that promote physical activity for children and youth through the Active Kids sub-initiative; engages local governments, schools, parks and recreation departments, and CBOs as stakeholders.

Pediatric Workforce Development & Training

- **5 States** – GA, ID, IN, MT, OR
- **Spotlight: Montana**
Expands pediatric-focused care by funding training programs for health care professionals in child health priorities, including children's behavioral health and child abuse prevention.

Tribal Health & Engagement



Dedicated Tribal Funding Set-Asides & Carve-Outs

- **6 States – ID, MI, MN, MT, OR, WA**
- Spotlight: *Montana*
Establishes the Tribal Community Health Aide Program (CHAP) as the flagship tribal initiative, focusing on system development and provider education through tribal colleges; hires dedicated Tribal Liaisons as RHTP administrative staff, and engages tribal nations and Urban Indian Organizations (UIOs) in co-design of preventive and workforce programs.

Tribal-Specific Programs & Workforce Development

- **7 States – AK, ID, MI, MN, MT, NE, WA**
- Spotlight: *Michigan*
Supports American Indian Health & Family Services through the Tribal Partner Fund; strengthens culturally coordinated care, chronic disease management, prevention, interoperability, referral networks, and local wellness resources for Michigan's federally recognized tribes.

Tribal Consultation, Governance & Stakeholder Engagement

- **13 States – CO, CT, ME, MN, MT, NC, ND, NM, OK, RI, TX, UT, WI**
- Spotlight: *North Carolina*
Requires North Carolina Rural Organizations Orchestrating Transformation for Sustainability (NC Roots) Hubs to engage tribal stakeholders in regional needs assessments and initiative implementation; incorporates tribal voices into governance and stakeholder engagement processes; develops culturally responsive healthcare career pathway and workforce programs in collaboration with tribal communities.

Tribal Health Integrated Across All Initiatives as Priority Population

- **8 States – AZ, CA, NE, NV, OR, SD, VA, WY**
- Spotlight: *South Dakota*
Prioritizes federally recognized American Indian reservations by targeting increased representation from rural/tribal counties in the Rural Health Forward Training Hub and addressing American Indian maternal mortality.

Blue = State has related initiative

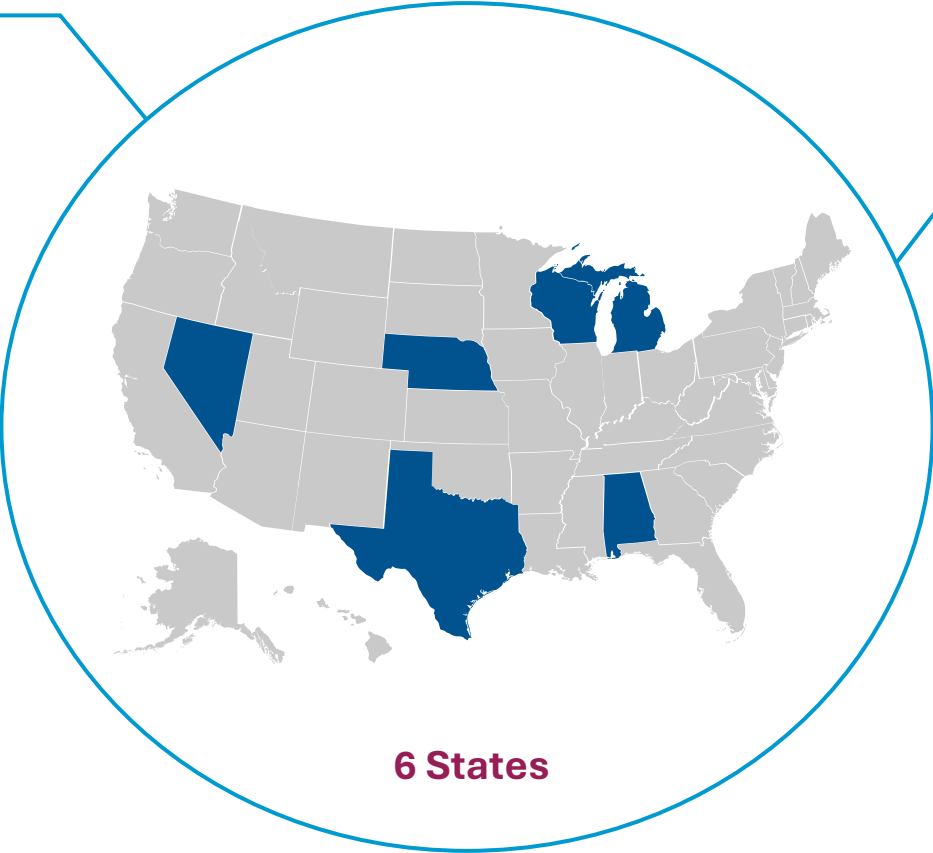


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Veterans' Health

Behavioral Health & CCBHC Services

- **3 States – AL, MI, NV**
- Spotlight: *Michigan*
Funds SUD treatment, 24/7 mobile crisis response, Behavioral Health Urgent Care, and services tailored to mandatory populations including active-duty military and veterans.



VA-Rural Provider Integration & EHR Coordination

- **4 States – NE, NV, TX, WI**
- Spotlight: *Nebraska*
Directly addresses veterans through the External Provider Scheduling (EPS) system rollout and VA-to-rural EHR integration; dedicates budget line for Veteran EHR Coordination; extends EPS capability to rural facilities statewide by funding technical integration of EPS with Nebraska's rural health EHR infrastructure; awards funds to rural CAHs, RHCs (Rural Health Clinics), and other providers to integrate EPS with their EHR; prioritizes facilities using veteran claims history; reduces wait times and increases VA reimbursement for rural providers.

Blue = State has related initiative



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Community Health Workers (CHWs)

- CHW Training, Certification & Workforce Pipeline - **26**
- CHWs for Chronic Disease Management & Prevention - **25**
- CHWs for Maternal & Perinatal Health - **7**
- CHWs for Behavioral Health, SUD, and Upstream Drivers of Health - **11**
- CHW Medicaid Billing, Sustainability & Reimbursement - **7**

Rural Residency Programs & Rural GME

- New Rural Residency Program Establishment - **16**
- Rural GME Expansion & Residency Slot Growth - **16**
- Rural Clinical Rotations, Preceptorships & Training Tracks - **14**
- Rural Service Commitments & Retention Incentives Tied to GME - **9**

Workforce Incentive Programs

- Signing Bonuses, Relocation Stipends & Recruitment Incentives - **22**
- Retention Bonuses, Service Commitments & Clawback Provisions - **19**
- Tuition Assistance & Education Awards - **25**
- Preceptor Stipends & Clinical Supervisor Incentives - **8**

Workforce Training Programs

- Clinical Training, Simulation & Preceptorships - **22**
- Allied Health & Paraprofessional Training - **18**
- Behavioral Health & Specialty Workforce Training - **14**
- Continuing Education, Continuing Medical Education (CME) & Upskilling for Incumbent Workforce - **14**

Early Career Exposure/High School Programs

- High School Healthcare Career Pathway Programs - **24**
- Area Health Education Centers (AHEC) / Career and Technical Education (CTE) / Formal Partnership Programs - **15**
- Grow-Your-Own / Local Pipeline Models - **14**



Community Health Workers (CHWs)

CHW Training, Certification & Workforce Pipeline

- **26 States** – CO, IA, ID, IL, IN, KS, KY, MI, MN, MS, MT, NC, NE, NH, NJ, NM, NV, OH, PA, RI, SD, TN, TX, UT, WA, WI
- **Spotlight: Washington**
Expands training and hiring opportunities for CHWs by adding rural health, telehealth, and digital navigation modules to the existing CHW learning management system, while providing stipends to rural hospitals to embed CHWs into care planning and increasing the number of available training slots.

CHWs for Chronic Disease Management & Prevention

- **25 States** – AK, AR, AZ, CA, CO, CT, FL, HI, ID, IL, IN, KY, LA, MA, MD, MI, MN, NC, ND, NE, NY, OH, SD, TN, UT
- **Spotlight: Louisiana**
Deploys community health workers as a frontline workforce strategy to bridge clinical and non-clinical gaps in Louisiana's rural parishes, connecting underserved residents to care navigation, chronic disease management support, and social services that address the root causes of poor health outcomes.

CHWs for Maternal & Perinatal Health

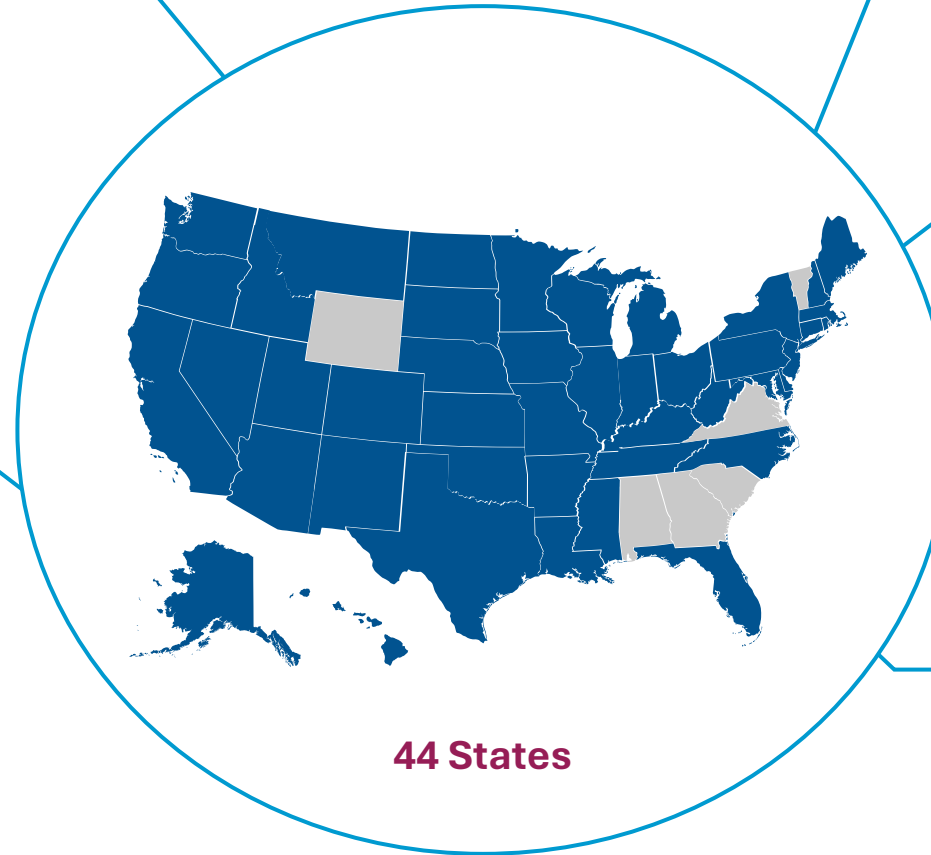
- **7 States** – IL, KY, MI, MN, NC, NE, OH
- **Spotlight: Illinois**
Includes doulas and lactation consultants alongside CHWs in educational award programs and care team embedding; focuses on maternal and perinatal workforce development.

CHWs for Behavioral Health, SUD & Upstream Drivers of Health

- **11 States** – CT, DE, IL, KY, ME, MI, MO, NC, OH, OR, WV
- **Spotlight: Kentucky**
Integrates CHWs into EMS care teams for post-response case management, chronic disease interventions, preventive education, post-hospital follow-up, transportation coordination, telehealth facilitation, and remote monitoring support; creates a CHW certificate program in mental and behavioral health.

CHW Medicaid Billing, Sustainability & Reimbursement

- **7 States** – MI, MN, NE, OK, SD, TN, UT
- **Spotlight: Nebraska**
Develops formal CHW certification pathway and statewide registry; creates a CHW Community of Practice; plans for Medicaid pathways for CHW services.



Blue = State has related initiative

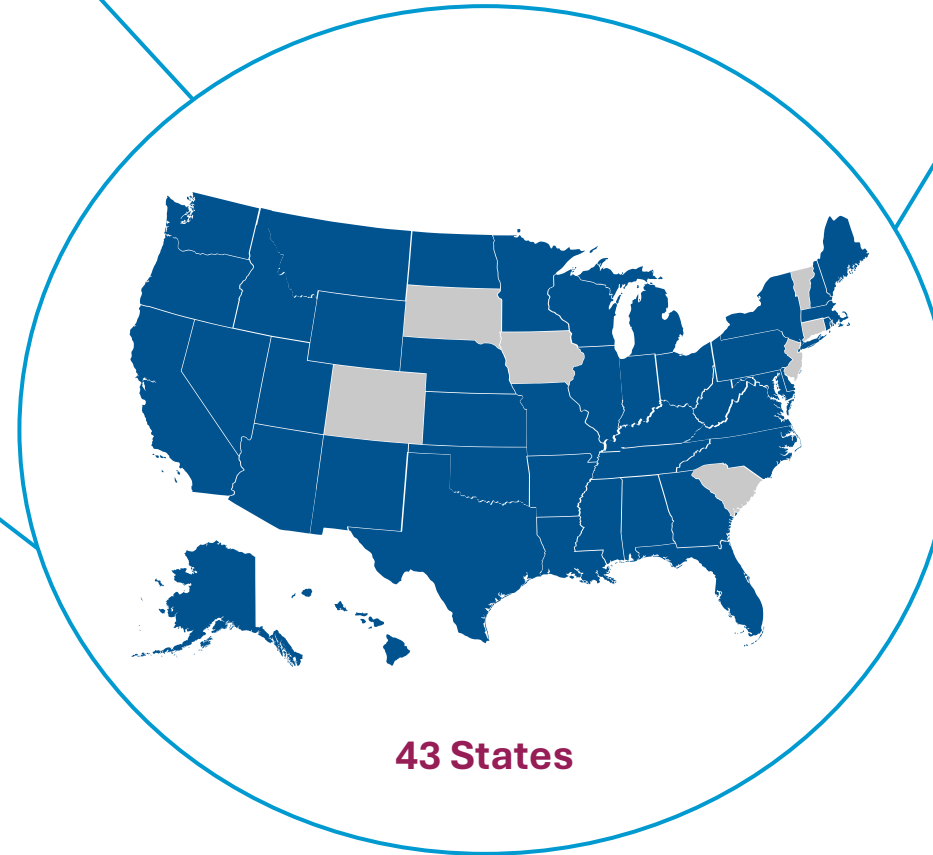
Early Career Exposure/ High School Programs

High School Healthcare Career Pathway Programs

- **24 States** – AL, AR, AZ, HI, ID, IL, IN, KS, MA, MN, MO, MS, MT, NC, NE, NH, NY, OH, OK, TN, UT, VA, WA, WY
- **Spotlight: Alabama**
Uses the Alabama School of Healthcare Sciences (ASHS), a free, State-supported residential specialty high school in rural Demopolis, and K-12 partnerships to expose students to rural health careers, with a pipeline strategy aimed at building interest and local commitment before students enter postsecondary health training.

Grow-Your-Own / Local Pipeline Models

- **14 States** – AK, CA, CO, ID, MT, ND, NE, NM, NV, OR, RI, TX, UT, WV
- **Spotlight: New Mexico**
Launches K-12 health career pathway programs in rural and tribal school districts by modifying Health Leadership High School curricula and creating additional sites; expands dual-credit pathways statewide; conducts targeted outreach and mentorship in schools; introduces pre-apprenticeships for CHWs.



Blue = State has related initiative

AHEC / CTE / Formal Partnership Programs

- **15 States** – AZ, CT, FL, GA, IL, KY, LA, MD, ME, MI, MN, MT, NY, PA, WI
- **Spotlight: Wisconsin**
Makes transformational workforce investments through partnerships with AHEC, Department of Public Instruction (DPI), University of Wisconsin (UW) System, Wisconsin Technical College System (WTCS), Marquette University School of Dentistry, and the Medical College of Wisconsin to build rural health care career pipelines—spanning secondary education health science pathways, dual credit opportunities, work-based learning, apprenticeships for community health workers, and competitive grants for rural communities—ensuring programs are sustained to close rural workforce gaps and strengthen Wisconsin's long-term health care workforce.

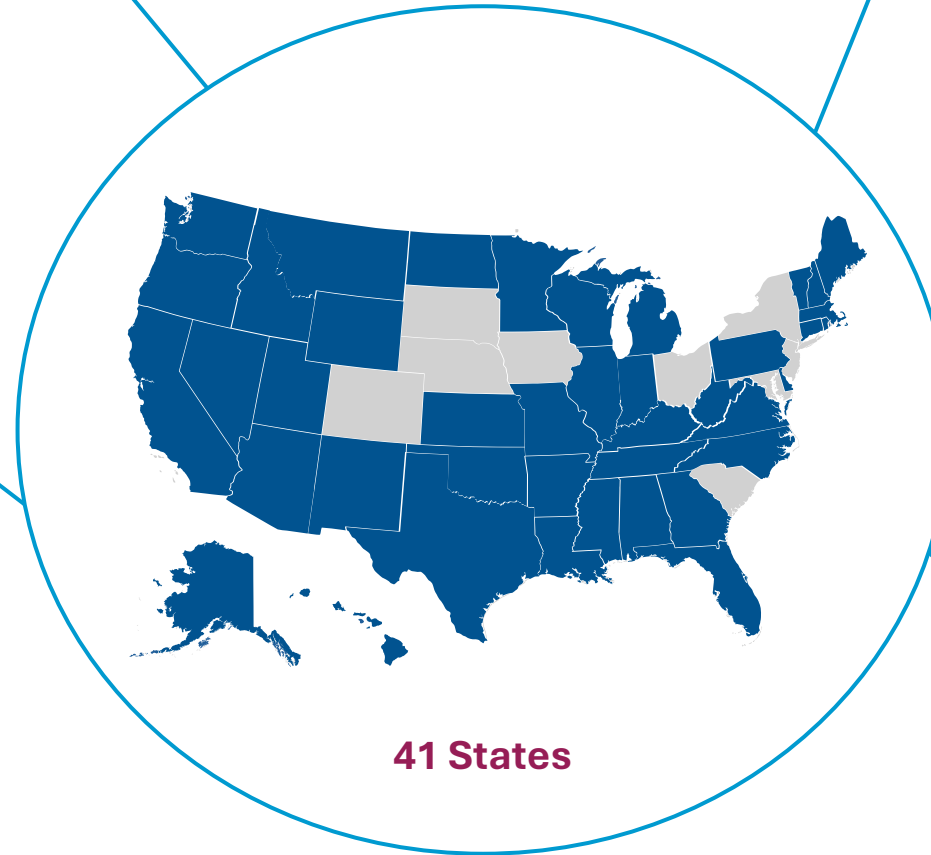
Rural Residency Programs & Rural GME

New Rural Residency Program Establishment

- **16 States** – DE, GA, MI, MN, MT, NH, NV, OR, TN, TX, VA, VT, WA, WI, WV, WY
- **Spotlight: Washington**
Supports the Washington, Wyoming, Alaska, Montana, and Idaho (WWAMI) Family Medicine Residency Network by funding the development of new rural family practice residency programs; includes financial assistance, consultation, faculty development, and accreditation guidance to grow a pipeline of well-trained physicians prepared to practice full-spectrum family medicine in rural Washington communities.

Rural GME Expansion & Residency Slot Growth

- **16 States** – AL, CT, HI, ID, IL, IN, KS, LA, MA, MO, MS, NC, ND, OK, PA, UT
- **Spotlight: Utah**
Creates a comprehensive rural GME strategic plan to sustainably expand GME opportunities in rural Utah; partners with medical schools to build capacity and attains accreditation within rural hospitals and clinics.



Blue = State has related initiative

Rural Clinical Rotations, Preceptorships & Training Tracks

- **14 States** – AK, AR, AZ, CA, FL, ID, IN, KY, ME, MN, MT, NM, RI, WY
- **Spotlight: Indiana**
Creates a rural preceptorship stipend program with stipends up to \$10,000 depending on number of rotations and profession; develops a rural preceptorship database so healthcare students can identify and connect with clinical preceptors in rural communities.

Rural Service Commitments & Retention Incentives Tied to GME

- **9 States** – AL, ID, IL, IN, KS, NC, TN, VA, WY
- **Spotlight: Kansas**
Establishes Accreditation Council for Graduate Medical Education (ACGME)-accredited rural residencies in nine tracks: OB/GYN, Psychiatry, Family medicine, Pediatrics, General surgery, Orthopedics, Dermatology, Internal medicine, emergency department (ED) and hospitalist / critical care; ties participation to a 5-year rural practice commitment.



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Workforce Incentive Programs

Signing Bonuses, Relocation Stipends & Recruitment Incentives

- **22 States** – AL, AZ, CO, CT, FL, GA, IA, ID, IL, MA, MI, MS, ND, NE, NJ, NV, OH, OK, SC, SD, WV, WY
- **Spotlight: Iowa**
Recruits and retains rural healthcare workers through the Best and Brightest Program, offering competitive grant opportunities that fund one-time recruitment and retention incentives — including relocation assistance and bonuses — for providers who commit to a five-year service term in a rural Iowa community, while also funding advanced medical equipment upgrades such as robotic surgical systems, CT/PET scanners, and cardiac catheterization equipment to make rural practices more attractive to incoming providers.

Retention Bonuses, Service Commitments & Clawback Provisions

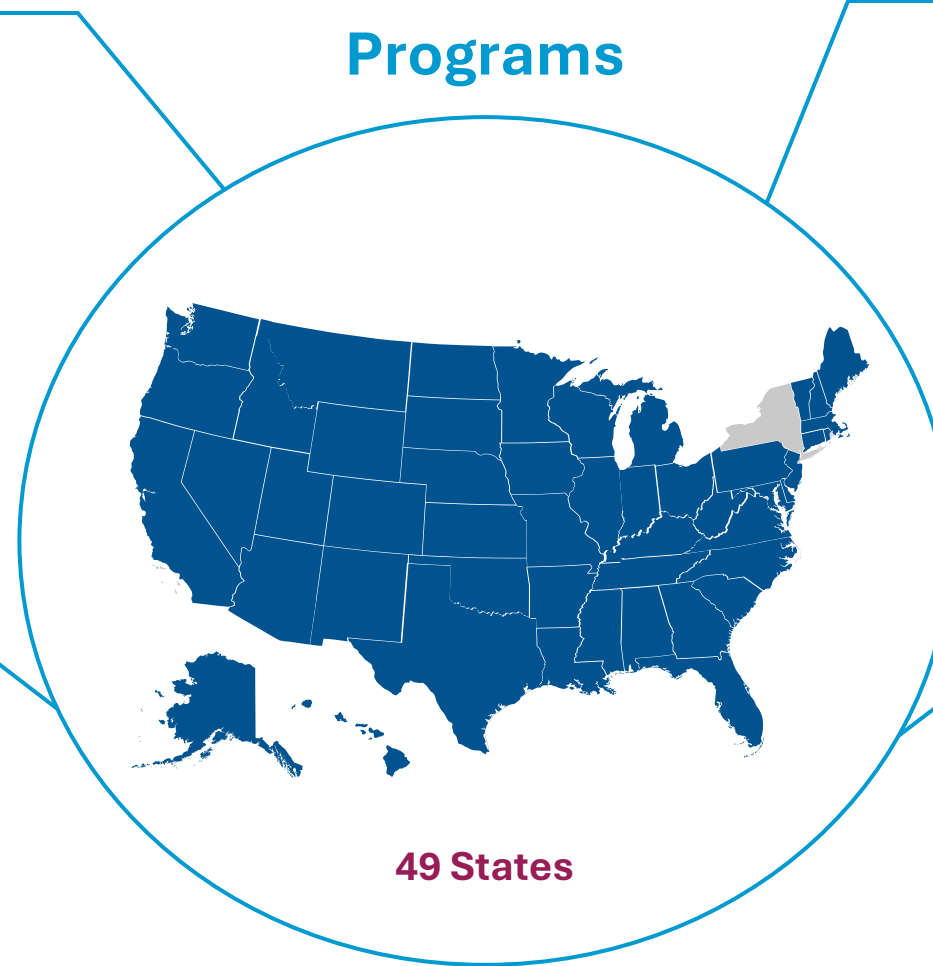
- **19 States** – AR, CO, FL, ID, IL, IN, KS, MD, MI, MN, MO, MT, NE, NH, NJ, NM, SD, UT, WY
- **Spotlight: Montana**
Provides time-bound relocation assistance funds; budgets training programs with 5-year service commitments and supportive services (relocation, housing, childcare).

Tuition Assistance & Education Awards

- **25 States** – AK, CA, DE, HI, ID, IL, IN, KY, LA, ME, MT, NC, NH, NM, OR, PA, RI, TN, TX, VA, VT, WA, WI, WV, WY
- **Spotlight: Hawai'i**
Launches the Hawai'i Outreach for Medical Education in Rural Under-Resourced Neighborhoods (HOME RUN) initiative to recruit and retain new healthcare providers, from community health workers to primary care providers, in rural Hawai'i through a combination of full tuition awards, loan repayment, preceptor tax credits, and new rural-only incentive payments, all tied to binding five-year service commitments.

Preceptor Stipends & Clinical Supervisor Incentives

- **8 States** – CO, GA, ID, IN, MA, MT, ND, UT
- **Spotlight: Idaho**
Supports rural rotations and preceptor development to increase clinician exposure and transition to rural practice; builds preceptor networks as part of the workforce incentive strategy.



Blue = State has related initiative

Workforce Training Programs

Clinical Training, Simulation & Preceptorships

- **23 States** – AL, AZ, CA, DE, FL, GA, ID, IN, KY, MI, MN, MS, MT, NE, NH, NV, NY, OR, SC, TN, UT, VA, WI
- **Spotlight: Mississippi**
Builds a comprehensive rural healthcare workforce pipeline through the Workforce Expansion Initiative (WEI), offering a suite of targeted programs, including Residency Program Expansion Grants, Preceptor Expansion Programs, Secondary Education Medical Career Outreach, and "Earn While You Learn" stipends, that combine financial incentives, mentorship, clinical rotations, and hands-on training to recruit, retain, and develop clinicians, allied health professionals, community health workers, EMS personnel, and support staff committed to serving rural Mississippi communities.

Allied Health & Paraprofessional Training

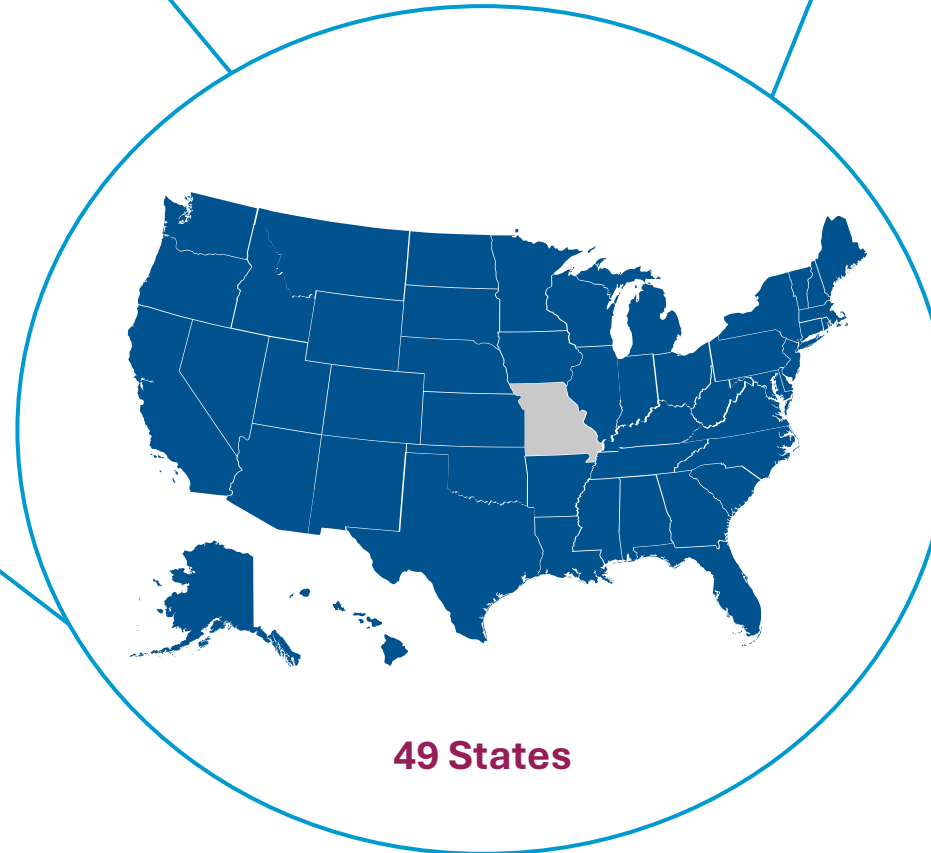
- **17 States** – CO, CT, IL, IN, KS, KY, MA, MI, MN, NE, NJ, OH, RI, SD, VT, WA, WY
- **Spotlight: Rhode Island**
Provides pre-employment training for non-clinical / administrative roles; supports enhanced institutional capacity to train frontline paraprofessionals for clinical roles through Real Jobs RI; awards sub-award for CTE programming in rural settings, and for rural populations.

Behavioral Health & Specialty Workforce Training

- **14 States** – CO, IA, IN, KY, ME, MI, MT, ND, NJ, OR, PA, SC, TN, WV
- **Spotlight: Colorado**
Provides grants for training Qualified Behavioral Health Assistants (QBHAs); finances education and training related to Alzheimer's Disease and Related Dementias (ADRD); aids telehealth/eConsult implementation and integrated behavioral health training.

Continuing Education, CME & Upskilling for Incumbent Workforce

- **14 States** – AK, AR, CO, GA, HI, IN, LA, MD, MN, NC, NM, OH, OK, TX
- **Spotlight: Arkansas**
Builds rural healthcare workforce capacity by designing continuing education courses, structured training pathways, tele-education platforms, simulation labs, and credentialing support tailored to nurses, physician assistants, behavioral health counselors, and paraprofessionals, while pairing trainees with experienced clinicians to expand clinical competencies and advance career development across rural Arkansas.



Blue = State has related initiative

Alternative Payment Models (APMs)

- Value-Based Care / Accountable Care Organization (ACO) Readiness & Technical Assistance (TA) - **23**
- Medicaid APM / State Plan Amendments & Payment Methodology Updates - **13**
- Shared Savings / Bundled Payments / Capitation Models - **10**
- Multi-Payer Alignment / Dual-Eligible & Dual-Eligible Special Needs Plans (D-SNP) Models - **9**
- Sector-Specific APMs (Behavioral Health, EMS, Dental, Maternal) - **8**

Aging-in-Place/Home Visiting

- Older Adult / Senior Aging-in-Place Support - **12**
- Community Paramedicine / Mobile Integrated Healthcare for Home-Based Care - **6**
- Technology-Enabled Home & Community-Based Care - **7**

CAH Innovation

- CAH Financial Sustainability & Operational Viability - **18**
- CAH-to-REH Conversion & Facility Right-Sizing - **10**
- CAH Facility Modernization & Technology Upgrades - **14**
- CAH Value-Based Care & APM Readiness - **9**
- CAH Regional Partnerships & Network Integration - **12**

CCBHCs

- CMHC-to-CCBHC Conversion & Direct Expansion - **8**
- CCBHC Readiness & Service Array Expansion - **6**
- CCBHCs as Anchor Institutions in Integrated Care Networks - **6**
- CCBHCs as Part of Broader Behavioral Health Infrastructure - **10**
- CCBHC Payment Reform & VBP Integration - **4**

Clinically Integrated Networks (CIN)/Regionalized Care

- Formal CIN Governance & Network Development - **10**
- Regional Hub-and-Spoke Models - **14**
- Closed-Loop Referral Systems & Care Coordination Infrastructure - **15**
- Regional Planning & Ecosystem Development - **13**
- Shared Services, Group Purchasing & Operational Integration - **8**

Community Paramedicine/Treat-in-Place

- Treat-in-Place / Treat-No-Transport Models - **20**
- Community Paramedicine for Chronic Disease & Post-Discharge Follow-Up - **14**
- Community Paramedicine for Behavioral Health & SUD - **8**
- EMS Integration into Care Coordination Networks - **13**
- Community Paramedicine Workforce Training & Certification - **11**

Hub-and-Spoke Models of Care

- Telehealth & Specialty Consultation Hubs - **17**
- Maternal & Perinatal Hub-and-Spoke Networks - **8**
- Behavioral Health & Medication-Assisted Treatment (MAT) Hub-and-Spoke Models - **6**
- Regional Care Coordination & Referral Hubs - **19**
- EMS & Emergency Response Hub-and-Spoke Models - **6**

PACE

- PACE Expansion & New Center Development - **6**
- PACE as Part of Value-Based Care & Multi-Payer Alignment - **4**

Payment & Service Models Category



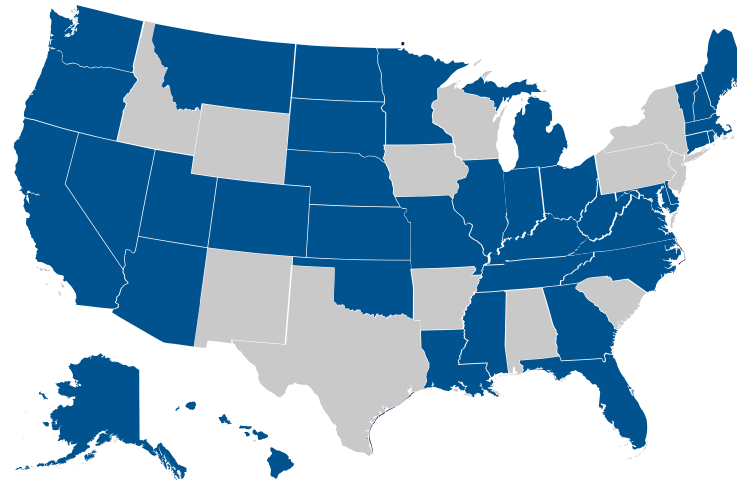
Alternative Payment Models

Value-Based Care / ACO Readiness & Technical Assistance

- **23 States** – AZ, CA, CO, CT, FL, GA, KS, LA, MA, ME, MN, MS, MT, NC, NH, NV, OK, OR, RI, SD, VT, WA, WV
- **Spotlight: South Dakota**
Implements Medicaid Primary Accountable Care Transformation (MPACT) capitated payments to rural primary care practices; develops a Quality Payment System with real-time performance dashboards and aligns payers on payment methodology.

Medicaid APM / State Plan Amendments & Payment Methodology Updates

- **13 States** – AK, CO, KS, KY, ME, MO, MT, NC, ND, NE, NH, OH, WV
- **Spotlight: Nebraska**
Creates Assisted Living Facility (ALF) memory/complex-care add-on payments, behavioral health nursing home add-on payments, and Medicaid State Plan Amendment (SPA) pathways for CHW and community paramedicine; establishes Medicaid coverage of RPM, remote therapeutic monitoring, chronic care management, and maternal transport.



39 States

Blue = State has related initiative

Shared Savings / Bundled Payments / Capitation Models

- **10 States** – CO, DE, IL, IN, KY, ME, MO, NC, RI, SD
- **Spotlight: Indiana**
Studies bundled payments for episodes of care covering days pre-procedure, the procedure, and days post-procedure; as part of rural-focused APM feasibility study examining shared risk and care coordination mechanisms.

Multi-Payer Alignment / Dual-Eligible & D-SNP Models

- **9 States** – CT, GA, HI, MD, ME, MT, ND, NH, VA
- **Spotlight: Maryland**
Integrates rural providers into ACO shared savings programs; partners with managed care organizations (MCOs) for chronic care management; focuses hospital contracts on readmission reduction and ED diversion; leverages the state's unique all-payer model context.

Sector-Specific APMs (BH, EMS, Dental, Maternal)

- **8 States** – AK, IL, MI, NH, OH, TN, UT, VT
- **Spotlight: Michigan**
Pilots APMs specifically for rural Crisis Stabilization Units (CSUs) to capture the full scope of crisis stabilization, including follow-up services, community coordination, and wraparound supports; successful APMs incentivize continuity of care, quality, sustainability, and inpatient psychiatric or jail diversion.



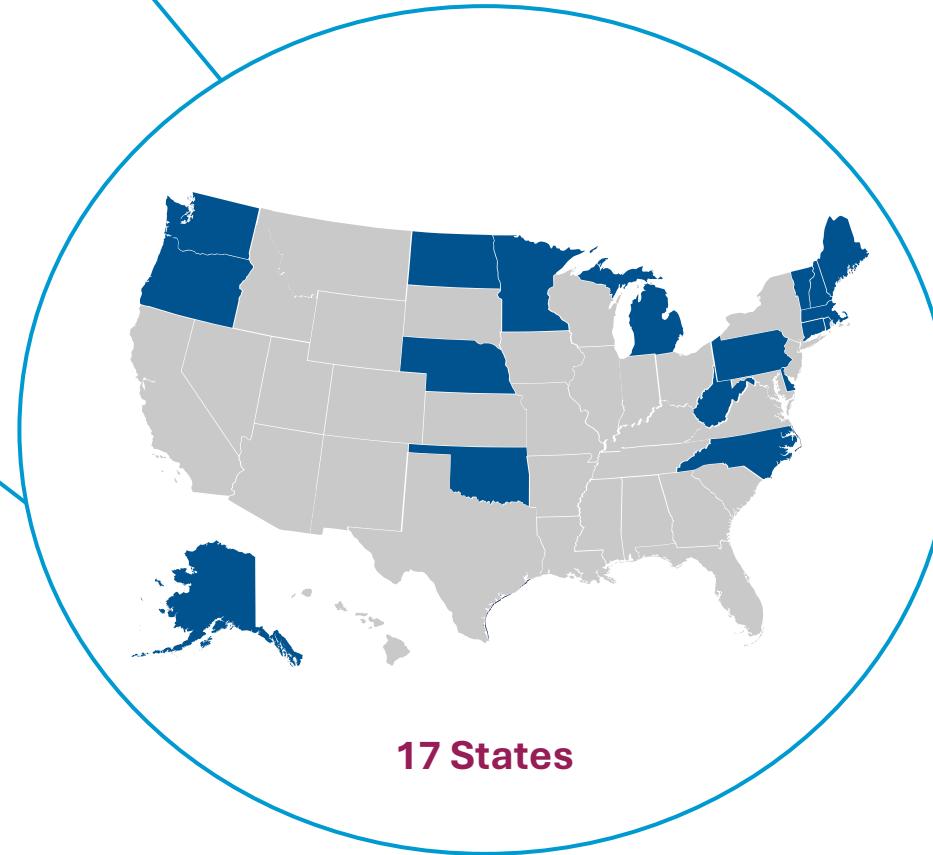
Aging-in-Place/ Home Visiting

Older Adult / Senior Aging-in-Place Support

- **12 States** – AK, CT, DE, MA, MI, MN, NC, OK, OR, VT, WA, WV
- **Spotlight: Washington**
Broadens services currently offered in existing Area Agencies on Aging (AAAs) and expands the availability of dementia support services and competencies to new AAAs; develops professional training programs, creates new community partners, and increases community awareness around dementia resources; enhances support network for people living with dementia and their caregivers.

Community Paramedicine / Mobile Integrated Healthcare for Home-Based Care

- **6 States** – ME, MI, MN, NH, PA, RI
- **Spotlight: Minnesota**
Provides home visits, health assessments, medication review, and avoidable ED/hospital readmission prevention from community paramedics for rural residents including older adults.



Blue = State has related initiative

Technology-Enabled Home & Community-Based Care

- **7 States** – AK, MA, MI, NC, ND, NE, NH
- **Spotlight: Michigan**
Funds adoption of age-inclusive telehealth and staffing models in post-acute, skilled nursing, and assisted living facilities; partnerships between health systems and rural senior living communities expand specialist access (e. g., neurologists) through telehealth.



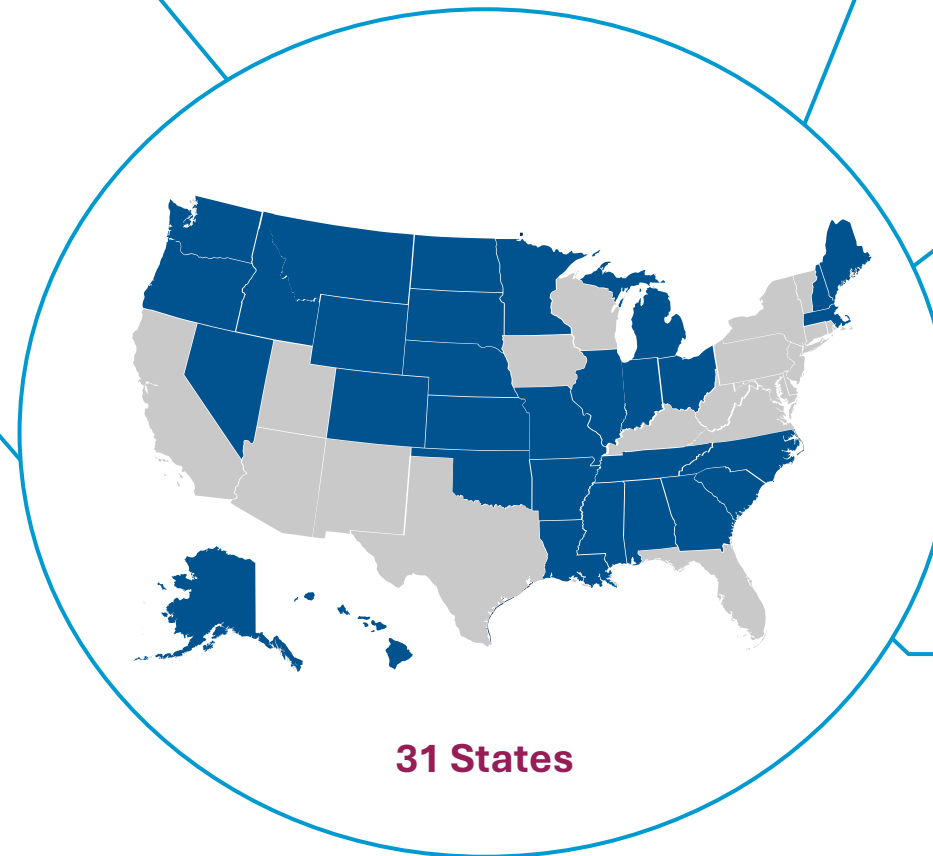
CAH Innovation/ REH Conversion

CAH Financial Sustainability & Operational Viability

- **18 States** – AK, AR, CO, ID, LA, MA, ME, MN, MS, MT, ND, NE, NH, NV, OH, SC, SD, TN
- **Spotlight: Montana**
Conducts facility-level financial analysis and develops restructuring recommendations for rural hospitals to improve rural facility operating margins.

CAH-to-REH Conversion & Facility Right-Sizing

- **10 States** – MN, MT, NC, NE, NV, OK, SC, TN, WA, WY
- **Spotlight: Tennessee**
Provides TA for transitioning facilities into hybrid care models, micro-hospitals, or REH-type structures where appropriate; right-sizes hospitals, emergency departments, and/or clinics.



Blue = State has related initiative

CAH Facility Modernization & Technology Upgrades

- **14 States** – AK, CO, GA, HI, ID, IL, IN, KS, LA, MA, NE, SD, TN, WY
- **Spotlight: Louisiana**
Supports facility upgrades, equipment, and technology to expand diagnostic and specialty-care capacity and enhance readiness for value-based and community-based care models within CAHs.

CAH Value-Based Care & APM Readiness

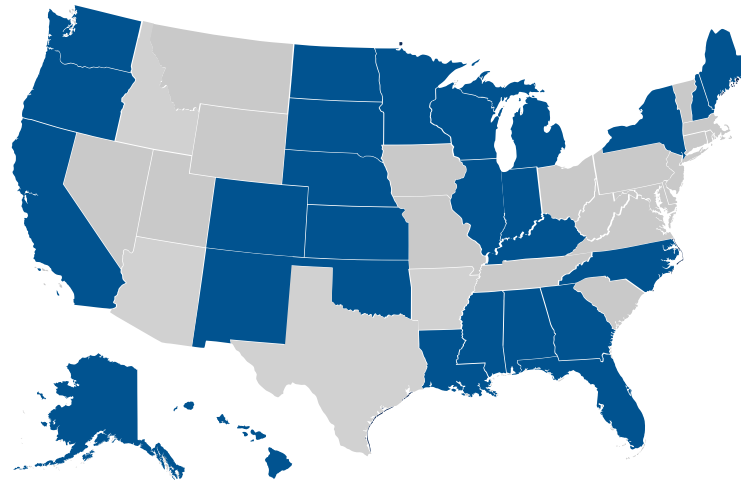
- **9 States** – AK, CO, GA, HI, ME, MO, NC, ND, NH
- **Spotlight: North Dakota**
Introduces Medicaid value-based purchasing programs specifically for CAHs with alternative payment arrangements and quality reporting portals; North Dakota CAH Quality Network serves as key implementation partner.

CAH Regional Partnerships & Network Integration

- **12 States** – AL, CO, GA, IL, ME, MI, MN, NC, OR, SD, TN, WY
- **Spotlight: Colorado**
Builds and connects Colorado's rural health networks with CAHs as key partners; supports regional network development and network partnerships.



Certified Community Behavioral Health Clinic (CCBHC)



27 States

Blue = State has related initiative

CMHC-to-CCBHC Conversion & Direct Expansion

- **8 States – AK, AL, NC, ND, NH, SD, WA, WI**
- **Spotlight: South Dakota**
Establishes new CCBHCs with a phased rollout; implements outcome-based payment incentives tied to CCBHC performance.

CCBHC Readiness & Service Array Expansion

- **6 States – MD, MI, MS, NM, OK, OR**
- **Spotlight: New Mexico**
Includes CCBHCs annually while integrating behavioral health screening into maternal and chronic care models through the Bridge to Resilience and Healthy Horizons initiatives, creating a structured and multi-pronged approach to embedding behavioral health across key care delivery touchpoints.

CCBHC Payment Reform & VBP Integration

- **4 States – LA, NH, OK, SD**
- **Spotlight: Louisiana**
Expands access to CCBHCs across Louisiana's rural parishes by integrating CCBHC services into Medicaid managed care reimbursement structures and transitioning grant-supported pilots into sustainable benefit packages tied to quality-based payment outcomes.

CCBHCs as Anchor Institutions in Integrated Care Networks

- **6 States – IN, KY, MN, NC, NE, NY**
- **Spotlight: New York**
Names CCBHCs as anchor institutions alongside hospitals and Federally Qualified Health Centers (FQHCs) within Rural Community Health Integration networks; develops collaborative care networks with shared financial responsibility and a "no wrong door" access model coordinated through CCBHC-anchored networks.

CCBHCs as Part of Broader Behavioral Health Infrastructure

- **10 States – CA, CO, CT, FL, GA, HI, IL, KS, ME, WI**
- **Spotlight: Colorado**
Includes CCBHCs in supporting data and behavioral health strategy; treats CCBHCs as part of rural behavioral health infrastructure by supporting collaborative care networks integrating rural hospitals, rural health clinics, and behavioral health providers.



RURAL HEALTH
TRANSFORMATION



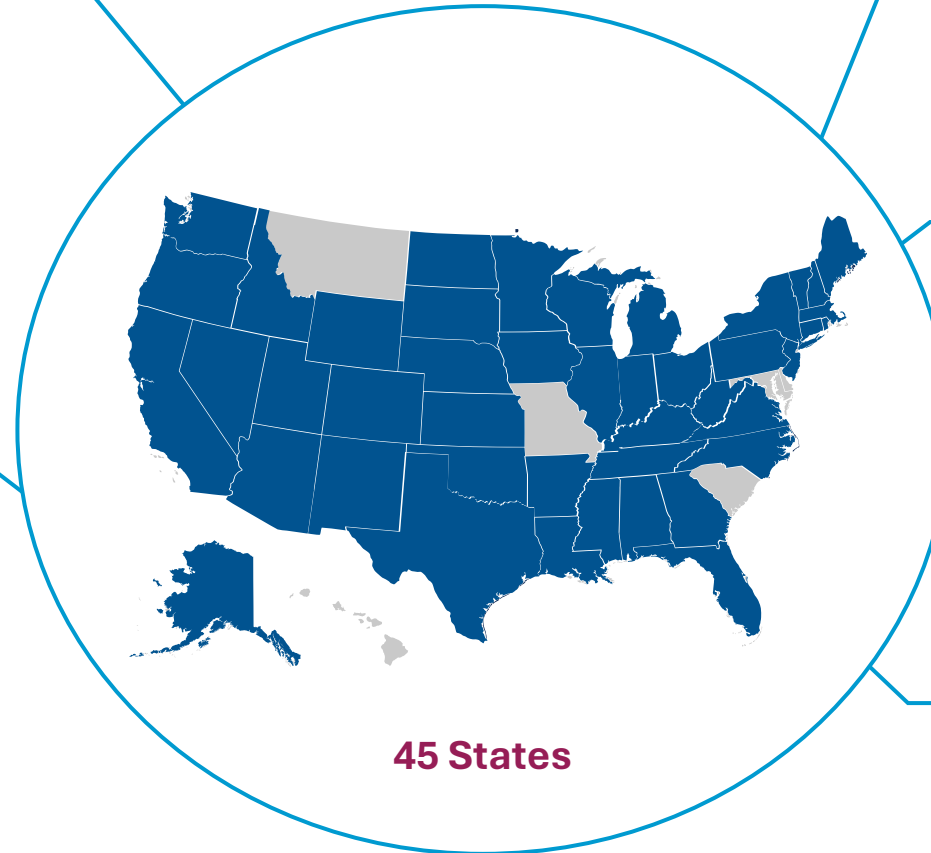
Clinically Integrated Networks/ Regionalized Care

Formal CIN Governance & Network Development

- **10 States – CO, MN, NC, NY, OH, OK, OR, UT, VT, WA**
- Spotlight: *Washington*
Expands the capacity and capabilities of a rural health network of independent hospitals and co-designs a new payment model for low-volume rural hospitals in collaboration with providers, community organizations, and payers to strengthen financial solvency and regional care coordination.

Regional Hub-and-Spoke Models

- **14 States – AL, CA, FL, ID, KY, MI, NE, NJ, NM, SD, TN, VA, WV, WY**
- Spotlight: *Florida*
Organizes implementation through regional collaboratives and four super regions that pool rural providers and connect them with urban specialty resources; creates a clinically coordinated framework for tele-specialty care, mobile health, data sharing, and value-based readiness.



Blue = State has related initiative

Closed-Loop Referral Systems & Care Coordination Infrastructure

- **15 States – AK, CT, IA, ID, IN, KY, MS, NC, ND, NH, PA, TN, UT, VT, WI**
- Spotlight: *New Hampshire*
Strengthens closed-loop referral (CLR) systems; deploys a shared EMR platform connecting all CMHCs and CCBHCs; strengthens Regional Public Health Networks (RPHNs) for stakeholder-driven regional coordination.

Regional Planning & Ecosystem Development

- **13 States – AR, AZ, GA, IL, IN, KS, LA, MA, ME, NC, TX, VT, WA**
- Spotlight: *Louisiana*
Develops clinically integrated networks across Louisiana's rural parishes by linking primary care, specialty, behavioral health, and community-based providers through coordinated care models, shared data infrastructure, and value-based payment arrangements that align financial incentives with quality outcomes and cost containment.

Shared Services, Group Purchasing & Operational Integration

- **8 States – AL, NV, OH, OK, RI, UT, VT, WV**
- Spotlight: *Utah*
Operationalizes CIN to centralize support functions like billing, information technology (IT), and credentialing; establishes and expands integrated rural health provider networks.



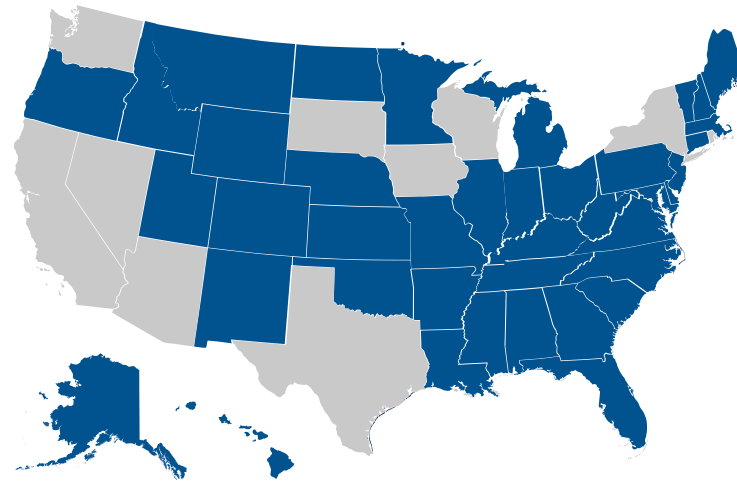
Community Paramedicine/ Treat-in-Place

Treat-in-Place / Treat-No-Transport Models

- **20 States** – AL, FL, GA, IL, KS, KY, LA, MN, MO, MS, MT, NC, NE, NM, OH, PA, TN, UT, VA, WY
- **Spotlight: Mississippi**
Empowers EMS providers to deliver safe, protocol-driven care in the field for low-acuity patients through the Treat In Place Pilot Program, building on Mississippi's Triage, Treat, and Transport to Alternative Destination Act (effective July 1, 2024), while leveraging telehealth consultation and clinical decision tools to reduce unnecessary emergency department visits and develop sustainable reimbursement pathways that position EMS as a fully integrated component of the rural healthcare system.

Community Paramedicine for Chronic Disease & Post-Discharge Follow-Up

- **14 States** – AK, AR, CO, FL, HI, ID, IN, ME, MI, NE, SC, TN, VT, WY
- **Spotlight: Nebraska**
Deploys community paramedics for chronic disease follow-up and high-risk outreach and creates regional lead agencies with shared governance, medical direction, supply management, and Medicaid Community Paramedicine coverage.



41 States

Blue = State has related initiative

Community Paramedicine for Behavioral Health & SUD

- **8 States** – KY, ME, MI, NC, ND, TN, UT, WY
- **Spotlight: Kentucky**
Expands community-based crisis support through community paramedicine and community co-response models that train paramedics to de-escalate crises, screen for health needs, and support timely response to overdose and opioid use disorder.

EMS Integration into Care Coordination Networks

- **13 States** – CT, IN, MD, ME, MI, MN, NE, NH, NJ, OH, OK, UT, WV
- **Spotlight: Indiana**
Integrates Mobile Integrated Health and Community Paramedicine Programs into HIE to support dashboards and coordination between EMS and other provider types. Medical Operations Coordination Center (MOCC) transforms the standard 911 approach by directing patients to the appropriate location based on need.

Community Paramedicine Workforce Training & Certification

- **11 States** – CO, DE, ID, IL, MI, MN, MO, NC, NE, OR, TN
- **Spotlight: Tennessee**
Expands EMS workforce training by certifying EMS staff in Neonatal Resuscitation Program training.



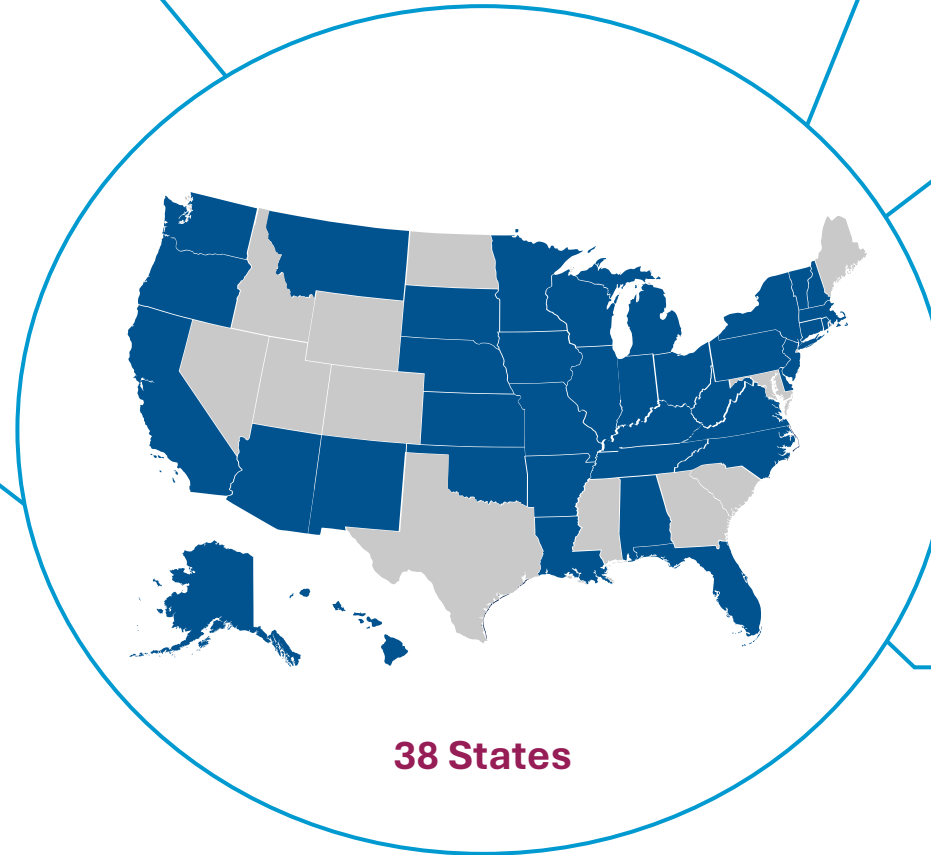
Hub-and-Spoke Models

Telehealth & Specialty Consultation Hubs

- **17 States – AL, AZ, CA, FL, KS, MA, MN, MT, NC, NH, NJ, NM, NY, RI, SD, TN, VA**
- **Spotlight: Montana**
Deploys tele-stroke, tele-ED, and tele-cardiology consults to rural hospitals through a hub-and-spoke telehealth platform; allocates funding for rural telemedicine platforms.

Maternal & Perinatal Hub-and-Spoke Networks

- **8 States – CA, CT, KY, MI, NC, NE, NH, SD**
- **Spotlight: California**
Includes family medicine with obstetrics fellowships, OB Nest for prenatal care with remote patient self-monitoring and nursing support, and perinatal psychiatry access programs through hub-and-spoke networks as part of the Rural Health Transformative Care Model.



Blue = State has related initiative

Behavioral Health & MAT Hub-and-Spoke Models

- **6 States – IL, KY, NH, OK, OR, TN**
- **Spotlight: Oklahoma**
Sets up a comprehensive hub-and-spoke MAT model for Medication Assisted Treatment in primary care settings; organizes community-led population health networks through wellness hubs.

Regional Care Coordination & Referral Hubs

- **19 States – AK, AR, CT, DE, IA, IN, KY, LA, MN, MO, NC, NE, OH, PA, SD, TN, VT, WA, WI**
- **Spotlight: Wisconsin**
Establishes regionalized care delivery by partnering providers across all regions of the state, deploying evidence-based toolkits and TA, and developing new or expanded care sites (including schools, pharmacies, mobile units, and care-at-home models) to improve access and health outcomes for rural residents.

EMS & Emergency Response Hub-and-Spoke Models

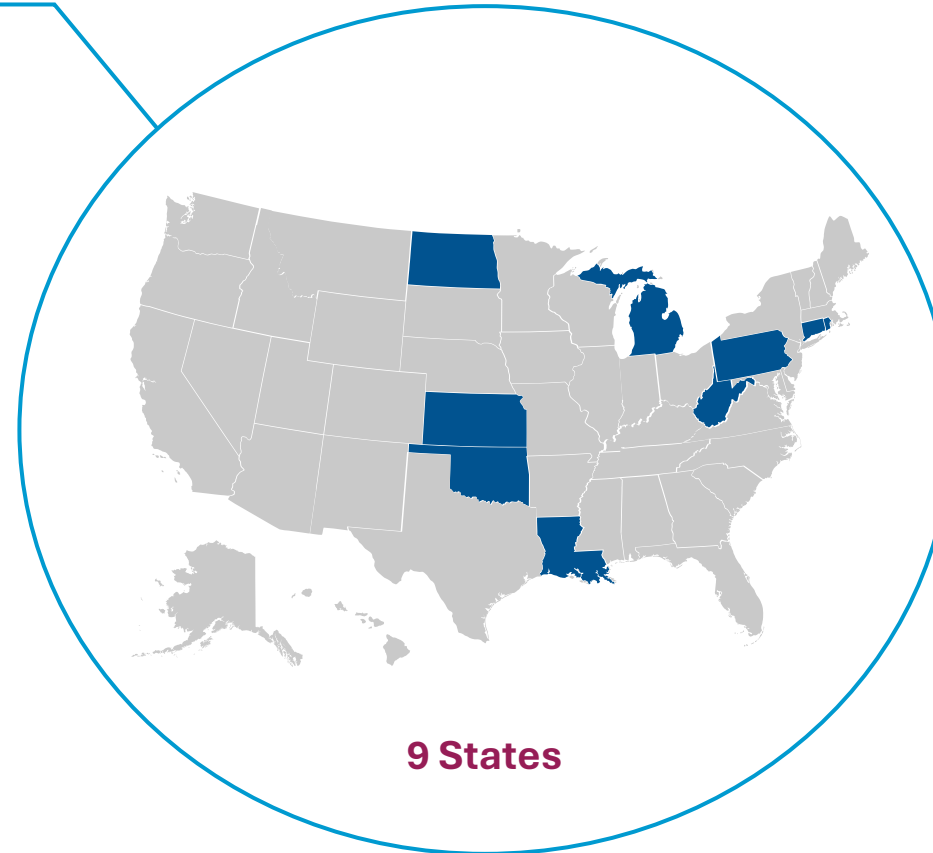
- **6 States – HI, IN, NE, NJ, SD, WV**
- **Spotlight: Indiana**
Integrates Mobile Integrated Health and Community Paramedicine Programs into the HIE to support dashboards and coordination between EMS and other provider types; requires hospitals and EMS to report real-time data for MOCC care-routing decisions.



PACE

PACE Expansion & New Center Development

- **6 States – CT, KS, MI, OK, PA, WV**
- **Spotlight: *Kansas***
Partners with existing PACE providers to expand program availability in rural areas and establishes new programs, targeting regions with the highest concentration of PACE-eligible beneficiaries without access, while leveraging telehealth, alternative care sites, and rural hospital partnerships to address the unique needs of rural elders and providing enrollment support for eligible residents across existing and expanded rural service areas.



PACE as Part of Value-Based Care & Multi-Payer Alignment

- **4 States – LA, ND, OK, RI**
- **Spotlight: *North Dakota***
Includes PACE in multi-payer alignment for value-based purchasing sustainability under the Investing in Value strategy; incorporates PACE as a payer type in the State's long-term sustainability framework alongside Medicare Advantage, D-SNPs, and commercial insurers.

Blue = State has related initiative



EMS Modernization

- EMS Infrastructure, Equipment & Vehicle Modernization - **21**
- EMS Workforce Training, Recruitment & Retention - **16**
- EMS Regionalization & Coordination Models - **23**
- EMS Integration with HIE, Telehealth & Data Systems - **13**

Hospital Financial Sustainability

- Revenue Cycle Management & Operational Efficiency - **21**
- Value-Based Care Readiness & Payment Model Transformation - **18**
- Technical Assistance & Financial Planning Support - **12**
- Service Line Expansion, Right-Sizing & Facility Modernization - **12**
- Shared Services, Group Purchasing & Regional Network Efficiency - **11**

Medicaid Innovation

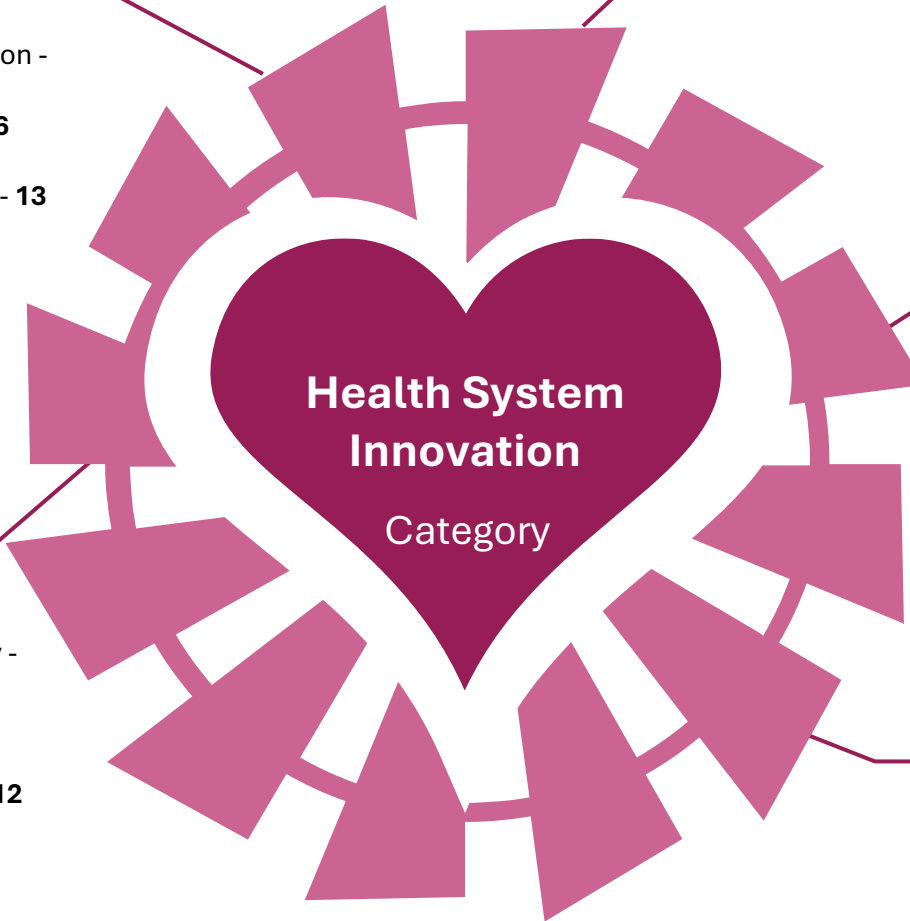
- Medicaid Value-Based Payment Models & APM Development - **19**
- Medicaid State Plan Amendments & Coverage Expansions - **11**
- Dual-Eligible Integration & D-SNP Models - **8**
- Achieving Healthcare Efficiency through Accountable Design (AHEAD) Model Alignment & Medicaid Demonstration Participation - **6**
- Medicaid Managed Care & Managed Care Organization (MCO) Integration - **8**

Operational Efficiency

- Revenue Cycle Management & Billing Optimization - **12**
- Shared Services, Group Purchasing & Back-Office Consolidation - **16**
- Technology & Automation for Workflow Efficiency - **19**
- Program Governance, Monitoring & Administrative Efficiency - **10**
- Right-Sizing, Facility Optimization & Service Line Redesign - **8**

Pharmacy Innovation

- Tele-Pharmacy, Remote Dispensing & Pharmacy Kiosks - **8**
- Medication Therapy Management & Polypharmacy Reduction - **7**
- Pharmacy Integration into Primary Care & Chronic Disease Management - **11**



EMS Modernization

EMS Infrastructure, Equipment & Vehicle Modernization

- **21 States** – AK, AL, AR, HI, ID, IL, MA, MT, NE, NH, NJ, OH, PA, SC, SD, TN, TX, UT, WA, WI, WY
- **Spotlight: Tennessee**
Deploys new rural ambulances, establishes Medical Operations Coordination Centers, certifies EMS staff in Neonatal Resuscitation Program training, and targets increased hospital readiness assessment participation.

EMS Workforce Training, Recruitment & Retention

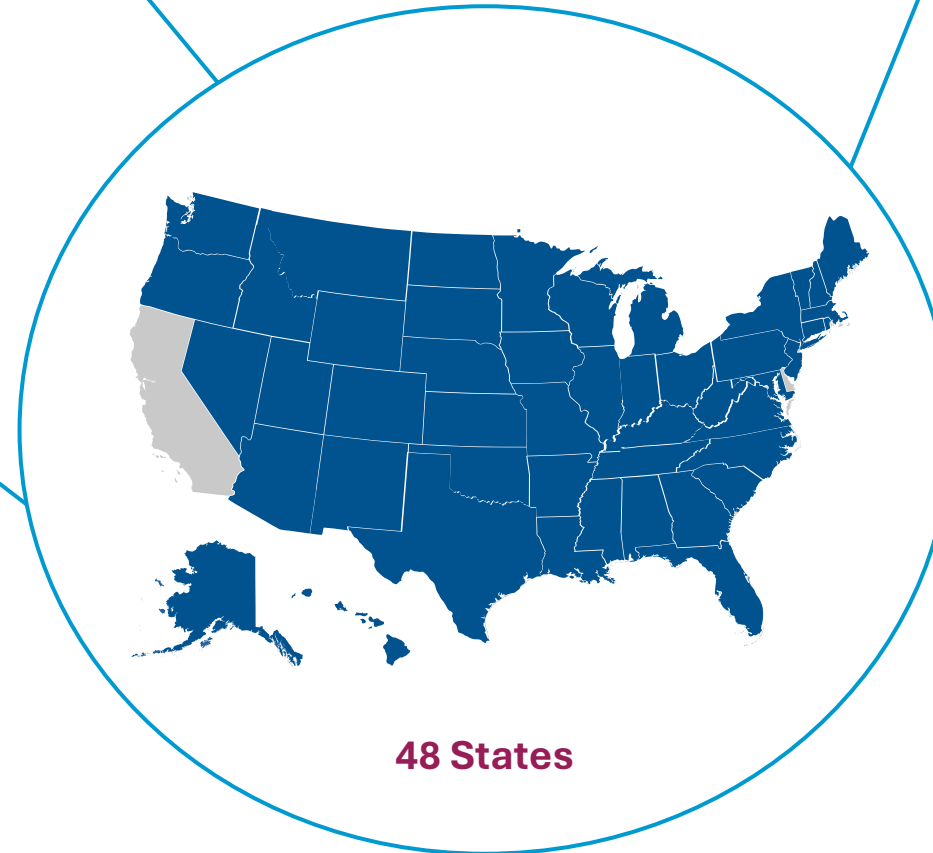
- **16 States** – CO, GA, ID, IL, ME, MI, MN, MO, MT, NC, NE, NJ, NV, NY, SC, TN
- **Spotlight: Nebraska**
Updates EMS trainings with OB/neonatal content, while deploying virtual reality simulation trainings and building high-risk OB/neonatal transport system.

EMS Regionalization & Coordination Models

- **23 States** – AK, AR, CO, FL, IA, IN, KS, KY, LA, MD, MO, MS, ND, NE, NJ, OK, OR, RI, SD, TN, VA, VT, WY
- **Spotlight: Kentucky**
Establishes Regional Medical Operations Coordination Centers (RMOCCs) to track real-time bed status, diversion status, EMS readiness, call volumes, unit availability, hospital offload times, pediatric capabilities, and transfer/load-balancing needs; deploys an EMS integrated care communication technology; creates a registry of care plans for children with complex medical needs to improve EMS response.

EMS Integration with HIE, Telehealth & Data Systems

- **13 States** – AR, CO, CT, IN, MI, ND, NH, NJ, NM, SD, TN, UT, WV
- **Spotlight: Utah**
Deploys EMS tele-triage, tele-stroke, and en-route telemonitoring, and equips ambulances with broadband and video conferencing capabilities for remote medical consultation.



Blue = State has related initiative

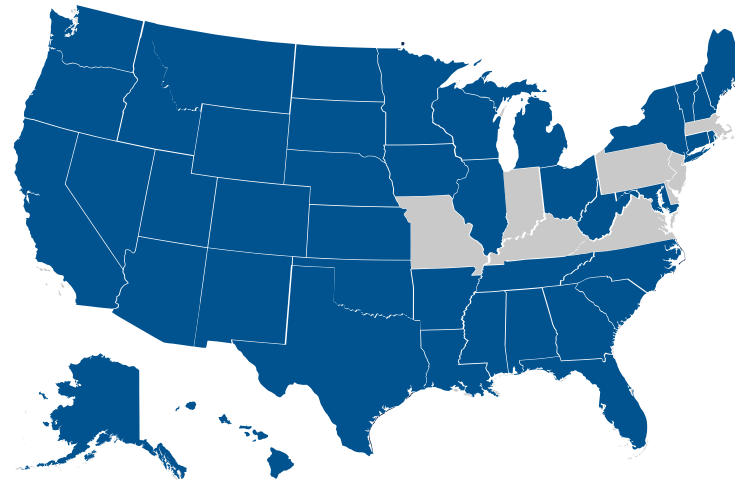
Hospital Financial Stability

Revenue Cycle Management & Operational Efficiency

- **21 States** – AL, AZ, ID, IL, KS, MD, ME, MN, MT, NE, NH, OH, OR, RI, SC, SD, TN, UT, WA, WI, WY
- **Spotlight: Illinois**
Proposes transformation funding, service-line redesign, value-based purchasing (VBP), telemedicine, shared services, and technology investments to improve sustainability and increase days with cash on hand.

Value-Based Care Readiness & Payment Model Transformation

- **18 States** – AK, AR, CO, CT, FL, GA, LA, MI, MN, MS, MT, NC, ND, NV, OK, TN, VT, WI
- **Spotlight: Colorado**
Targets rural hospital solvency through operational modernization, financial modeling, service-line sustainability, regional partnerships, regulatory readiness, and payment model transformation; funds legal/TA, financial analysis, and value-based care readiness.



42 States

Blue = State has related initiative

Technical Assistance & Financial Planning Support

- **12 States** – CA, CO, CT, HI, IA, IL, ME, MT, NH, OH, OR, WV
- **Spotlight: Maine**
Provides financial planning and TA to rural hospitals to improve financial management and long-term efficiency; responds to Maine's rural hospitals being stand-alone facilities facing significant financial headwinds.

Service Line Expansion, Right-Sizing & Facility Modernization

- **12 States** – CO, ID, LA, ME, NE, NV, NY, SC, SD, TN, TX, WY
- **Spotlight: South Carolina**
Completes facility upgrades to support service-line modernization; develops partnerships between large systems and rural hospitals to target reduction in rural hospital bypass.

Shared Services, Group Purchasing & Regional Network Efficiency

- **11 States** – AL, AR, CO, ID, MI, MN, MT, ND, NM, UT, WY
- **Spotlight: Wyoming**
Encourages CAH revenue-sharing partnerships through hub-and-spoke arrangements; improves centralized billing capacity to support hospitals facing imminent closure or financial emergency.



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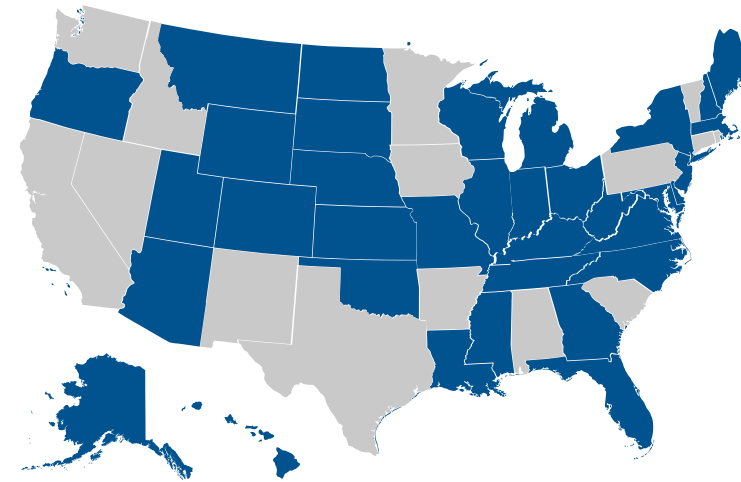
Medicaid Innovation

Medicaid Value-Based Payment Models & APM Development

- **19 States** – AZ, CO, IL, IN, KY, MA, ME, MO, MS, MT, NC, ND, NH, NJ, NY, OR, SD, TN, WV
- **Spotlight: Arizona**
Leverages Medicaid-linked structures, payment approaches, and managed care mechanisms through RHTP to drive rural transformation; makes Medicaid innovation especially visible in how the state organizes grants, integrated care, and value-based strategies through its Medicaid infrastructure.

Medicaid State Plan Amendments & Coverage Expansions

- **11 States** – IL, KY, LA, MD, ME, MI, MO, NE, OH, OK, WY
- **Spotlight: Louisiana**
Advances Medicaid innovation across Louisiana's rural parishes by transitioning grant-funded pilots, including value-based care models, digital health services, remote monitoring, and CCBHC programs, into sustainable Medicaid reimbursement structures through State Plan Amendments. Establishes risk-sharing, performance-based payments, and shared savings arrangements designed to institutionalize rural health transformation.



35 States

Blue = State has related initiative

Dual-Eligible Integration & D-SNP Models

- **8 States** – FL, MT, ND, NH, OH, UT, VA, WI
- **Spotlight: Ohio**
Replaces expiring Medicare-Medicaid Plans (MMPs) with statewide FIDE SNPs through the Next Generation MyCare Ohio program; includes fully integrated benefits, single ID cards, streamlined appeals, HCBS incentives, local AAA waiver service coordination, community palliative care, and expanded transportation benefits.

AHEAD Model Alignment & Medicaid Demonstration Participation

- **6 States** – AK, CO, GA, HI, KS, NJ
- **Spotlight: Kansas**
Leverages Kansas's AHEAD Plan to transform Medicaid service delivery across rural communities by implementing five interconnected initiatives, including food-as-medicine programs, consumer-facing technologies, behavioral health integration, remote patient monitoring, and data infrastructure.

Medicaid Managed Care & MCO Integration

- **8 States** – AZ, DE, IN, KY, LA, MI, WV, WY
- **Spotlight: Wyoming**
Uses Medicaid claims data to identify high-risk dual-eligible individuals with chronic conditions; pays startup costs, per-member-per-month (PMPM) fees, and shared savings for care coordination; generates non-emergency medical transportation (NEMT) reimbursement invoices for Medicaid and other payers.



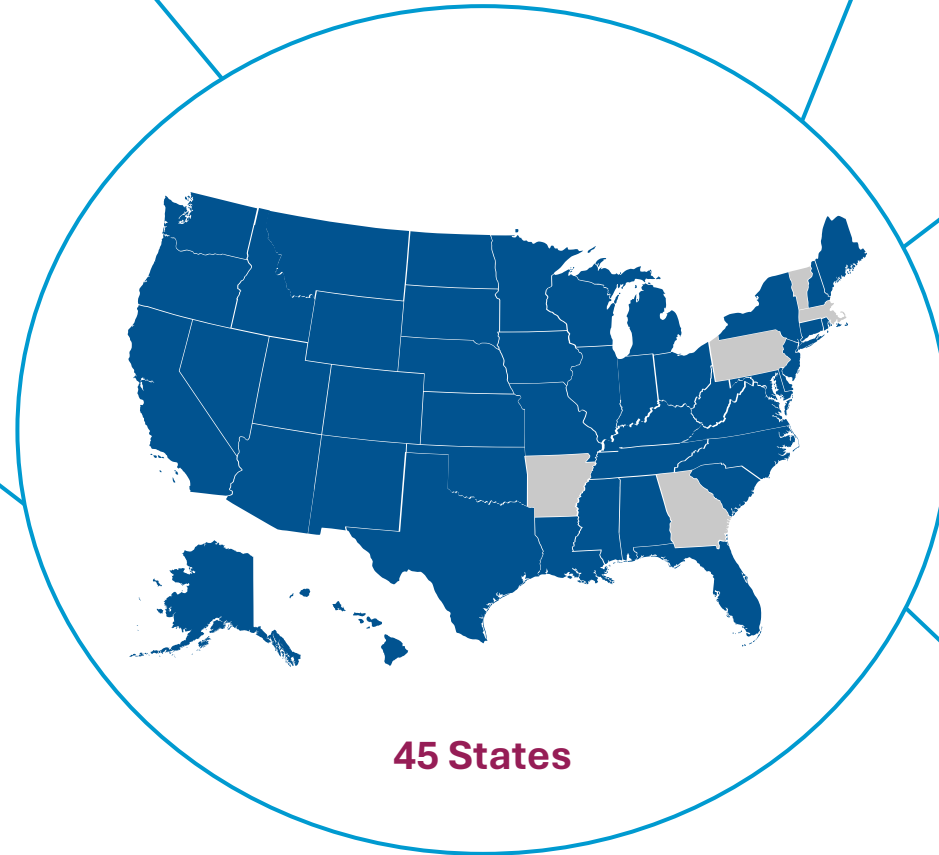
Operational Efficiency

Revenue Cycle Management & Billing Optimization

- **12 States** – AL, ID, MD, MN, MT, NH, OR, SC, SD, UT, WI, WY
- **Spotlight: South Dakota**
Funds legal/accounting services and revenue cycle management for rural hospitals to improve operating margins; implements real-time performance dashboards through MPACT's Quality Payment System.

Shared Services, Group Purchasing & Back-Office Consolidation

- **16 States** – AL, AZ, CO, ID, IN, MT, ND, NE, NH, NV, OH, OK, UT, VA, WV, WY
- **Spotlight: Nevada**
Expands rural provider capacity and reduces administrative burden through shared-services models, regional purchasing arrangements, revenue cycle management improvements, and affiliation networks — enabling rural hospitals and clinics to achieve measurable margin improvements, optimize reimbursement, and reduce overhead costs across Nevada's rural and frontier regions.



Blue = State has related initiative

Technology & Automation for Workflow Efficiency

- **19 States** – CA, CT, DE, FL, IA, IL, IN, KS, KY, LA, MI, MN, MS, NC, NY, SC, TN, UT, WI
- **Spotlight: Minnesota**
Streamlines clinical workflows, automates repetitive functions such as reminders and documentation, and uses predictive analytics to identify rising-risk patients earlier; creates efficiencies through software tools for centralized care coordination and scheduling.

Program Governance, Monitoring & Administrative Efficiency

- **10 States** – AK, DE, ME, MO, NE, NM, RI, TX, WA, WV
- **Spotlight: Rhode Island**
Provides financial tracking, budget management, variance analysis, and reporting; supports initiative design, performance metrics, and implementation milestones through the Planning & Strategy Lead; distributes program-wide costs proportionally across initiatives through a cost allocation methodology.

Right-Sizing, Facility Optimization & Service Line Redesign

- **8 States** – CO, CT, HI, MT, ND, NJ, OH, WY
- **Spotlight: Connecticut**
Helps providers transform rural facilities and services to better meet community needs and facilitate long-term solvency through a State-coordinated infrastructure and right-sizing program.



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Pharmacy Innovation

Tele-Pharmacy, Remote Dispensing & Pharmacy Kiosks

- 8 States – AK, FL, ID, MA, ND, NE, OR, UT

- Spotlight: *Nebraska*

Deploys a mobile medication app enabling monthly medication reviews, prescription synchronization, adherence reminders, and EHR integration through the Nebraska Enhanced Services Pharmacies (NESP) network; provides pharmacies with incentive payments for monthly medication reviews; embeds risk screening algorithms and identifies patients for referral to RPM/chronic disease programs.

Medication Therapy Management & Polypharmacy Reduction

- 7 States – IA, IN, KY, MN, NE, NH, NJ

- Spotlight: *Kentucky*

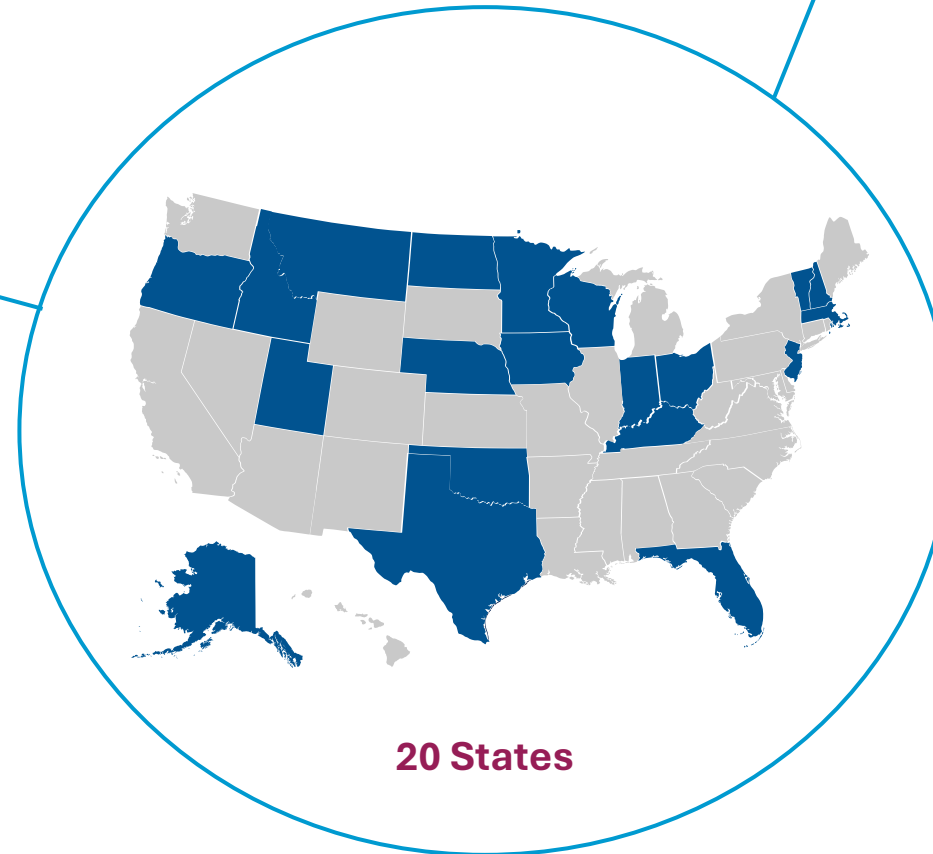
Identifies pharmacies as key stakeholders in the chronic care hub model; includes medication access/adherence actions such as continuous glucose monitors, Kentucky Prescription Assistance Program, transportation, and home delivery supports; enables CCBHCs supporting Emergency Psychiatric Assessment, Treatment and Healing (EmPATH) units to provide follow-on care.

Pharmacy Integration into Primary Care & Chronic Disease Management

- 11 States – FL, ID, MN, MT, NE, OH, OK, OR, TX, VT, WI

- Spotlight: *Florida*

Leverages rural pharmacies for non-emergency care, diagnostic testing, chronic disease monitoring, and telehealth kiosks through the retail clinic services initiative; uses existing community pharmacy access points to reduce avoidable ED visits.



Blue = State has related initiative



RURAL HEALTH
TRANSFORMATION

Mobile Health

- Mobile Clinics & Vans for Primary, Preventive & Specialty Care - **30**
- Mobile Behavioral Health & Crisis Units - **9**
- Mobile Integrated Health (MIH) / Community Paramedicine - **10**
- Mobile Maternal, Dental & Specialty Care Units - **12**

Place-Based Care

- Community Access Points in Non-Traditional Settings - **18**
- Mobile Care Units & Home-Based Care Delivery - **13**
- Regional & Place-Based Planning Frameworks - **8**
- Facility Modernization & Repurposing for Community-Based Care - **6**

School-Based Programs

- School Nursing, Telehealth, and Dental/Vision Services - **10**
- School-Based Health Centers (SBHCs) – Physical, Preventive & Primary Care – **17**
- School-Based Behavioral Health & Mental Health Programs - **10**

Telehealth/eConsults

- Specialty Telehealth & eConsult Platforms - **29**
- Tele-Behavioral Health & Crisis Telehealth - **15**
- Telehealth Infrastructure, Broadband & Equipment - **20**

Transportation

- Non-Emergency Medical Transportation (NEMT) Programs - **15**
- Transportation as a Barrier Mitigated Through Mobile & Telehealth Care - **13**
- EMS Transport Coordination & Alternative Destination Models - **7**
- Transportation as an Upstream Determinant of Health - **8**

Accessible Care Category

Mobile Health

Mobile Clinics & Vans for Primary, Preventive & Specialty Care

- **30 States** – AL, AR, AZ, CO, CT, DE, FL, GA, ID, IL, LA, MA, MD, MI, MN, MO, MS, MT, ND, NE, NJ, NM, OR, PA, RI, SC, TX, UT, VT, WI
- **Spotlight: Florida**
Delivers preventive, screening, rehabilitation, prenatal, chronic disease, and education services on scheduled rural routes through a direct mobile health initiative; connects mobile encounters back to local providers through EHR and referral workflows.

Mobile Behavioral Health & Crisis Units

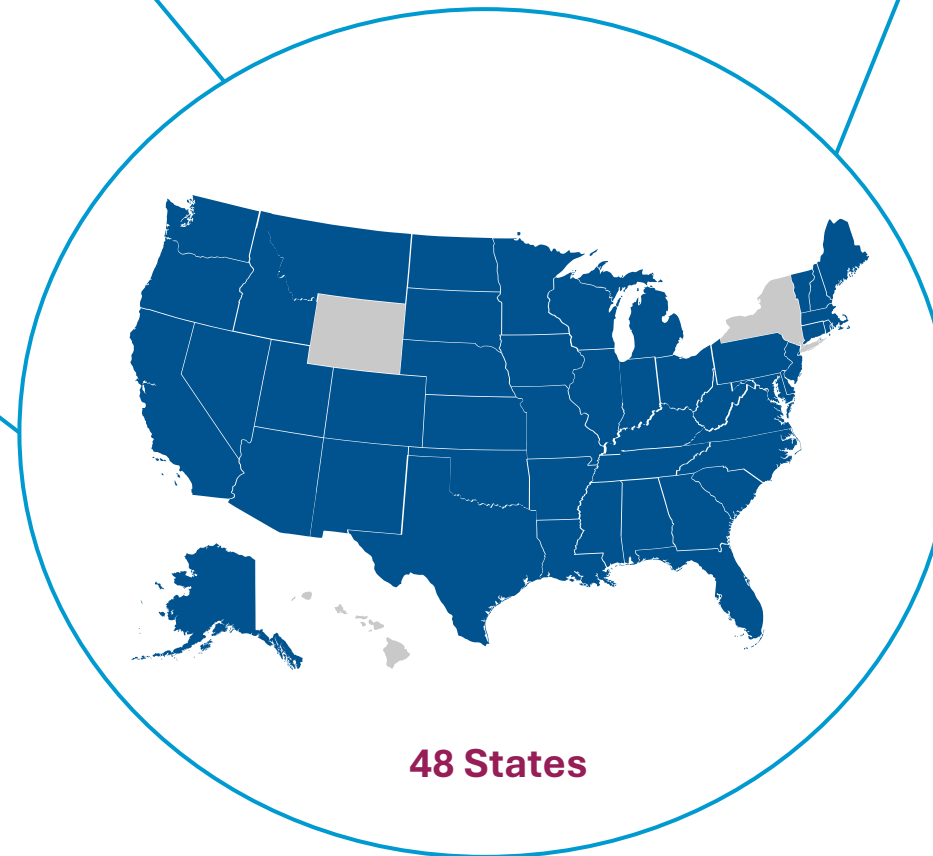
- **9 States** – AK, IL, MI, NC, NE, OH, SC, TN, WV
- **Spotlight: Illinois**
Provides community-based organizations with funding to build mobile mental health clinics and mobile crisis units as part of a Mobile Clinic Pilot program.

Mobile Integrated Health (MIH) / Community Paramedicine

- **10 States** – CO, IA, IN, ME, MI, NH, NV, SD, VT, WA
- **Spotlight: Iowa**
Mobilizes Iowa's rural emergency medical services workforce through the EMS Community Care Mobile initiative by deploying MIH demonstration projects that outfit ambulances and existing vehicles with telehealth technology to deliver home visits, post-discharge follow-up, chronic disease prevention and management, and community-based services — directly reaching rural Iowans in their homes and reducing unnecessary ED visits and hospital transports.

Mobile Maternal, Dental & Specialty Care Units

- **12 States** – CA, ID, KS, KY, MI, MN, NE, NH, OH, OK, VA, WA
- **Spotlight: Virginia**
Deploys mobile units for pre- and postnatal care for pregnant and postpartum women through the Innovative Maternal Care sub-initiative; funds startup costs of mobile care units and telehealth kiosks through the Mobile and Hybrid Care sub-initiative.



Blue = State has related initiative

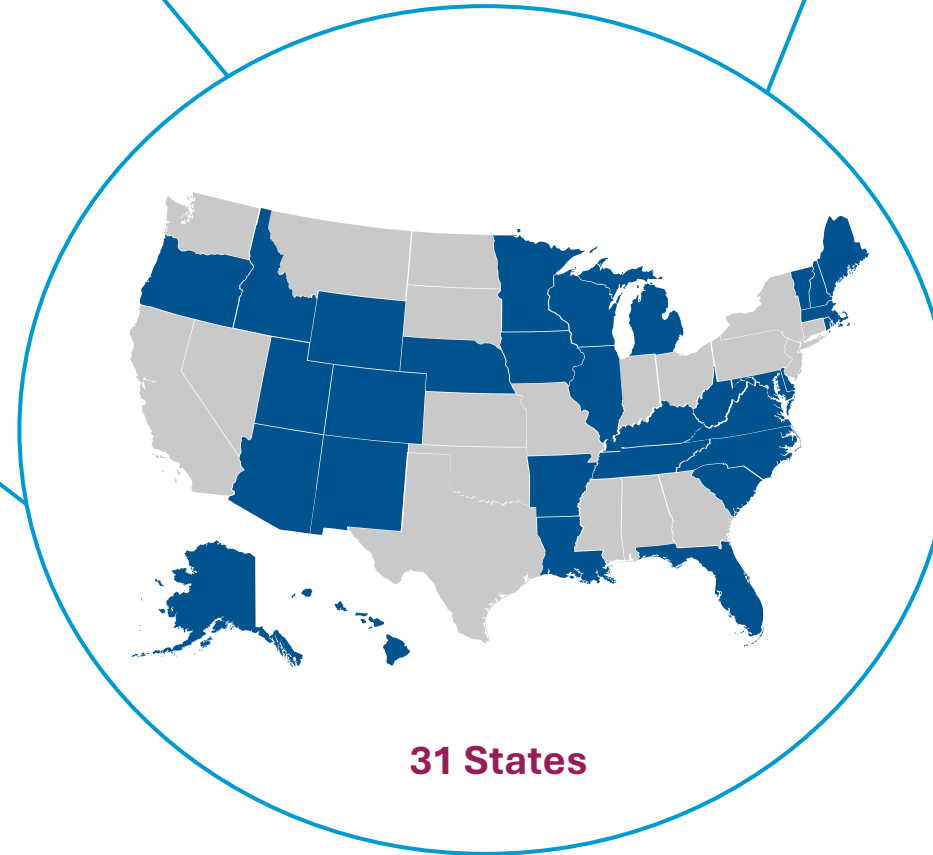
Place-Based Care

Community Access Points in Non-Traditional Settings

- **18 States** – AK, AR, DE, IA, ID, IL, LA, MD, ME, MN, NC, NE, NH, NM, SC, TN, UT, WI
- **Spotlight: Idaho**
Deploys diagnostic kiosks, care stations, and telehealth pods in easy-to-access locations including libraries, schools, faith-based entities and houses of worship, pharmacies, grocery stores, and other community centers; dedicates budget line for Diagnostic Kiosks & Telehealth Pods.

Regional & Place-Based Planning Frameworks

- **8 States** – CO, KY, ME, NC, NE, NH, TN, WV
- **Spotlight: Colorado**
Builds regional health networks connecting hospitals, clinics, local public health agencies, and community partners to improve access, quality, and long-term system resilience.



Mobile Care Units & Home-Based Care Delivery

- **13 States** – AZ, CO, FL, HI, KY, MA, MI, OR, RI, VA, VT, WV, WY
- **Spotlight: Florida**
Deploys a strongly place-based model with mobile routes, rural satellite clinics, retail pharmacy clinics, regional collaboratives, and telehealth sites designed around rural geography; makes care available where rural residents already live, learn, work, and seek basic services.

Facility Modernization & Repurposing for Community-Based Care

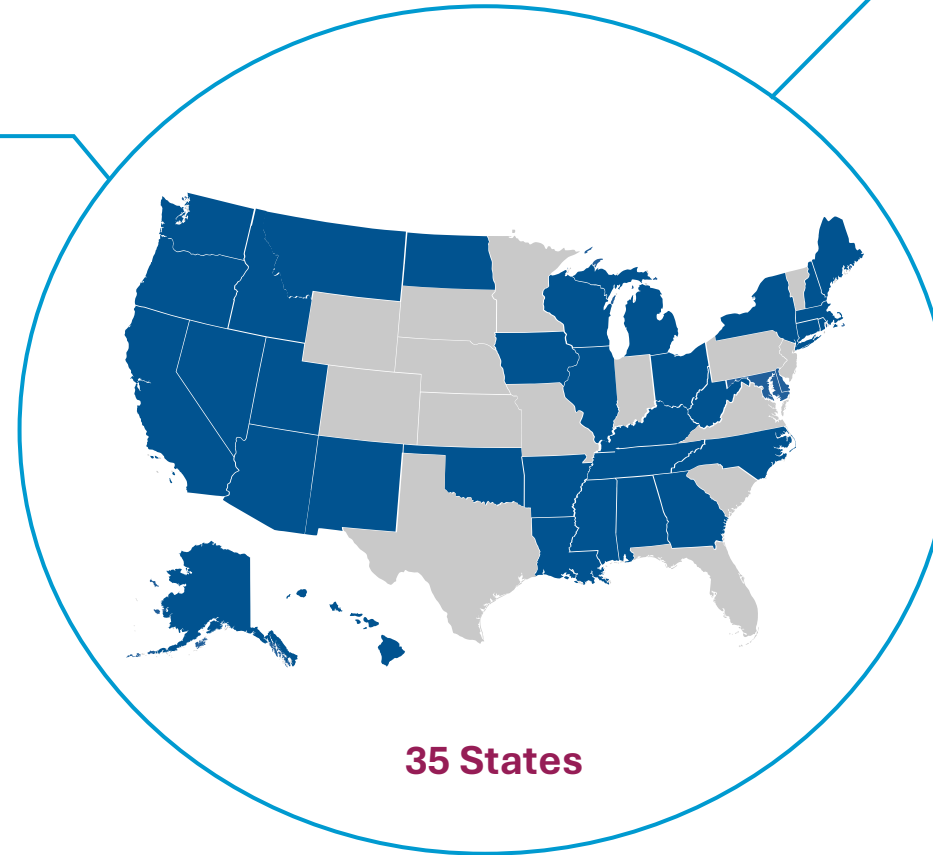
- **6 States** – IL, MA, NE, SC, UT, VT
- **Spotlight: Illinois**
Repurposes existing space for virtual care hubs; renovates clinical space to better integrate behavioral healthcare; establishes satellite clinics for primary or specialty care within existing hospital sites; repurposes abandoned hospital or health center infrastructure for preventive health services like fitness centers or pharmacies.

Blue = State has related initiative

School-Based Programs

School Nursing, Telehealth, and Dental/Vision Services

- **10 States – HI, IA, KY, MS, NH, NM, OH, OR, TN, UT**
- **Spotlight: Iowa**
Purchases portable dental x-ray units to bring dental care directly to rural students, enabling dentists to remotely review x-rays via telehealth and refer children for restorative care; extends telehealth equipment through the University of Iowa's Child Health Specialty Clinics to support chronic condition management in rural counties.



School-Based Health Centers (SBHCs) – Physical, Preventive & Primary Care

- **17 States – AZ, CA, DE, GA, LA, MA, MD, ME, MI, MT, NC, NV, NY, OH, RI, WI, WV**
- **Spotlight: Georgia**
Develops the "Building Bridges" strategy on school-based healthcare services infrastructure, site readiness, HIE infrastructure, and training resources; positions schools as community health access points and connects them to broader care coordination.

School-Based Behavioral Health & Mental Health Programs

- **10 States – AK, AL, AR, CT, ID, IL, NC, ND, OK, WA**
- **Spotlight: Idaho**
Creates space for parent-selected behavioral health professionals to support access to services through integration into school-based settings; ensures all activities follow the Idaho Parental Rights Act; dedicates budget line for Parentally-Directed School-Based Mental Health Services.

Blue = State has related initiative



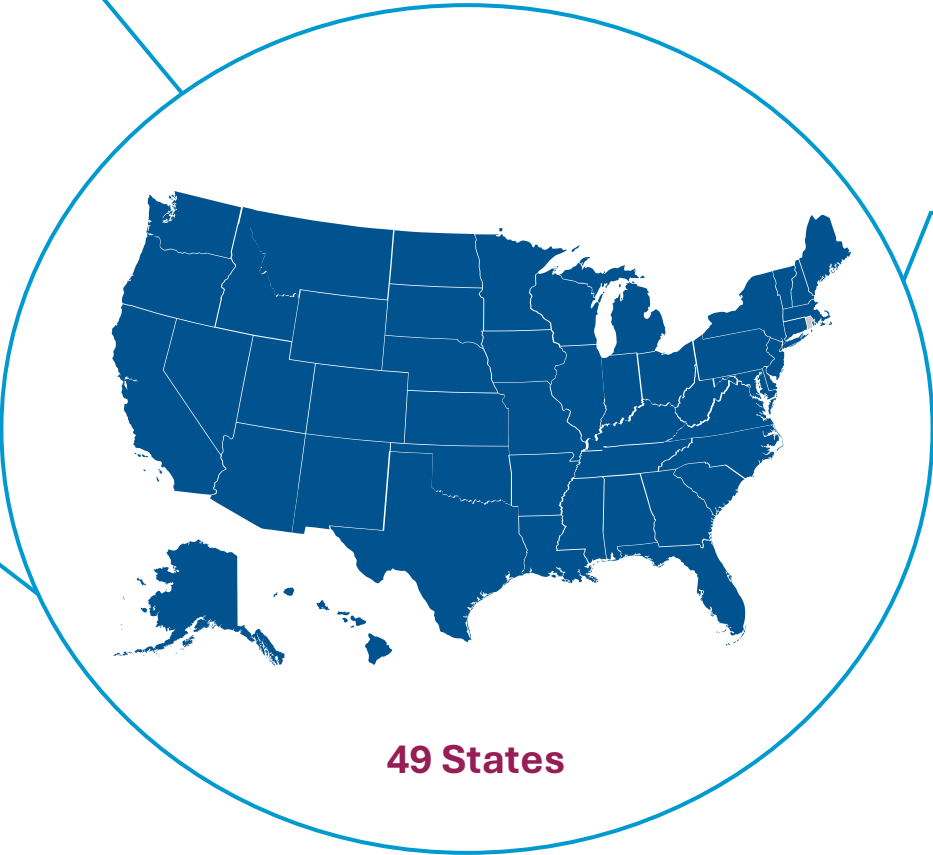
Telehealth/ eConsults

Specialty Telehealth & eConsult Platforms

- **29 States** – AL, AZ, CA, CO, FL, GA, IA, ID, IL, IN, KS, MN, MO, MT, NC, NE, NJ, NM, NY, OH, OK, PA, SC, TN, UT, VA, VT, WI, WY
- **Spotlight: Kansas**
Deploys Telehealth Coordinators at regional hub hospitals to connect rural Medicaid beneficiaries with specialist services, including pulmonology, rheumatology, neurology, and psychiatry, while surveying rural providers annually on access to specialist services and expanding rural provider outreach to improve telehealth utilization.

Telehealth Infrastructure, Broadband & Equipment

- **20 States** – AK, AR, CO, CT, DE, HI, ID, MA, MD, MN, MS, ND, NJ, NV, SC, TX, VA, WA, WV, WY
- **Spotlight: North Dakota**
Deploys telehealth equipment in community locations (schools, libraries, grocery stores) and enables rural ambulance telehealth connectivity to improve telehealth access and utilization.



Tele-Behavioral Health & Crisis Telehealth

- **15 States** – AL, CT, FL, GA, KY, LA, ME, MI, NE, NH, OR, SD, WA, WV, WY
- **Spotlight: Louisiana**
Expands telehealth access across Louisiana's rural parishes by deploying virtual care platforms, remote patient monitoring, and tele-EMS solutions as part of the state's broader Health Technology Ecosystem; aims to increase timely telehealth for behavioral health or substance use, reduce avoidable hospitalizations, and close access gaps for vulnerable rural populations.

Blue = State has related initiative



RURAL HEALTH
TRANSFORMATION

Transportation

Non-Emergency Medical Transportation (NEMT) Programs

- **15 States** – CO, ID, MI, MO, MS, ND, NH, NV, OK, PA, TN, TX, WA, WV, WY
- **Spotlight: Tennessee**
Develops a statewide rural non-emergency transportation network; targets reducing missed medical appointments due to transportation barriers, expanding coordinated transportation options, and improving patient satisfaction with transportation services.

Transportation as a Barrier Mitigated Through Mobile & Telehealth Care

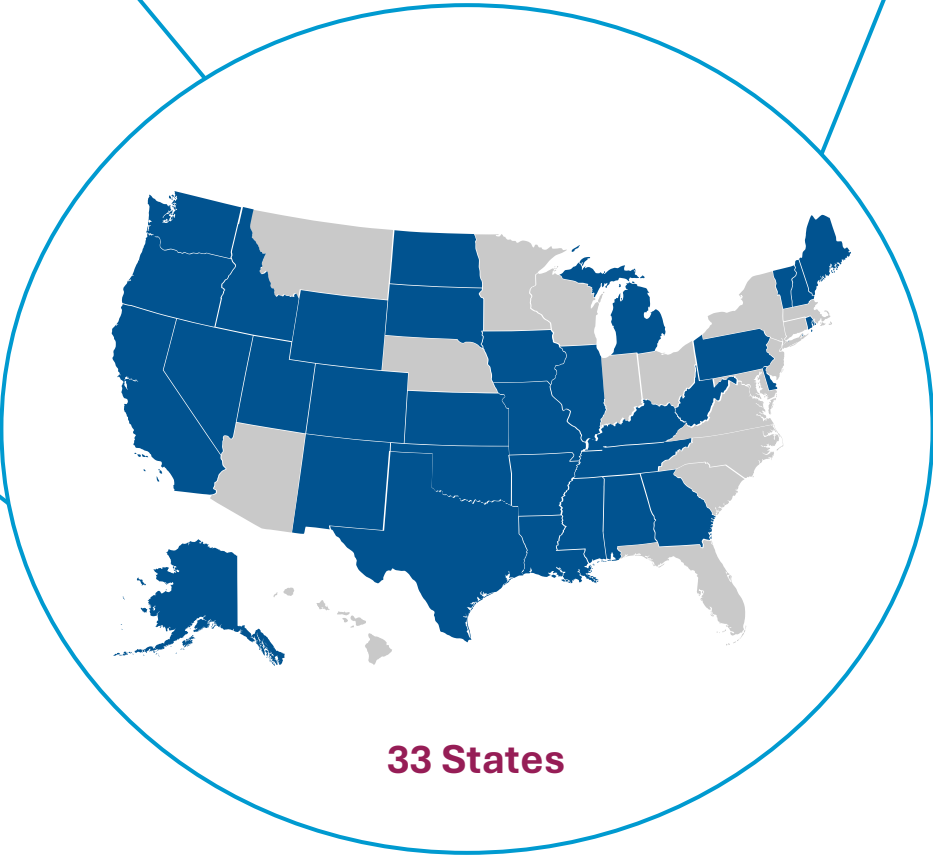
- **13 States** – AK, AL, CA, DE, IL, KS, LA, ME, OR, RI, SD, UT, VT
- **Spotlight: Vermont**
Brings care to communities through mobile units; reduces transport burden through the community paramedicine/MIH model; transitions services to lower-cost community or home-based settings; improves transportation timeliness and routing to appropriate settings of care through new clinical partnerships and data tools.

EMS Transport Coordination & Alternative Destination Models

- **7 States** – AL, CO, GA, KY, ND, TN, WY
- **Spotlight: Colorado**
Develops regional EMS coordination models; supports treat-in-place and secure transport; optimizes dispatch/routing; funds shared coordination infrastructure; expands EMS coverage, coordinates emergency transport, coordinates secure transport, and supports treat-in-place models.

Transportation as an Upstream Determinant of Health

- **8 States** – AR, IA, KY, MI, NM, SD, TN, TX
- **Spotlight: Iowa**
Provides limited transportation vouchers to help rural Iowans overcome geographic barriers and access co-located health services. Expands non-emergency transport capacity through the EMS Community Care Mobile program, enabling EMS clinicians to conduct community-based visits and transport patients to appropriate care settings without relying on emergency services.



Blue = State has related initiative



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AI Tools

- Clinical Decision Support & Predictive Analytics – **22**
- Administrative & Workflow Automation – **18**
- Consumer-Facing AI Tools – **11**
- AI-Enabled RPM & Telehealth – **19**
- Health IT Infrastructure & Data Analytics – **25**

Cybersecurity

- Cybersecurity as a Named, Dedicated Initiative - **4**
- Cybersecurity Embedded in Health IT / EHR Modernization Strategy - **22**
- Cybersecurity for Telehealth & Data Exchange Infrastructure - **10**
- Cybersecurity Workforce Training & Capacity Building - **7**
- Cooperative / Shared Cybersecurity Services - **6**

EHR Modernization

- EHR Replacement & Procurement - **15**
- EHR Interoperability & HIE Integration - **29**
- Shared / Pooled EHR Platforms - **10**
- EHR Integration with Clinical Workflows & Decision Support - **13**
- EHR Workforce Training & Technical Assistance - **7**

Patient Engagement Platforms

- Consumer-Facing Apps, Portals & Digital Health Tools - **30**
- Digital Navigation, Telehealth Access Points & Health Literacy - **9**

HIE Connectivity/Data Sharing

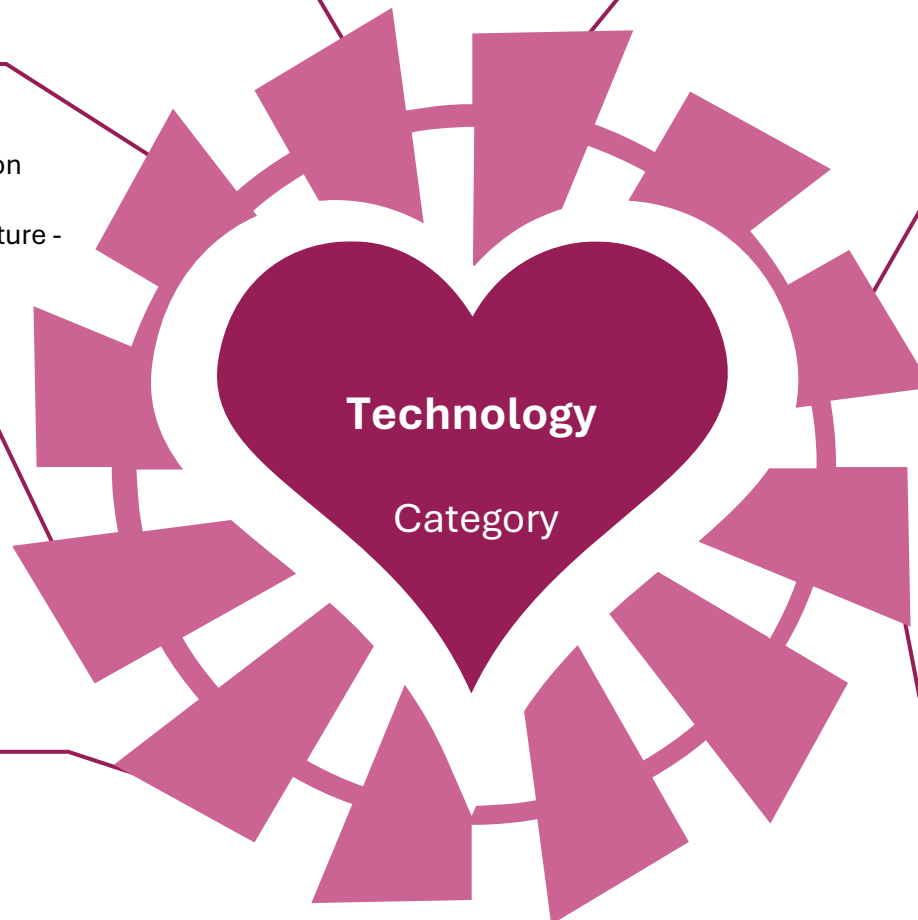
- Statewide HIE Expansion & Provider Onboarding - **18**
- Fast Healthcare Interoperability Resources (FHIR) / Interoperability Standards & Technical Infrastructure - **17**
- Population Health Analytics & Data Dashboards - **11**
- Closed-Loop Referral Systems & Community Information Exchange - **11**
- Multi-Sector & Cross-Agency Data Integration - **9**

Remote Patient Monitoring

- RPM for Chronic Disease Management - **37**
- RPM for Maternal & High-Risk Pregnancy Monitoring - **8**
- RPM Integration with EHR, HIE & Care Coordination Workflows - **14**

Rural Health Tech Catalyst Fund

- Dedicated Tech Catalyst Funds & Innovation Investments - **7**



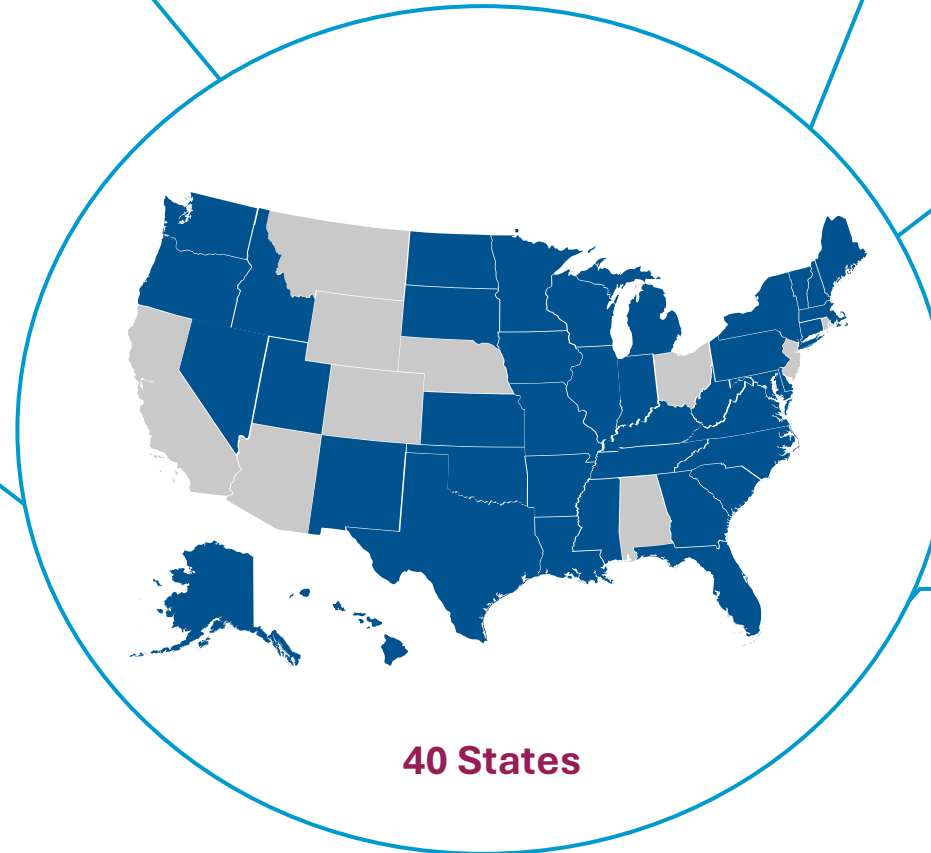
AI Tools

Clinical Decision Support & Predictive Analytics

- **22 States** – AK, CT, GA, ID, IL, IN, KS, KY, LA, MD, ME, MN, MS, NC, ND, NH, NY, SC, SD, TN, UT, WV
- **Spotlight: New Hampshire**
Deploys AI-powered polypharmacy risk reduction tools, predictive analytics, and clinical decision support to support chronic disease management and rural care coordination.

Administrative & Workflow Automation

- **18 States** – AK, AR, ID, IL, KS, KY, MI, MN, MO, NC, NY, OR, SC, TN, UT, VA, VT, WI
- **Spotlight: Utah**
Deploys charge/coding AI agents, virtual scribes/AI documentation, and AI/chatbot technology to streamline administrative and financial processes.



Consumer-Facing AI Tools

- **11 States** – DE, GA, ID, IL, KS, KY, NC, NV, OK, SC, UT
- **Spotlight: Kentucky**
Explores AI-enabled self-management coaching, conversational AI assistants, gamified incentives, digital therapeutics, and mobile health apps for chronic care and maternal health.

AI-Enabled RPM & Telehealth

- **19 States** – AK, CT, DE, FL, HI, IA, IL, IN, MD, ME, MI, MN, NH, SC, TN, TX, UT, WA, WV
- **Spotlight: Florida**
Uses AI-enabled triage within remote telemonitoring to identify high-risk patients and trigger timely clinical follow-up to avoid preventable ED use and hospitalizations.

Health IT Infrastructure & Data Analytics

- **25 States** – AK, CT, HI, IA, IL, IN, MA, MD, ME, MI, MN, NC, NH, NM, NY, OK, PA, SC, SD, TN, TX, UT, WA, WI, WV
- **Spotlight: Pennsylvania**
Enables FHIR APIs for quality and clinical data exchange across HIEs; integrates statewide identity and authorization services into efforts.

Blue = State has related initiative



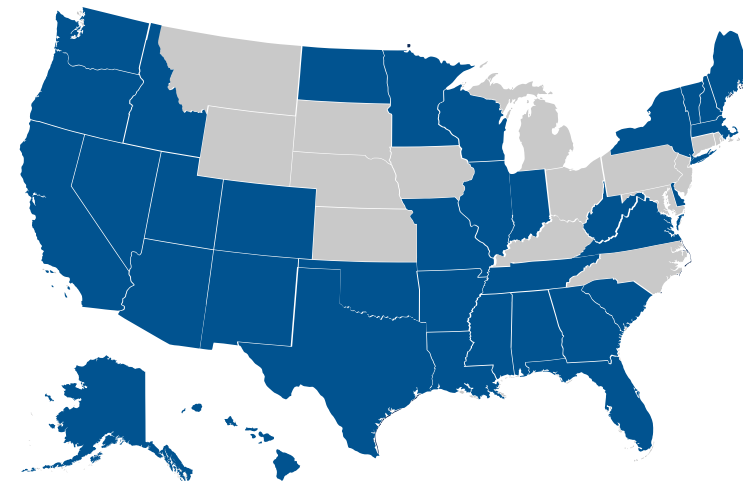
Cybersecurity

Cybersecurity as a Named, Dedicated Initiative

- **4 States – MA, NY, TX, UT**
- Spotlight: *New York*
Includes a dedicated cybersecurity strengthening component addressing rural hospitals' documented vulnerability through risk assessments, technical solutions, staff training, and regional collaborative approaches.

Cybersecurity Embedded in Health IT / EHR Modernization Strategy

- **22 States – AK, AL, AR, AZ, CA, DE, ID, IL, LA, ME, MO, MS, NH, NM, OR, SC, TN, VA, VT, WA, WI, WV**
- Spotlight: *Missouri*
Strengthens the long-term sustainability of the Digital Backbone through cyber framework certification, Role-Based Access Control (RBAC) enablement, and security upgrades, ensuring rural providers maintain secure, interoperable data infrastructure well beyond the RHTP funding period.



35 States

Blue = State has related initiative

Cybersecurity for Telehealth & Data Exchange Infrastructure

- **10 States – AK, CO, FL, HI, IN, MN, NV, OK, TN, UT**
- Spotlight: *Minnesota*
Funds cybersecurity testing, network penetration testing, simulated cyber-attacks, infrastructure support, and risk management; treats cybersecurity as a necessary tool for safe and secure operations of advanced technologies to ensure protection of patient data.

Cybersecurity Workforce Training & Capacity Building

- **7 States – CO, GA, ID, IN, MN, NY, TN**
- Spotlight: *Georgia*
Includes student internship pipelines as part of the cybersecurity initiative to build longer-term rural health IT workforce capacity alongside immediate security gap remediation.

Cooperative / Shared Cybersecurity Services

- **6 States – AL, CO, IN, ND, NY, VT**
- Spotlight: *Colorado*
Strengthens rural health care systems through hub-based service model, which incorporates coordinated risk assessments, hands-on remediation support, and development of scalable resources tailored to low-resource environments.

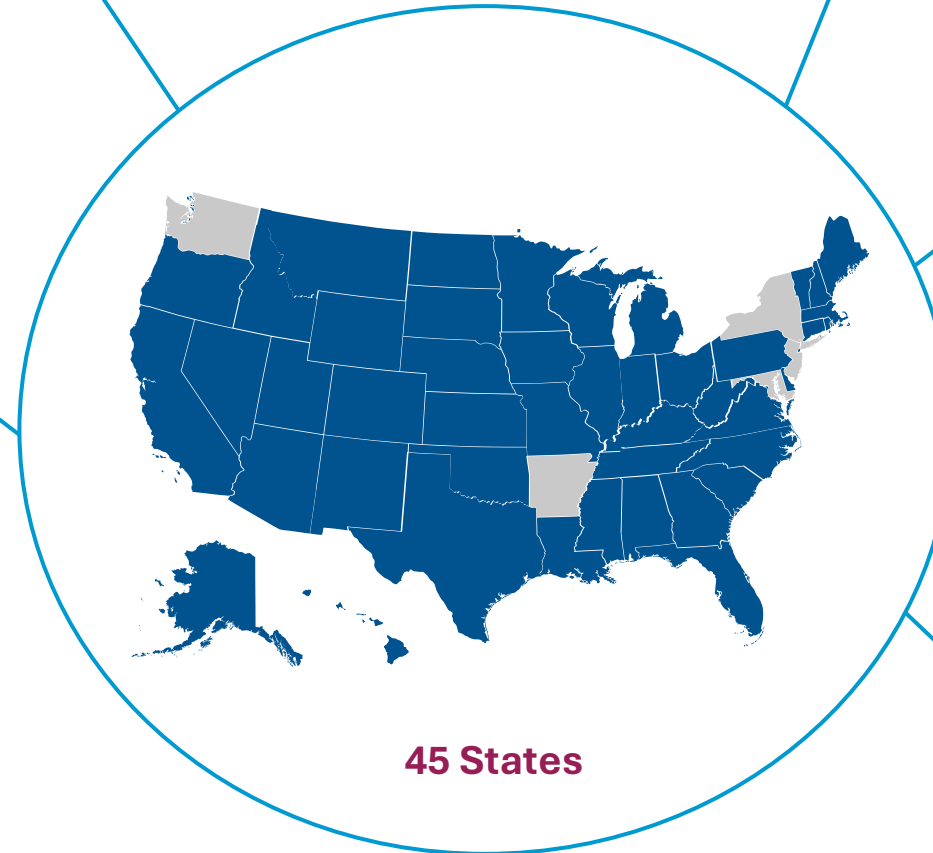
EHR Modernization

EHR Integration with Clinical Workflows & Decision Support

- **13 States** – AK, CO, GA, IL, IN, MN, MT, NC, OH, RI, SC, TN, TX
- **Spotlight: Indiana**
Activates EMR module for Indiana Community Connect to streamline referrals; provides one-time financial incentives for start-up costs tied to recommended technologies including provider EMR integration; executes EMR system coding changes for post-discharge medication program.

Shared / Pooled EHR Platforms

- **10 States** – AK, AL, LA, MT, NH, TX, UT, VT, WI, WY
- **Spotlight: Wisconsin**
Leverages an external advisory group to pursue group purchasing opportunities through the rural technology transformation fund, facilitating coordinated procurement between rural hospitals and vendors for software solutions and infrastructure, including data exchange and interoperability tools, with preference given to technologies offering specific rural benefits and cloud-based, multi-tenant architecture.



Blue = State has related initiative

EHR Interoperability & HIE Integration

- **29 States** – AK, AL, AZ, CA, CO, CT, DE, FL, HI, IA, ID, KS, KY, ME, MI, MN, MT, NC, ND, NE, NM, NV, OK, OR, PA, RI, TN, UT, WV
- **Spotlight: Kansas**
Creates a statewide health data strategy, awards grants to facilitate rural providers' use of EHR data management tools, and contracts with state-certified HIEs to enhance rural provider connectivity and EHR feature capabilities

EHR Replacement & Procurement

- **15 States** – AL, CO, ID, MA, MO, MS, MT, NH, RI, SC, SD, TN, UT, VA, WY
- **Spotlight: South Dakota**
Implements a three-tier EHR adoption system (Tier 1 funding foundational systems for small practices, Tier 2 supporting advanced integration, and Tier 3 establishing regional innovation hubs) to modernize health information infrastructure across the care continuum.

EHR Workforce Training & Technical Assistance

- **7 States** – CO, ID, IL, MA, NC, ND, OH
- **Spotlight: Massachusetts**
Funds regional TA hubs and EHR interfaces at to deliver TA alongside EHR software procurement, while supporting monitoring development at rural sites at to ensure successful implementation and sustained adoption of health IT across participating facilities.

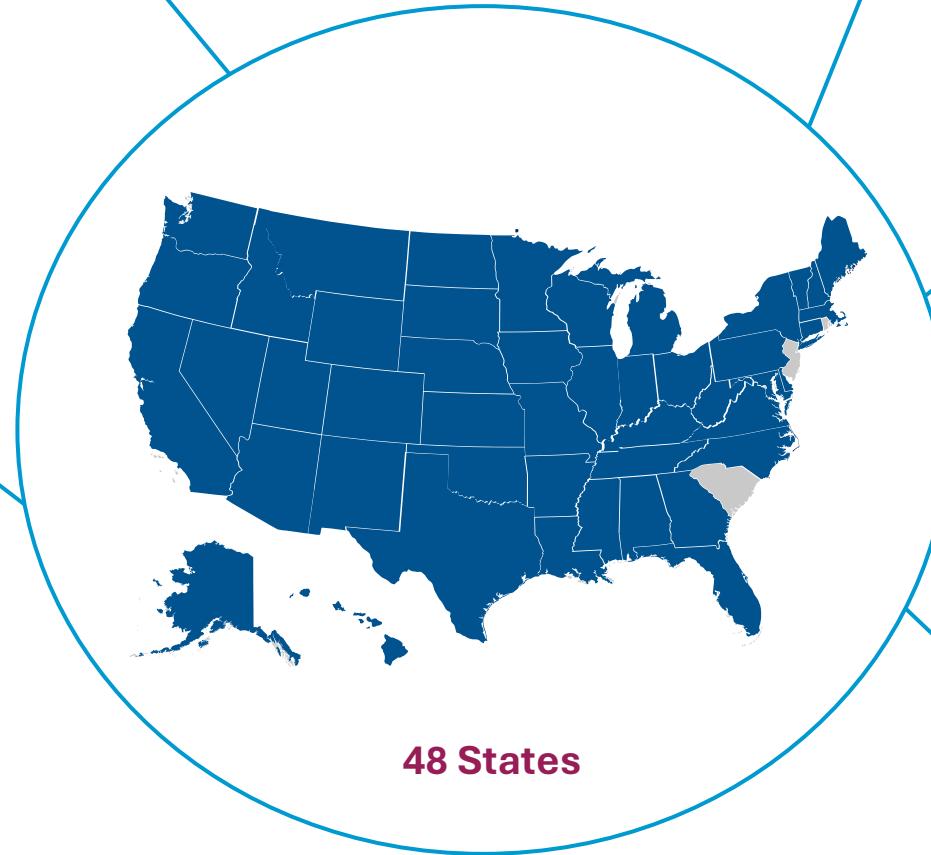
HIE Connectivity/ Data Sharing

Statewide HIE Expansion & Provider Onboarding

- **18 States** – AL, AZ, CT, FL, IA, IN, MI, MS, MT, NC, NV, OH, OK, OR, SD, TN, UT, WV
- **Spotlight: Oregon**
Strengthens health IT capacity in rural communities through certified EHRs and health information exchanges; bolsters electronic lab reporting and data-sharing capabilities; provides centralized TA and training for rural providers on technology implementation and data management.

FHIR / Interoperability Standards & Technical Infrastructure

- **17 States** – AR, CA, CO, ID, KS, KY, LA, MA, MN, NM, NY, PA, TX, UT, VA, VT, WY
- **Spotlight: California**
Technology and Tools Initiative builds on telehealth and eConsult success through strategic investments in technological infrastructure to build provider capacity; regional collaboration and shared services support interoperability.



Blue = State has related initiative

Population Health Analytics & Data Dashboards

- **11 States** – CO, CT, DE, HI, ME, MT, ND, NH, NY, SD, WI
- **Spotlight: North Dakota**
Unified EHR/payer/pharmacy data platform in cloud infrastructure; North Dakota Department of Health and Human Services (NDHHS) Data Hub linking Medicaid, Supplemental Nutrition Assistance Program (SNAP), and behavioral health programs; All-Payer Claims Database (APCD) with cost/outcome dashboards.

Closed-Loop Referral Systems & Community Information Exchange

- **11 States** – CO, KY, MI, MO, NE, NH, TN, UT, VT, WA, WV
- **Spotlight: Kentucky**
Enhances existing state-based resources for clinical care management (KHIE) and non-clinical resource coordination, both of which have EHR-agnostic closed-loop care coordination and referral tools.

Multi-Sector & Cross-Agency Data Integration

- **9 States** – AK, CO, GA, HI, IL, KY, MD, ND, NM
- **Spotlight: Hawai'i**
Connects rural hospitals, FQHCs, Native Hawaiian Health Centers, and private practices to a single interoperable network; real-time notifications, longitudinal records, and clinical data aggregation integrated into provider workflows.



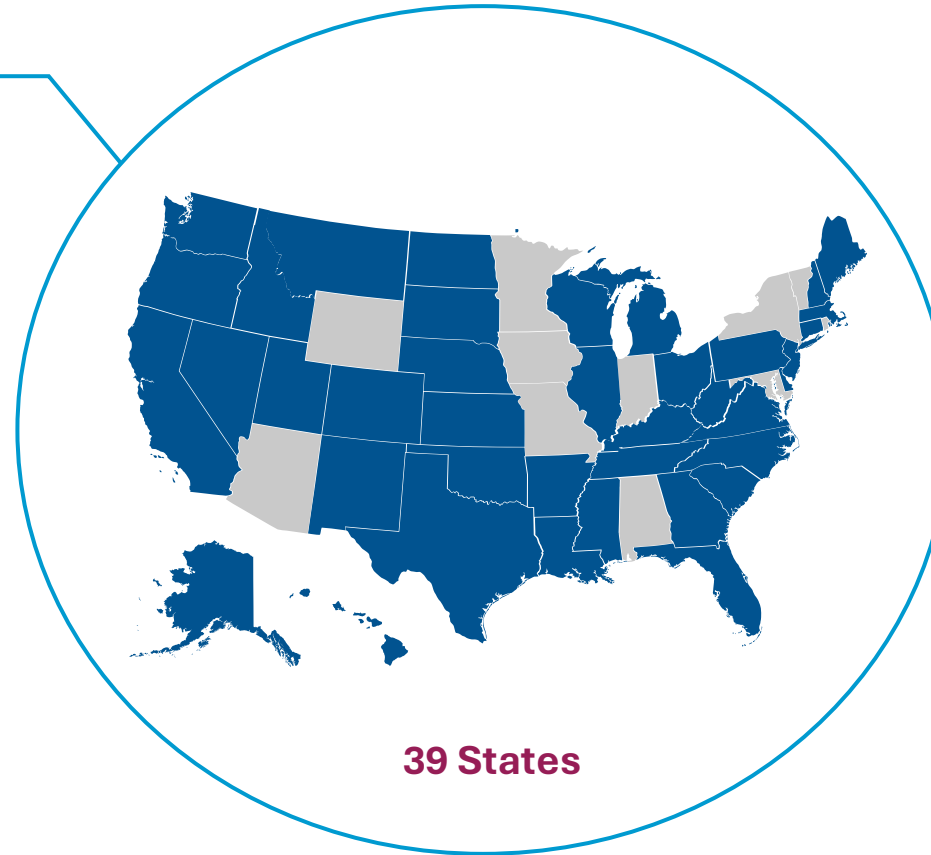
RURAL HEALTH
TRANSFORMATION



Patient Engagement Platforms

Consumer-Facing Apps, Portals & Digital Health Tools

- **30 States** – AK, AR, CA, CO, DE, HI, ID, IL, KS, KY, LA, MA, ME, MS, MT, NC, NE, NV, OH, OK, OR, PA, SC, SD, TN, TX, UT, VA, WI, WV
- **Spotlight: Nebraska**
Deploys a mobile pharmacy application enabling monthly medication reviews, prescription synchronization, adherence promotion, and EHR integration; features automated reminders, secure data exchange, and risk-screening algorithms; connects RPM kits directly to EHRs and patient portals.



Digital Navigation, Telehealth Access Points & Health Literacy

- **9 States** – CT, FL, GA, MI, ND, NH, NJ, NM, WA
- **Spotlight: Washington**
Deploys digital navigators and community-based tools to help residents find, understand, and use services; adds digital navigation modules to the existing CHW learning management system; provides stipends to rural hospitals to include CHWs and digital navigators in care planning; embeds community-based workforce into rural social care networks and WA 211 call center.

Blue = State has related initiative

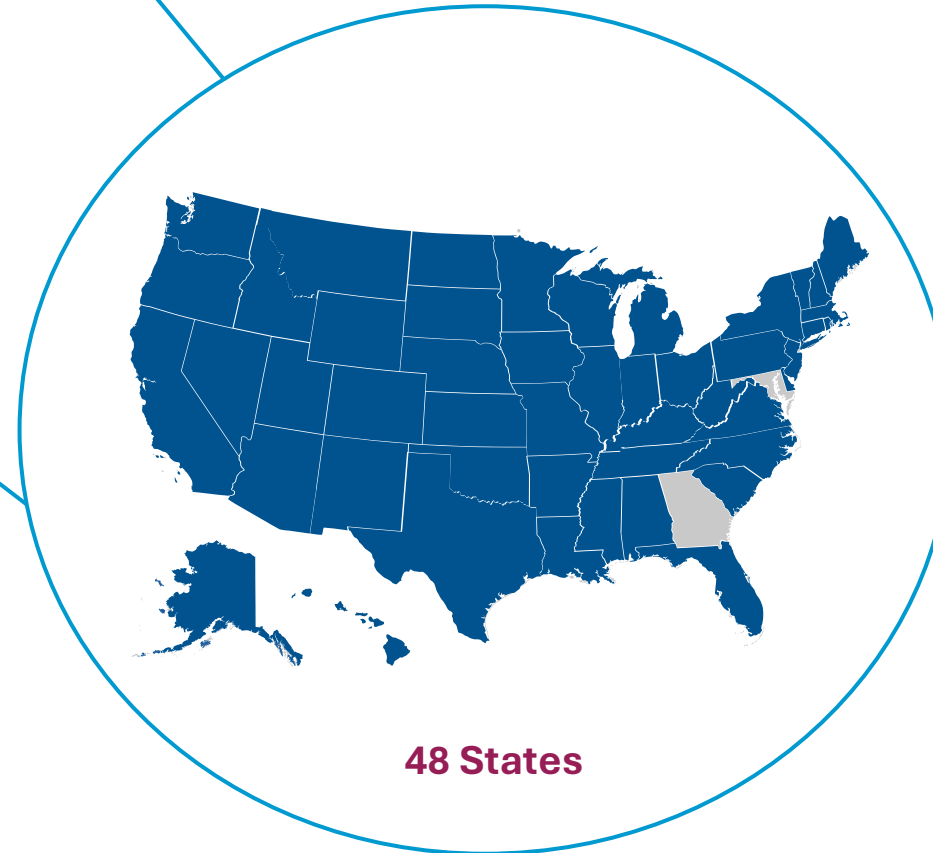
Remote Patient Monitoring

RPM for Chronic Disease Management

- **37 States** – AK, AL, AR, AZ, CA, CO, CT, DE, FL, IA, ID, IL, KS, MA, ME, MI, MN, MS, MT, NC, ND, NE, NH, NM, NV, NY, OH, OK, OR, PA, RI, SC, TN, UT, WA, WV, WY
- **Spotlight: Nebraska**
Deploys RPM kits with blood pressure cuffs, glucose monitors, pulse oximeters, and/or scales; integrates data with statewide HIE or technology-specific HIE for secure, real-time sharing and pooled monitoring; increases Nebraska clinics' capacity to manage chronic illnesses in the community through RPM.

RPM for Maternal & High-Risk Pregnancy Monitoring

- **8 States** – AL, FL, IL, KY, MI, NE, PA, SD
- **Spotlight: Florida**
Includes pregnancy-related risk monitoring alongside hypertension, diabetes, and heart failure and designs interventions to occur before deterioration leads to ED or inpatient use.



RPM Integration with EHR, HIE & Care Coordination Workflows

- **14 States** – CO, HI, ID, IN, LA, MO, NE, NJ, NY, TX, UT, VA, VT, WI
- **Spotlight: Missouri**
Integrates remote patient monitoring directly into rural EHR workflows, using RHTP funds to provide technical support, standardized HL7 FHIR R4-compliant APIs, and integration toolkits for vital signs, glucose levels, and medication adherence, enabling rural providers to leverage continuous patient data for care planning, risk management, and value-based payment performance.

Blue = State has related initiative

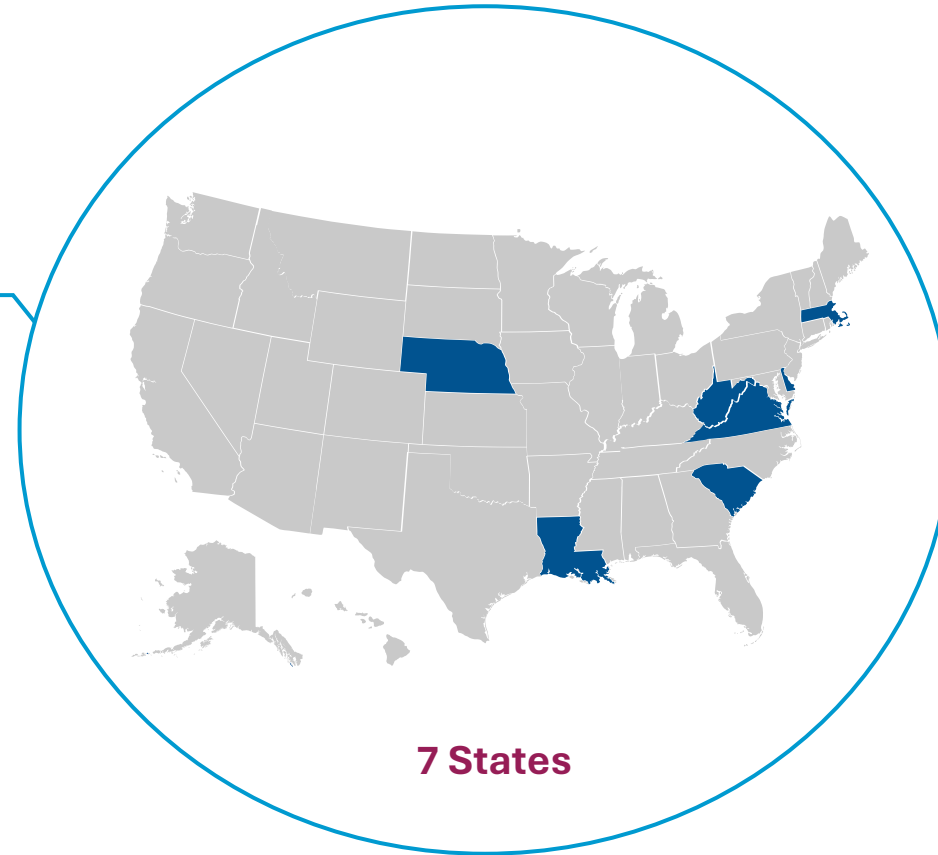
Rural Health Tech Catalyst Fund

Dedicated Tech Catalyst Funds & Innovation Investments

- **7 States – DE, LA, MA, NE, SC, VA, WV**

- Spotlight: *West Virginia*

Establishes a rural health technology investment fund through HealthTech Appalachia, defining investment theses and fund structure through co-design workshops with research institutions, health systems, and provider associations, engaging rural hospitals, startups, and payers early to identify technology priorities and pilot sites while providing specialized TA for data systems integration, payment reform modeling, and evaluation through external partners.



Blue = State has related initiative



RURAL HEALTH
TRANSFORMATION



Cancer Prevention & Treatment

- Mobile Cancer Screening Units - **9**
- Cancer Screening Navigation & Community Outreach - **10**
- Telehealth & Tele-Oncology / Specialty Access - **7**
- Cancer Prevention Embedded in Chronic Disease / Preventive Care Frameworks - **10**
- Regional Cancer Hubs & Referral Networks - **4**

Chronic Disease

- Diabetes Prevention & Management Programs - **24**
- Remote Patient Monitoring for Chronic Disease - **37**
- Community-Based Chronic Disease Prevention Programs - **18**
- Nutrition, Food Access & Lifestyle Interventions for Chronic Disease - **15**
- Chronic Disease Data Infrastructure & Population Health Analytics - **14**

Dental Care

- Mobile & Teledentistry Access - **14**
- Dental Workforce Training, Recruitment & Retention - **21**
- School-Based & Pediatric Dental Programs - **7**
- Dental Integration into Primary & Whole-Person Care - **14**

Infectious Disease

- Immunization Infrastructure & Vaccine Accountability - **5**
- STI Screening, Maternal Infectious Disease & Perinatal Prevention - **4**
- Infectious Disease via Telehealth & Provider Education - **2**
- Infectious Disease Comorbidities via OTP / SUD Programs - **1**
- Public Health Infrastructure & Community-Based Prevention - **4**

Primary Care

- Primary Care Access Expansion & FQHC/RHC Growth - **22**
- Integrated Primary Care (Behavioral Health, Dental & Specialty) - **19**
- Primary Care Workforce Development & Recruitment - **15**
- Primary Care Value-Based Transformation & PCMH Models - **10**

Disease Prevention & Care Category

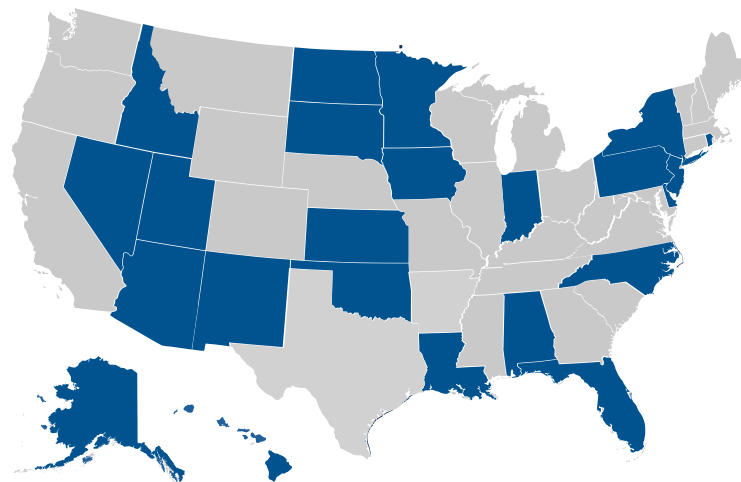
Cancer Prevention & Treatment

Mobile Cancer Screening Units

- **9 States – AL, FL, ID, KS, LA, NC, ND, NV, UT**
- Spotlight: *Idaho*
Purchases mobile mammography units to provide screenings in underserved rural communities and funds cancer, heart disease, and chronic disease screening navigation, prevention, and management.

Cancer Screening Navigation & Community Outreach

- **10 States – AL, HI, IN, MN, NC, ND, NJ, OK, SD, UT**
- Spotlight: *Indiana*
Advances preventive health screenings and chronic disease reduction efforts through regional cardiometabolic programs and community health coalitions that identify and address early risk factors, including cancer, obesity, prediabetes, and heart disease, across rural Indiana counties.



23 States

Blue = State has related initiative

Telehealth & Tele-Oncology / Specialty Access

- **7 States – FL, IA, NC, ND, NM, NY, UT**
- Spotlight: *Iowa*
Expands rural access to cancer care through evidence-based prevention and screening, oncology Health Hub partnerships, tele-oncology and tele-pharmacy, HIE interoperability investments, and workforce education, recruitment, and retention initiatives to support patients from treatment through survivorship.

Cancer Prevention Embedded in Chronic Disease / Preventive Care Frameworks

- **10 States – AK, AZ, DE, MN, NM, NY, PA, RI, SD, UT**
- Spotlight: *Delaware*
Deploys mobile mammography and delivers age-appropriate cancer screenings (breast, lung, colorectal) through community health hubs and mobile health units in Sussex County.

Regional Cancer Hubs & Referral Networks

- **4 States – AL, NC, NJ, OK**
- Spotlight: *North Carolina*
Deploys mobile screening units, CHW-led outreach, telehealth specialist consultations, and strengthened referral networks among FQHCs, CAHs, rural providers, and diagnostic centers.

Chronic Disease

Diabetes Prevention & Management Programs

- **24 States** – AL, CO, DE, FL, ID, IL, IN, KY, LA, MI, MN, MS, MT, NC, ND, NM, NY, OH, SC, SD, TN, UT, VT, WY
- **Spotlight: New Mexico**
Implements evidence-based screening, risk stratification, and chronic disease management workflows for diabetes; deploys telehealth and RPM for chronic disease management and post-discharge support.

Chronic Disease Data Infrastructure & Population Health Analytics

- **14 States** – CO, CT, GA, IN, MS, MT, ND, NE, NJ, NY, OH, UT, WI, WV
- **Spotlight: Wisconsin**
Leverages Wisconsin Collaborative for Health Quality (WCHQ)'s nationally unique data repository to aggregate clinical, laboratory, and encounter data from medical and dental practices, enabling health systems to identify needs, gaps, and trends in chronic disease management and preventative service delivery and driving internal improvements and cross-organizational collaboration.

Community-Based Chronic Disease Prevention Programs

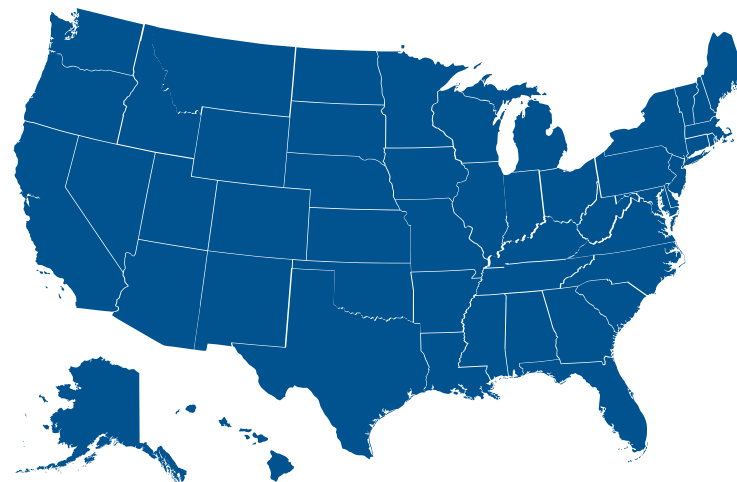
- **18 States** – AL, CO, GA, HI, IL, IN, KS, KY, ME, MI, MN, NC, NE, NJ, OH, OK, TX, WA
- **Spotlight: Kansas**
Deploys CHWs, nutritionists, and practice facilitators to clinics to deliver food-as-medicine interventions, remote monitoring, and patient education targeting chronic disease prevention and management.

Nutrition, Food Access & Lifestyle Interventions for Chronic Disease

- **15 States** – AR, DE, IN, KY, MD, MN, MT, NC, ND, OH, UT, VA, VT, WV, WY
- **Spotlight: Maryland**
Builds food aggregation hubs to connect farmers with institutional buyers; expands access to nutritious, locally grown food across all rural counties; funds nutrition education programs to reduce reliance on processed foods.

Remote Patient Monitoring for Chronic Disease

- **37 States** – AK, AL, AR, AZ, CA, CO, CT, DE, FL, IA, ID, IL, KS, MA, ME, MI, MN, MO, MS, MT, NC, ND, NE, NH, NM, NV, NY, OH, OR, PA, RI, SC, TN, UT, WA, WV, WY
- **Spotlight: Nebraska**
Provides patients with RPM kits including blood pressure cuffs, glucose monitors, pulse oximeters, and scales that can connect directly to EHRs and patient portals.



50 States

Blue = State has related initiative



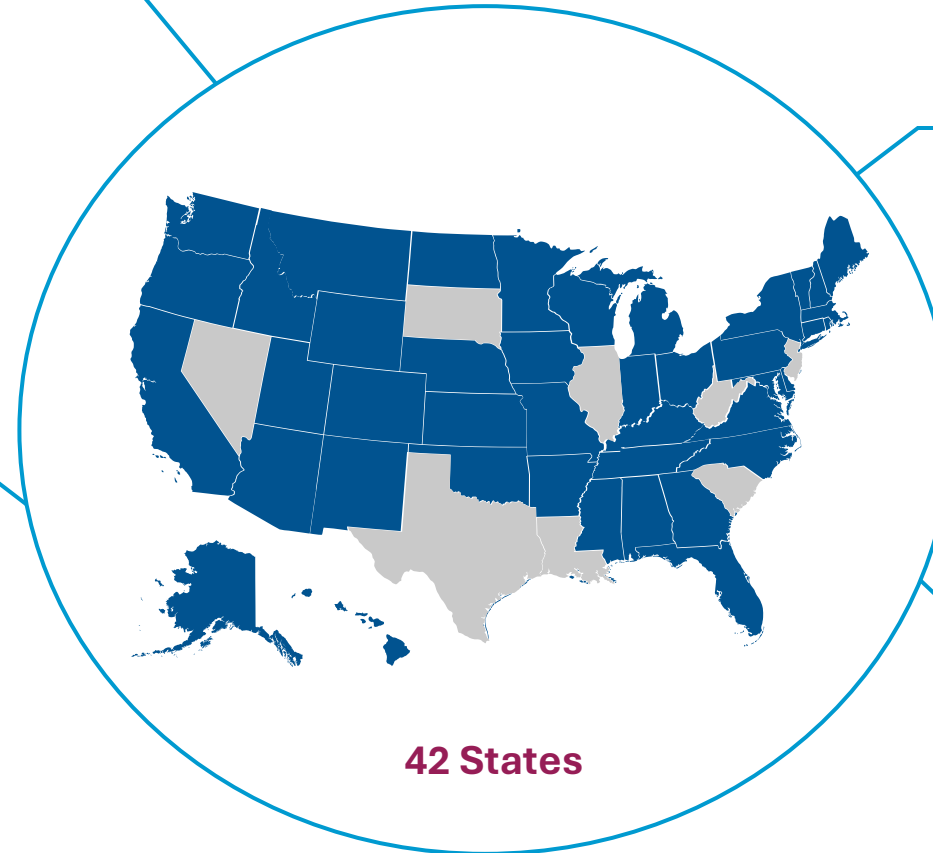
Dental Care

Mobile & Teledentistry Access

- **14 States** – CT, GA, HI, KY, MN, ND, NE, NH, OH, OK, TN, UT, VA, VT
- **Spotlight: Minnesota**
Runs mobile health care vans to visit schools, community centers, Head Start sites, nursing homes, Tribal Nations, and other rural venues; staffed primarily by advanced dental therapists or dental hygienists operating under collaborative practice agreements providing screening, preventive care, basic restorative dental care, and referrals.

Dental Workforce Training, Recruitment & Retention

- **21 States** – AK, AL, AZ, CA, DE, ID, KS, KY, MA, MI, MN, MO, MT, NC, NH, NY, PA, RI, TN, VA, WA
- **Spotlight: New York**
Implements Rural Recruitment-to-Service Pipeline, providing funding for medical/dental/behavioral health students; dental students receive funding in exchange for five-year rural service commitments.



Blue = State has related initiative

School-Based & Pediatric Dental Programs

- **7 States** – IA, ME, MN, NH, NM, OH, TN
- **Spotlight: Iowa**
Expands school-based dental care access for rural lowans by purchasing portable dental x-ray units, enabling dentists to remotely review x-rays via telehealth and refer children for restorative care as needed.

Dental Integration into Primary & Whole-Person Care

- **14 States** – AK, AR, CO, FL, IN, KY, MD, MS, NC, NE, OR, TN, WI, WY
- **Spotlight: Tennessee**
Implements Patient-Centered Dental Homes and value-based payment model for dental care; reduces avoidable ED utilization for dental conditions; integrates dental metrics into statewide health reporting systems.

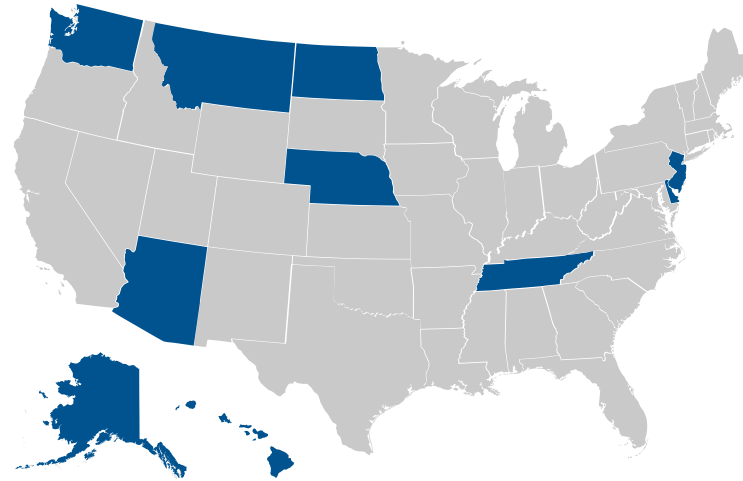
Infectious Disease

Immunization Infrastructure & Vaccine Accountability

- **5 States – MT, ND, NE, NJ, TN**
- Spotlight: *New Jersey*
Modernizes the New Jersey Immunization Information System (NJIIS), the State's official immunization database and vaccine management system; strengthens vaccine accountability and improves outbreak surveillance; holds mobile unit vaccination and screening events; expands laboratory testing and courier services in rural healthcare facilities to improve access to laboratory diagnosis of infections and outbreak of diseases.

STI Screening, Maternal Infectious Disease & Perinatal Prevention

- **4 States – AZ, HI, NE, TN**
- Spotlight: *Tennessee*
Implements efforts to reduce congenital syphilis and other preventable causes of maternal and infant morbidity and mortality through the Rural Fetal and Infant Mortality Reduction initiative.



10 States

Blue = State has related initiative

Infectious Disease via Telehealth & Provider Education

- **2 States – HI, WA**
- Spotlight: *Hawai'i*
Includes infectious-disease-relevant service areas through telehealth and broader clinical access; telehealth infrastructure supports rural provider access to infectious disease expertise.

Infectious Disease Comorbidities via OTP / SUD Programs

- **1 State – NE**
- Spotlight: *Nebraska*
Creates antimicrobial stewardship partnerships with rural clinics; infection prevention/control TA embedded throughout the oral health initiative; medical countermeasure stockpiles support rural emergency preparedness.

Public Health Infrastructure & Community-Based Prevention

- **4 States – AK, DE, NJ, TN**
- Spotlight: *Alaska*
Implements potential projects under the Healthy Communities Initiative regarding clean water and sanitation as infectious disease prevention strategies in rural and frontier communities.



RURAL HEALTH
TRANSFORMATION



Primary Care

Primary Care Access Expansion & FQHC/RHC Growth

- **22 States** – AL, AZ, CO, CT, DE, FL, GA, IA, ID, IL, MD, NC, ND, NE, NJ, NM, OH, PA, SC, TN, TX, WY
- **Spotlight: Iowa**
Strengthens primary care access across rural Iowa by expanding FQHCs and rural health clinics as potential Hub and Spoke sites within the Hometown Connections and Combat Cancer hub-and-spoke model, while leveraging Communities of Care co-location sites to bring primary care services together with behavioral health, chronic disease management, and maternal/child health — supported by Community Health Workers, telehealth infrastructure, and HIE connectivity to ensure rural Iowans receive coordinated, comprehensive primary care close to home.

Integrated Primary Care (Behavioral Health, Dental & Specialty)

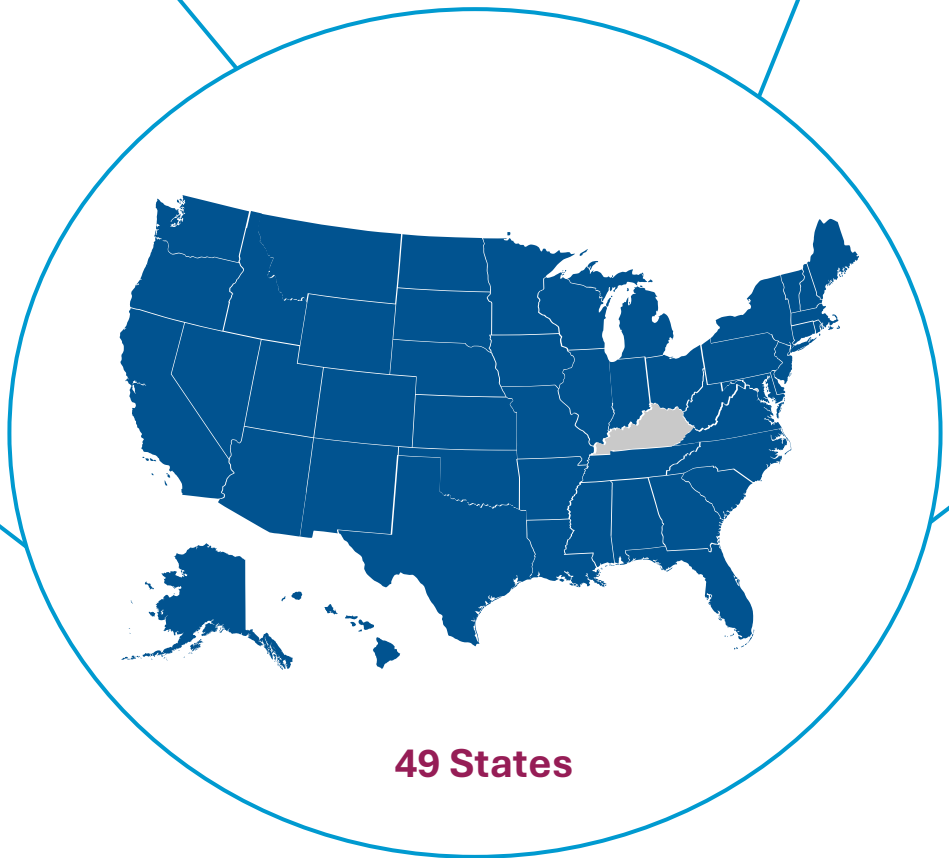
- **19 States** – AR, CA, CT, HI, IL, KS, ME, MI, MN, MO, MT, NE, OR, TN, UT, VT, WA, WI, WV
- **Spotlight: Wisconsin**
Partners primary care providers through clinically integrated networks and an external advisory body, bringing together rural hospitals, community health centers, and behavioral health providers, to deploy evidence-based toolkits, expand care sites, and improve chronic disease management and preventative service delivery for rural residents.

Primary Care Workforce Development & Recruitment

- **15 States** – AK, CO, CT, ID, IN, LA, MN, MS, ND, NH, NV, PA, RI, VA, WY
- **Spotlight: Mississippi**
Expands rural primary care access by recruiting and retaining physicians and allied health professionals through loan repayment programs, residency training pipelines, and strategic partnerships with universities — while integrating primary care delivery into clinically integrated networks, mobile health clinics, and telehealth platforms to ensure rural Mississippians have a consistent, accessible medical home regardless of geographic barriers.

Primary Care Value-Based Transformation & PCMH Models

- **10 States** – CO, FL, MA, ME, MT, NC, NH, NY, OK, SD
- **Spotlight: Maine**
Expands MaineCare Primary Care Plus (PCPlus) to strengthen primary care payment and link payments to RHTP population health goals; provides risk-adjusted, population-based payments to primary care practices tied to practice characteristics, cost, and quality outcomes through PCPlus.



Blue = State has related initiative





Healthy Eating and Farming

- Farm-to-Table / Local Food Systems & Agricultural Partnerships - **9**
- Food is Medicine: Produce Prescriptions, Food Pharmacies & Nutrition-Linked Clinical Programs - **11**
- Community-Based Nutrition Education & Healthy Food Access Programs - **19**

Physical Activity

- Community-Based Physical Activity Programs & Built Environment - **14**
- School-Based Physical Activity & Youth Fitness Programs - **13**
- Physical Activity Integrated into Chronic Disease Prevention & Clinical Workflows - **14**

Upstream Drivers of Health

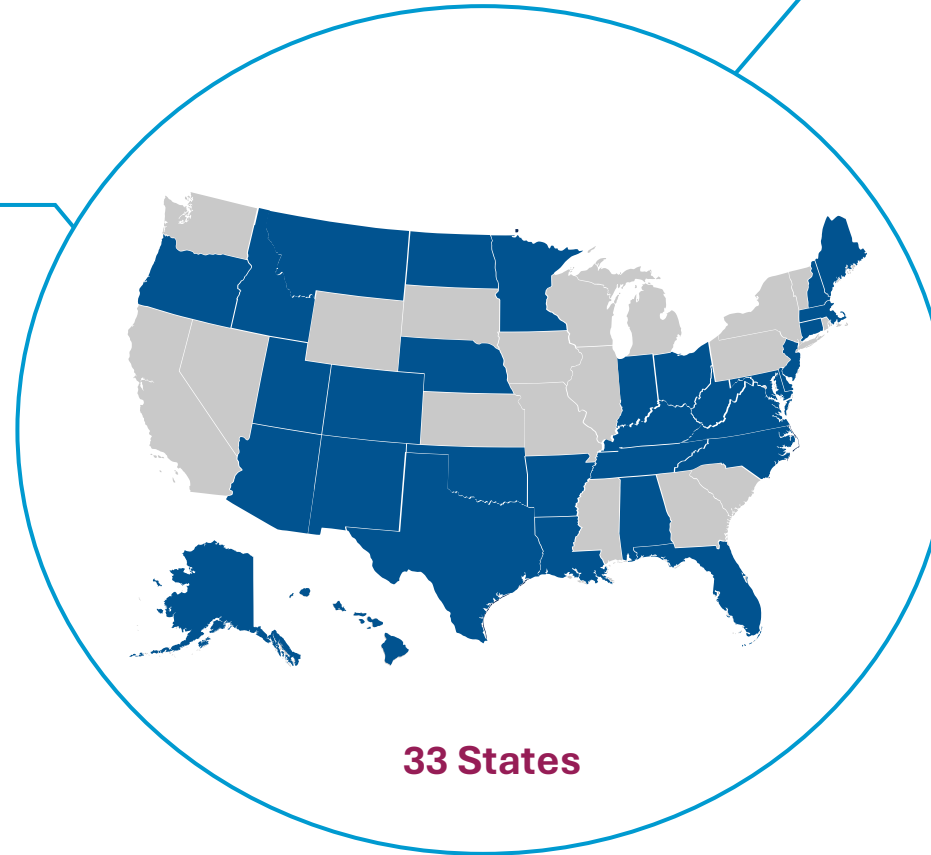
- Closed-Loop Referral Systems Connecting Clinical & Community Care - **14**
- Community Health Workers as Upstream Drivers of Health Navigators - **13**
- Food, Housing & Transportation as Upstream Drivers of Health - **15**
- CBO Integration into Regional Health Networks - **18**
- Faith-Based, School & Library-Based Community Access Points - **9**



Healthy Eating and Farming

Farm-to-Table/ Local Food Systems & Agricultural Partnerships

- **9 States – CT, HI, KY, MD, MN, NC, ND, NE, UT**
- **Spotlight: Maryland**
Invests in food aggregation hubs connecting small and mid-size farmers with wholesale and institutional buyers (hospitals, universities, prisons, schools, food banks); builds hub-and-spoke logistics networks, shared food safety certifications, post-harvest processing centers, cold storage, refrigerated trucks, and cross-docking sites; funds Rural Maryland Council for development and expansion of healthy food aggregation.



Blue = State has related initiative

Food is Medicine - Produce Prescriptions, Food Pharmacies & Nutrition-Linked Clinical Programs

- **11 States – AR, CO, DE, FL, IN, KY, LA, MN, NC, VA, WV**
- **Spotlight: Minnesota**
Supports Produce Rx and other food as medicine programs to help patients with diet-related illnesses such as obesity, heart disease, or hypertension add more vegetables and fruits to their meals; plans and implements Food is Medicine activities relating to disease-specific dietary requirements.

Community-Based Nutrition Education & Healthy Food Access Programs

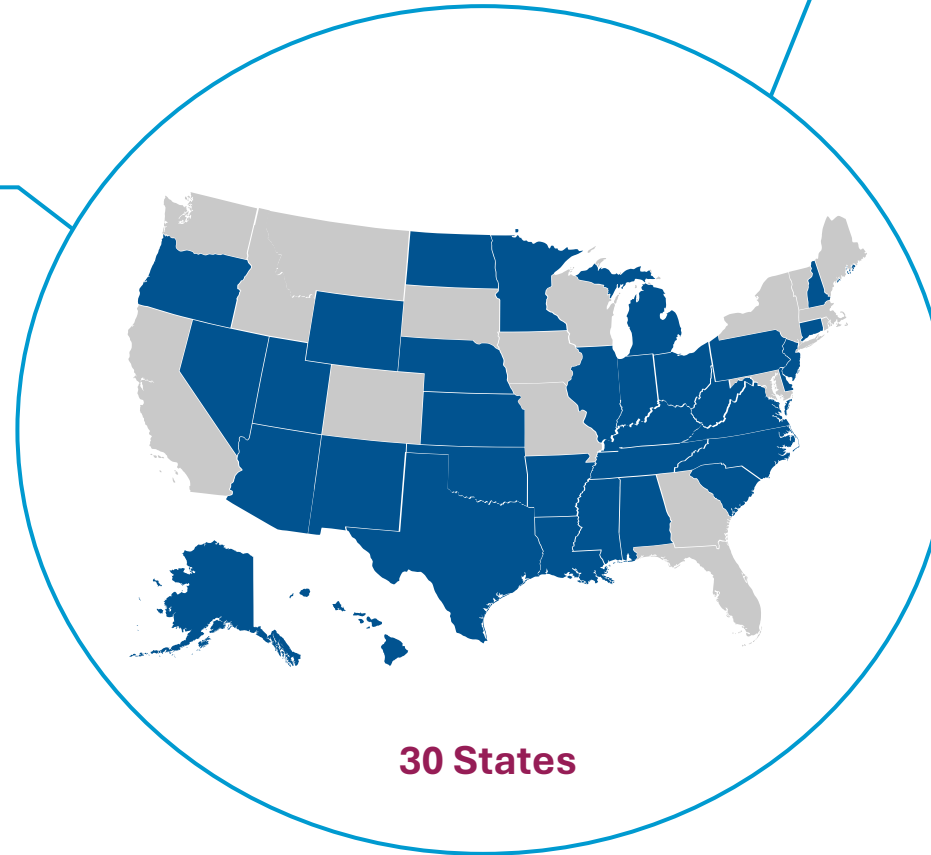
- **19 States – AK, AL, AZ, CO, ID, MA, MD, ME, MT, NE, NH, NJ, OH, OK, OR, TN, TX, UT, WV**
- **Spotlight: Texas**
Allows partnership with regional grocery stores, farmers' markets, or local food pantries to sponsor regular pop-up grocery markets and may include healthy cooking demonstrations, training and supports.



Physical Activity

Community-Based Physical Activity Programs & Built Environment

- **14 States** – AK, AR, CT, IL, KS, MN, ND, NJ, OR, TN, TX, UT, WV, WY
- **Spotlight: North Dakota**
Creates community challenge grants for rural communities to log community miles to unlock infrastructure supporting physical movement; expands shared-use agreements between schools, providers, and communities to use gyms and weight rooms on nights and weekends; provides grants to licensed childcare centers to support physical movement including strollers and outdoor play equipment.



Blue = State has related initiative

School-Based Physical Activity & Youth Fitness Programs

- **13 States** – AR, DE, HI, IN, LA, MS, NC, ND, NE, OH, OK, UT, VA
- **Spotlight: North Carolina**
Partners with schools, youth community centers, senior centers, and community organizations to expand access to exercise opportunities; supports school-based prevention initiatives; trains community health workers and local partners to deliver or connect individuals to physical activity programs.

Physical Activity Integrated into Chronic Disease Prevention & Clinical Workflows

- **14 States** – AL, AZ, KY, MI, MN, NC, ND, NH, NM, NV, OK, PA, SC, WV
- **Spotlight: Kentucky**
Explores AI-enabled consumer-facing technologies including health coaching, gamified incentives and rewards, and digital assistants leveraging conversational AI to deliver personalized nudges and education on physical activity; explores telehealth, digital therapeutics, mobile health apps, RPM, and consumer wearable devices to improve patient engagement and behavior change including physical activity.

Closed-Loop Referral Systems Connecting Clinical & Community Care

- **14 States** – CO, CT, FL, IN, MN, MO, NC, NE, NY, OK, RI, SC, TN, UT
- **Spotlight: Colorado**
Strengthens referral pathways through Community Resource Inventory (CRI) infrastructure and integration of electronic referral capabilities between healthcare providers and community organizations; includes CRI system configuration, electronic referral integration support, provider onboarding and training, and referral tracking analytics.

Food, Housing & Transportation as Upstream Drivers of Health

- **15 States** – AL, DE, KS, KY, LA, MI, MN, MS, NC, ND, SC, SD, TN, WI, WV
- **Spotlight: Michigan**
Funds community-based organizations, local governments, and Hubs through the Chronic Disease and Healthy Homes Collaborative Grant Program to invest in evidence-based, community-led interventions addressing the intersection of housing, health, and economic stability for rural residents.

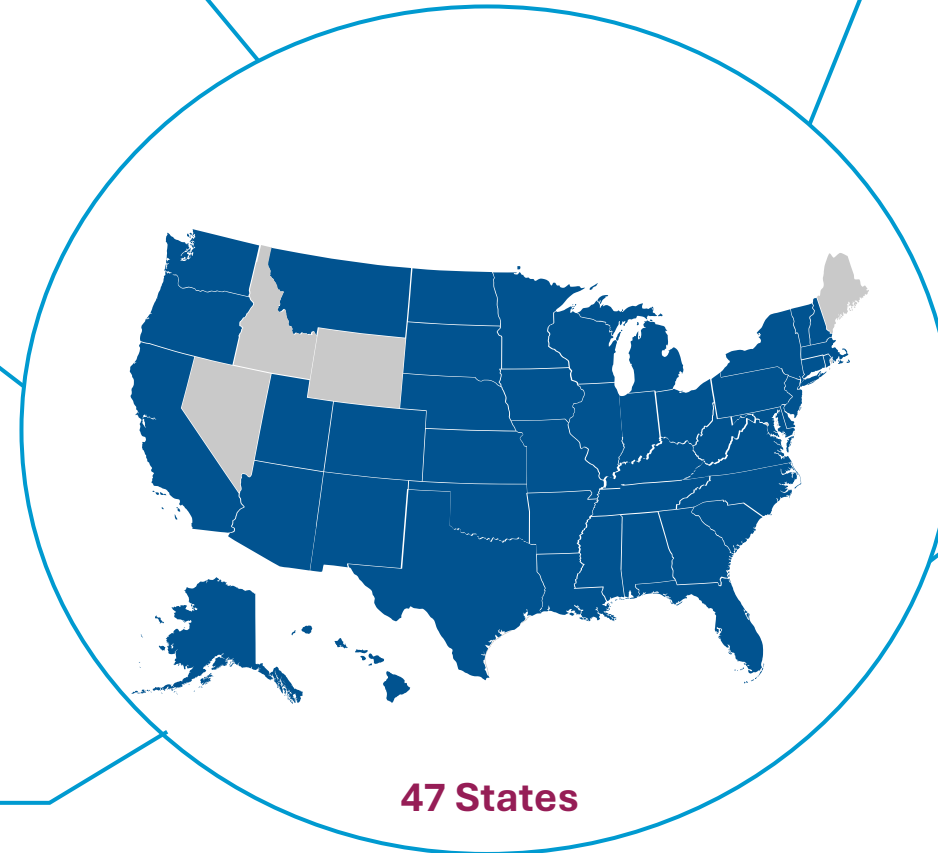
Faith-Based, School & Library-Based Community Access Points

- **9 States** – AR, CT, DE, MT, ND, NH, NJ, SC, WA
- **Spotlight: North Dakota**
Offers prescription pickup kiosks and mobile pantries to provide accessible methods of receiving healthcare services.



RURAL HEALTH
TRANSFORMATION

Upstream Drivers of Health



Blue = State has related initiative

Community Health Workers as Upstream Drivers of Health Navigators

- **13 States** – CO, HI, IA, IL, KY, MA, MI, MN, NC, NE, NH, OK, SD
- **Spotlight: Kentucky**
Incorporates CHWs into all five initiatives to improve access to community resources; trains EMS providers to use an assessment tool for upstream drivers of health and integrates CHWs into EMS teams to connect patients to medical and social resources, transportation, telehealth, and post-hospital follow-up; connects patients to wraparound services including Special Supplemental Nutrition for Women, Infants, and Children (WIC), Temporary Assistance for Needy Families (TANF), SNAP, HANDS, food banks, and transportation through PoWER Teams.

CBO Integration into Regional Health Networks

- **18 States** – AK, AZ, CA, CT, GA, IL, MA, MD, MI, NC, NJ, NM, OH, OR, PA, TX, VA, VT
- **Spotlight: Virginia**
Partners with CBOs (e.g., Federation of Virginia Food Banks) to address food insecurity; engages AAAs, managed care plans, Department of Medical Assistance Services (DMAS), and CBOs through Integrated Care for Duals to support dual-eligible seniors.

Glossary, A-C

AAA: Area Agency on Aging

ACGME: Accreditation Council for Graduate Medical Education

ACO: Accountable Care Organization

ADRD: Alzheimer's Disease and Related Dementias

AHEAD: Achieving Healthcare Efficiency through Accountable Design

AHEC: Area Health Education Center

AI: Artificial Intelligence

ALF: Assisted Living Facility

APCD: All-Payer Claims Database

API: Application Programming Interface

APM: Alternative Payment Model

ASHS: Alabama School of Healthcare Sciences

BH: Behavioral Health

CAH: Critical Access Hospital

CBO: Community-Based Organization

CCBHC: Certified Community Behavioral Health Clinic

CHAP: Community Health Aide Program

CHW: Community Health Worker

CIN: Clinically Integrated Network

CLR: Closed-Loop Referral

CME: Continuing Medical Education

CMHC: Community Mental Health Center

CNA: Certified Nursing Assistant

CRI: Community Resource Inventory

CRISP: Chesapeake Regional Information System for Our Patients

CSU: Crisis Stabilization Units

CTE: Career and Technical Education

Glossary, D-K

D-SNPs: Dual-Eligible Special Needs Plans
DHSS: Department of Health and Social Services
DMAS: Department of Medical Assistance Services
DPH: Division of Public Health
DPI: Department of Public Instruction
DSAMH: Division of Substance Abuse and Mental Health
ED: Emergency Department
EHR: Electronic Health Record
EmPATH: Emergency Psychiatric Assessment, Treatment, and Healing
EMR: Electronic Medical Record
EMS: Emergency Medical Services
EPS: External Provider Scheduling
FHIR: Fast Healthcare Interoperability Resources

FIDE SNP: Fully Integrated Dual-Eligible Special Needs Plan
FM-OB: Family Medicine Obstetrics
FQHC: Federally Qualified Health Center
GROW Kids: Growing Resilient, Optimally Well Kids
HANDS: Health Access Nurturing Development Services
HCBS: Home and Community-Based Services
HEART: Healthy Eating, Active Recreation, & Transformation
HIE: Health Information Exchange
HIV: Human Immunodeficiency Virus
HOME RUN: Hawai'i Outreach for Medical Education in Rural Under-Resourced Neighborhoods
KHIE: Kentucky Health Information Exchange

Glossary, L-RE

LPN: Licensed Practical Nurse

MAT: Medication-Assisted Treatment

MCO: Managed Care Organization

MIH: Mobile Integrated Health

MMP: Medicare-Medicaid Plan

MOCC: Medical Operations Coordination Center

MPACT: Medicaid Primary Accountable Care Transformation

NC ROOTS: North Carolina Rural Organizations Orchestrating Transformation for Sustainability

NDHHS: North Dakota Department of Health and Human Services

NEMT: Non-Emergency Medical Transportation

NESP: Nebraska Enhanced Services Pharmacies

NJIS: New Jersey Immunization Information System

OB/GYN: Obstetrics and gynecology

OH SEE: Ohio School-Based Eye-Care Express

OTP: Opioid Treatment Programs

PACE: Program of All-Inclusive Care for the Elderly

PCMH: Patient-Centered Medical Home

PCPlus: MaineCare Primary Care Plus

PEACE for Moms: Perinatal Psychiatry, Education, Access, and Community Engagement

PMPM: Per Member Per Month

PoWER: People Who Work for Engagement and Resilience

PPS: Prospective Payment System

QBHA: Qualified Behavioral Health Assistants

RBAC: Role-Based Access Control

REH: Rural Emergency Hospital

Glossary, RG-W

RGG: Rural Governance Groups

RHC: Rural Health Clinic

RHIN: Rural Health Information Network

RMOCC: Regional Medical Operations Coordination Center

RPM: Remote Patient Monitoring

RPTM: Remote Patient Telemonitoring

SBHC: School-Based Health Centers

SNAP: Supplemental Nutrition Assistance Program

SPA: State Plan Amendment

STARS: Special Needs Tracking and Awareness Response System

STI: Sexually Transmitted Infection

SUD: Substance Use Disorder

TA: Technical Assistance

TANF: Temporary Assistance for Needy Families

THRIVE: Telehealth, Health-monitoring, and Response Innovation for Vital Expansion

ToRCH Care: Transformation of Rural Community Health Care

UIO: Urban Indian Organization

USCDI: United States Core Data for Interoperability

UW: University of Wisconsin

VBP: Value-Based Purchasing / Value-Based Payment

VA: Veterans Affairs

WCHQ: Wisconsin Collaborative for Health Quality

WEI: Workforce Expansion Initiative

WIC: Special Supplemental Nutrition for Women, Infants, and Children

WWAMI: Washington, Wyoming, Alaska, Montana, and Idaho