DEPARTMENT OF HEALTH & HUMAN SERVICES Centers for Medicare & Medicaid Services 7500 Security Boulevard, Mail Stop S2-25-26 Baltimore, Maryland 21244-1850



State Demonstrations Group

December 16, 2020

Sarah Fertig Medicaid Director Kansas Department of Health and Environment 900 SW Jackson, Suite 900 N Topeka, KS 66612

Dear Ms. Fertig:

The Centers for Medicare & Medicaid Services (CMS) has completed its review of the DSRIP Evaluation Design, which is required by the Special Terms and Conditions (STC) of the Kansas section 1115 demonstration, "KanCare" (Project No: 11-W-00283/7). CMS has determined that the evaluation design, which was submitted on January 17, 2020, and revised on September 25, 2020, meets the requirements set forth in the STCs and our evaluation design guidance, and therefore approves the state's DSRIP evaluation design as a complement to the broader KanCare evaluation design approved on February 19, 2020.

CMS has added the approved DSRIP evaluation design to the demonstration's Special Terms and Conditions (STC) as a part of Attachment O. A copy of the STCs, which includes the updated attachment, in enclosed with this letter. In accordance with 42 CFR 431.424, the approved evaluation design may now be posted to the state's Medicaid website within thirty days. CMS will also post the approved evaluation design as a standalone document, separate from the STCs, on Medicaid.gov.

It is our expectation that the DSRIP evaluation report, consistent with the approved evaluation design, will be submitted by April 30, 2021. We hope that the forthcoming report will serve as a helpful guide on lessons learned and achievements from the DSRIP program as the state continues to work on development of its alternate payment model (APM). In accordance with 42 CFR 431.428 and the STCs, we look forward to receiving updates on evaluation activities in the quarterly and annual monitoring reports.

We look forward to our continued partnership on the Kansas KanCare section 1115 demonstration. If you have any questions, please contact your CMS project officer, Michael Trieger. Mr. Trieger may be reached by email at Michael.Trieger1@cms.hhs.gov.

Sincerely,

Danielle Daly Digitally signed by Danielle Daly -S Date: 2020.12.16 06:48:40 -05'00'

Danielle Daly Director

Division of Demonstration Monitoring and Evaluation Angela D. Garner -S Digitally signed by Angela D. Garner -S Date: 2020.12.16 15:06:39 -05'00'

Angela D. Garner

Director

Division of System Reform

Demonstrations

cc: Michala Walker, State Monitoring Lead, CMS Medicaid and CHIP Operations Group



Delivery System Reform Incentive Payment (DSRIP) Pool Evaluation Plan

Contract Number: 46100

Initial Submission Date: May 15, 2015

Revised Submission Date: September 25, 2020

Review Team: Lynne Valdivia, MSW,BSN, RN, CCEP, Vice President, Director of

Quality Review, and Compliance Officer

Ghazala Perveen, MBBS, PhD, MPH, Epidemiologist Consultant

John McNamee, Ph.D., MA, Senior Health Data Analyst

Jason Orr, MPH, Health Quality Data Analyst

Prepared for:





Kansas Delivery System Reform Incentive Payment pool (DSRIP) Evaluation Plan

The Delivery System Reform Incentive Payment (DSRIP) pool program is a component of the Kansas Section 1115 demonstration waiver, KanCare, which was approved for renewal from January 1, 2019 through December 31, 2023. The Kansas DSRIP projects were implemented in 2015 and now extend through 2020. An Alternate Payment Model (APM) program will replace DSRIP. This updated evaluation plan reflects an additional two years of DSRIP assessment and a final overall evaluation summary. The State will use the insights gained from DSRIP when determining metrics to test during the 2021 Bridge year. Experiences from DSRIP and the Bridge year will help inform the development of the APM program, effective 2022.

The DSRIP program supports hospital efforts to enhance access to health care, quality of care, and the health of patients and families they serve. The program aims to advance the goals of access to services and healthy living by specifically focusing on incentivizing projects that increase access to integrated delivery systems and projects that expand successful models for prevention and management of chronic and complex diseases. Participating hospitals work with community partners statewide to implement projects that have measurable milestones for improvements in infrastructure, processes, and healthcare quality.

The DSRIP program in Kansas includes two hospitals, Children's Mercy Hospital (CMH) and the University of Kansas Health System (UKHS) that are major medical service providers to Kansas residents. The CMH projects are, "Expansion of Patient Centered Medical Homes and Neighborhood," and "Implementation of Beacon Program to Improve Care for Children with Medical Complexity (CMC)." The UKHS projects are "Supporting Personal Accountability and Resiliency for Chronic Conditions (SPARCC)," and "STOP Sepsis: Standard Techniques, Operations, and Procedures for Sepsis." As the DSRIP funding is based on provision of services to Medicaid and uninsured Kansas residents, the approved metrics and the overall DSRIP evaluation focus on Kansas populations. The Kansas Foundation for Medical Care, Inc., (KFMC) is the External Quality Review Organization (EQRO) for the State's Medicaid program (KanCare) and the independent evaluator of the DSRIP program.

UKHS and CMH have specific semi annual reporting requirements and timelines that are monitored by the Kansas Department of Health and Environment, Division of Health Care Finance, (KDHE-DHCF) and evaluated by KFMC. Reports are submitted to CMS accordingly. The 2020 DSRIP year has been impacted by the COVID-19 pandemic, with UKHS, CMH, and their identified project participants focused on the pandemic response and ongoing non-COVID patient care. Patterns of availability and utilization of health care services have been altered, and quality measure data collection and reporting are affected.

Furthermore, methods for collecting additional DSRIP evaluation data are impacted by the need to help reduce administrative burden for the DSRIP hospitals and identified project participants, as they focus on the pandemic response.

The evaluation will identify lessons learned and achievements from 2015 through 2020 for each project and the DSRIP program overall. Data sources include quantitative and qualitative data from the following:

- UKHS and CMH DSRIP reports
- KFMC DSRIP evaluation reports
- KDHE key informant interviews/surveys

The evaluation will be structured by the phases of the DSRIP project, including:

- Pre-DSRIP implementation program planning (including development of metric specifications, application templates, and reporting templates) and project proposal approval processes.
- Project implementation learning collaborative and overlapping stages of defined activities and metrics (Appendix A):
 - Infrastructure milestones (Category 1) laying the foundation for delivery system transformation through investments in technology, tools, and human resources that will strengthen the ability of providers to serve populations and continuously improve services.
 - o **Process milestones (Category 2)** process changes and improvements.
 - Quality and outcomes milestones (Category 3) Metrics associated with these milestones address the impact of the project on quality metrics and beneficiary outcomes.
 - Population focused improvement milestones (Category 4) Metrics associated with the broader impact of the selected projects.
- Reporting and evaluation DSRIP hospital reporting (semiannual and annual), State feedback, KFMC evaluation and recommendations, DSRIP hospital follow-up to recommendations, and overall DSRIP evaluation.

The following key evaluation themes will be addressed for the DSRIP phases noted above:

- Process and outcome successes
- Strengths
- Characteristics that facilitated success
- Process and outcome deficiencies
- Barriers to success
- Ability to spread/transfer successful processes
- Ability to sustain successes
- Other lessons learned
- Suggestions for future projects

Table 1 includes examples of specific topics to be considered when addressing the key evaluation themes.

This area intentionally left blank

Table 1. Potential Topics for Evaluation

Changes to the health care system overall

Growth of Partnerships/collaboration – hospital to community providers/ and with clinical and community partners

Successes and challenges regarding DSRIP planning, implementation, and operation

Facilitation of DSRIP hospitals to address innovative population health efforts that Medicaid would not typically reimburse

Data sharing to improve quality of care and population health

Challenges associated with ongoing program maintenance and expansion and required policy changes

Strengthening perceived value and effectiveness of patient care models structured for population health management

Strategies used to address policy, legal, and business operation issues

Strategies for recruiting partners by type of partner (physician practices, other hospitals, NFs, EMS, non-clinical community organizations)

Connection with other programs and services received by participants

Hospital data collection and analytic capacity for meeting data reporting requirement and data exchanges with community partners

Organizational characteristics that had the most influence, positive or negative, on the ability to implement HIT strategies for data sharing

Use of rapid-cycle evaluation tools/PDSA

Progress by providers in building infrastructure to support redesigned processes of care delivery Improvement in quality of care and health

Changes in data capabilities of reporting partners

Appendix A

Delivery System Reform Incentive Payment (DSRIP) Pool Evaluation Plan

CMS-Approved Project Metrics
For Categories 1 to 4



Table A1: Supporting Personal Accountability and Resiliency for Chronic Conditions (SPARCC)

Category		Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date
Category	1					
1.1	Identify community partners	Number of participating community partners (hospitals, nursing facilities,	UKHS	Number of community partners interested/Total potential partners	10% of potential community	ongoing
1.1	racinary community partners	clinics, etc.	Olais	Number of community partners fully engaged/Total potential partners	partners	Oligoling
1.2	Conduct assessment of readmission for HF patients with the participating	Identify patients eligible for SPARCC training	UKHS	Number of HF patients identified/Number of potential HF patients in the 43 identified counties	<u>≥</u> 30%	ongoing
Category	2					
2.1	Develop train-the-trainer modules	Number of trainers prepared	UKHS	Number of trainers trained/Number of trainers required	75% of required trained for first 6 months	ongoing
2.2	Identify mechanisms by which to contact and disseminate information about the SPARCC	# patients who respond or indicate interest	UKHS	Number of patients identified/Total target number of patients	<u>≥</u> 30%	ongoing
2.3	Patients participating	Number of patients participating in SPARCC/resilience training program and	UKHS	Number of patients that participate/Number of patients that are eligible	<u>></u> 25%	ongoing
2.4	Develop virtual method to deliver and monitor program	Ability to deliver and monitor training remotely	UKHS	Beta test completed 6 months	Beta version validated	ongoing
Category	3					
3.1	Monitor HF/DM patients' blood glucose (BG)	Number of patients in HF training with comorbid DM/HF	UKHS	Number of patients with HF/DM reporting well-controlled or adequately controlled BG/Number of patients with poorly controlled BG	50% reporting well or adequately controlled BG	ongoing
3.2	Quality of life and functional health status	Measured by Patient Reported Outcomes Measurement Information System (PROMIS-29) Survey responses	UKHS	Baseline score/Post-intervention score	≥10% improvement	ongoing

Table A1: Supporting Personal Accountability and Resiliency for Chronic Conditions (SPARCC) (Continued)

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date			
Category 3 (Continued)									
3.3	Depression Assessment/Screening	Measured by the PROMIS Anxiety and Depression Form	CMS	Baseline score/post intervention score	≥10% improvement	ongoing			
3.4	Daily Weight Monitoring	Measured by weekly weight and blood pressure readings as well as self-report (daily tracking) to the health professional. PROMIS-29 captures compliance via the functional health	UKHS	Enrolled patients weighing/# total patients enrolled	≥10% improvement	ongoing			
3.5		Measured by the average time between admissions for patients who have gone through SPARCC training	DAI	Rate of readmission for patients in the program/national readmission rate	≥10% improvement	ongoing			
Category	4								
			Medicaid	Numerator: Number of ED visits	10% improvement in the the metric each time	"n/a (ongoing; likely beyond			
4.1a		# ED visits	claims data statewide	Denominator: Population of the state (same reporting period)	reported for purposes of payment	initial DSRIP period)"			
	Reduce overall ED utilization		Medicaid claims data	Numerator: Number of patients visiting the ED four times a year or more	10% improvement in the the metric each time	"n/a (ongoing; likely beyond			
4.1b		# of frequent users of ED	statewide	Denominator: Number of total ED visits	reported for purposes of payment	initial DSRIP period)"			

Table A1: Supporting Personal Accountability and Resiliency for Chronic Conditions (SPARCC) (Continued)

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date
Category	4 (Continued)					
	Decrease 30-day,	# of patients readmitted to the index	Medicaid claims data statewide	Numerator: Number of readmissions	10% improvement in the the metric each time	"n/a (ongoing; likely beyond
4.2	readmission rate following hospitalization	hospital following a hospitalization		Denominator: Total hospital admissions	reported for purposes of payment	initial DSRIP period)"
4.3	Controlling high blood pressure (HBP)	Percentage of patients 18-85 years of age who had a diagnosis of hypertension and whose blood pressure was adequately controlled (<140/90 mm Hg) during the measurement period	CMS	Numerator: Number of patients diagnosed with HBP whose BP was adequately controlled	10% improvement in the the metric each time reported for purposes of payment	"n/a (ongoing; likely beyond initial DSRIP period)"
4.3				Denominator: Number of patients with a diagnosis of HBP		
4.4	Preventive Care and Screening: Tobacco Use: Screening and Cessation Intervention	Percentage of patients aged 18 years and older who were screened for tobacco use one or more times within 24 months AND who received cessation counseling intervention if identified as a tobacco user	CMS	Numerator: Number of patients age 18+ screened and counseled if identified as a tobacco user	10% improvement in the the metric each time	"n/a (ongoing; likely beyond
				Denominator: Total tobacco users identified	reported for purposes of payment	initial DSRIP period)"

Table A2: STOP Sepsis: Standard Techniques, Operations, and Procedures for Sepsis

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date
Category	1					
1.1	Identify community partners	Nursing homes Long-Term Care Facilities	UKHS	Numerator: Number of facilities participating in sepsis initiative	10% reduction in Gap or 10% increase	2017
1.1	identify community partners	Community Hospitals EMS	OKIIS	Denominator: Total number of potential facilities & EMS in designated areas	in participation?)	2017
1.2	Database development	Number of community partners utilizing data to track sepsis and	UKHS	Numerator: Number of registered facilities entering data	10% increase in completion of data	ongoing
	·	protocol activities		Denominator: Number of facilities that register with database	base	
1.3		Number of staff in participating facilities that are surveyed for their knowledge of the early signs and	UKHS	Numerator: Number of healthcare staff surveyed	10% reduction in Gap or 10% increase in participation?)	ongoing
1.5	buseline Awareness Survey	symptoms of sepsis and proper application escalation of care processes for the specific facility	Denominator:	Denominator: Number of applicable healthcare staff in facility		3808
Category	2					
2.1	LCA Engagement	Submission of monthly of data into the database	UKHS	Numerator: Number of registered facilities entering data	10% increase in completion of data base	ongoing
2.1				Denominator: Number of facilities that register with database		
2.2a	Educational curriculum	Complete professional web-based modules	UKHS	Draft of Curriculum at start of project	BETA Curriculum 1.0 June 30, 2015	6/30/2015
2.2b	development	Complete Curriculum specific for nursing facilities	UKHS	Draft of Curriculum at start of project	BETA Curriculum 1.0 June 30, 2015	6/30/2015
Category	3					
	implementation of sepsis	Number of in-hospital documented, appropriate interventions using sepsis	Kansas Sepsis	Numerator: Number of hospitals following sepsis protocol	10% reduction in	
3.1	detined by the Surviving	management bundles as defined by the Surviving Sepsis Campaign	Project Database	Denominator: Number of hospitals with a protocol	Gap	ongoing
		identification of Number of ED patients identified as	Kansas Sepsis Database with DAI substantiation	Numerator: Number of patients identified with severe sepsis/septic shock at onset	. 10% reduction in Gap	ongoing
3.2	septic patients at any state	septic pre- and post-implementation at each facility		Denominator: Number of actual sepsis patients (identified at onset + identified retrospectively)		

Table A2: STOP Sepsis: Standard Techniques, Operations, and Procedures for Sepsis (Continued)

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date
Category	3 (Continued)					
	Increased ED identification of	INjumber of FD nationts identified as	Kansas Sepsis	Numerator: Number of patients identified with early onset of sepsis	10% reduction in	
3.3	septic patients in early stages of sepsis	septic at early stages at each facility	Project Database	Denominator: Number of actual early stage sepsis patients (identified at onset + identified retrospectively)	Gap	ongoing
	Increased ED identification of septic patients with severe sepsis	Number of ED patients diagnosed initially with severe sepsis at each facility	Kansas Sepsis Database with DAI substantiation	Numerator: Number of patients identified with severe sepsis/septic shock at onsetearly Denominator: Number of actual early stage sepsis patients (identified at onset + identified retrospectively)	10% reduction in Gap	ongoing
3.5	Increased ED identification of septic patients	linitially with centic check at each	Kansas Sepsis w Project Database	Numerator: Number of patients identified with septic shock	10% reduction in Gap	ongoing
				Denominator: Number of actual ED patients with septic shock (baseline)		
	Improved ED implementation of sepsis management bundles as	Number of ED documented, appropriate interventions using sepsis	Kansas Sepsis	Numerator: Number of EDs following sepsis protocol	10% reduction in	ongoing
3.0	defined by the Surviving Sepsis Campaign	management bundles as defined by the Surviving Sepsis Campaign	Project Database	Denominator: Number of EDs with a protocol	Gap	
	Decrease in transfer of septic	Number of septic patients transferred	1	Numerator: Number of septic patients transferred from a hospital		
3.7	patients to a higher level facility	to a higher level facility		Denominator: Total number of transferring hospital septic patients in timeframe	10% reduction	ongoing
	Increased identification of septic patients transferred to	Number of septic patients transferred to the hospital from a long-term care	Kansas Sepsis Database with	Numerator: Septic patients transferred in time to hospitals	Increase in	
3.8	the hospital from a long- term care facility	facility who are identified as septic pre- and post-implementation at each participating facility	DAI Substantiation	Denominator: Patients identified with severe sepsis or septic shock at the facility	appropriate transfers	ongoing
	Decrease in proportion of septic patients progressing	progressing Ratio of septic shock patients to number of total of identified septic	cubetantiation	Numerator: Total number of septic shock patients	- 10% reduction	ongoing
	to septic shock after 12 months of facility participation			Denominator: Total # of severe sepsis + septic shock patients		

Table A2: STOP Sepsis: Standard Techniques, Operations, and Procedures for Sepsis (Continued)

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date
Category	4					
		# ED visits	Medicaid claims	Numerator: Number of ED visits	10% improvement in the the metric each	"n/a (ongoing; likely beyond initial DSRIP period)"
4.1a	Reduce overall ED utilization			Denominator: Population of the state (same reporting period)	time reported for purposes of payment	
4.1b		# of frequent users of ED	Medicaid claims	Numerator: Number of patients visiting the ED four times a year or more	10% improvement in the the metric each time reported for	"n/a (ongoing; likely beyond
4.10		# Of frequent users of ED	data statewide	Denominator: Number of total ED visits	purposes of payment	initial DSRIP period)"
4.2	Decrease 30-day, readmission rate following hospitalization	# of patients readmitted to the index hospital following a hospitalization	Medicaid claims data statewide	Numerator: Number of readmissions	10% improvement in the the metric each time reported for purposes of payment	"n/a (ongoing; likely beyond initial DSRIP period)"
4.2				Denominator: Total hospital admissions		
4.3	Controlling high blood		CMS	Numerator: Number of patients diagnosed with HBP whose BP was adequately controlled	10% improvement in the the metric each time reported for purposes of payment	"n/a (ongoing; likely beyond initial DSRIP period)"
4.5	pressure (HBP)			Denominator: Number of patients with a diagnosis of HBP		
4.4	Percentage of patients aged 18 years and older who were screened for tobacco use one or more times within 24 months AND who received cessation counseling intervention if identified as a tobacco user	CMC	Numerator: Number of patients age 18+ screened and counseled if identified as a tobacco user	10% improvement in the the metric each	"n/a (ongoing; likely beyond	
		cessation counseling intervention if	CMS	Denominator: Total tobacco users identified	time reported for purposes of payment	initial DSRIP period)"

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion date			
Category	Category 1								
1.1	Build and define PCMH implementation team	Identification of a multidisciplinary team from each practice site to conduct an initial assessment of the practice readiness	Report	N/A	Documentation of PCMH implementation team	Q1 2015			
1.2	NCQA PCMH Gap assessment of clinic(s)	Develop and implement a work plan to complete gap analysis against NCQA PCMH recognition criteria	Report	N/A	Report of gap assessment	Q3 2015			
1.3	Build and define a Medical Neighborhood Support Team	Identification of Team Members representing network primary care practices and Children's Mercy Specialists	Report	N/A	Documentation of Medical Neighborhood Support Team	N/A			
	Gap assessment of processes necessary for specialty	Develop and implement a work plan to address gaps that will focus on the following elements:	Report	N/A	Report of gap assessment	Q4 2015			
1.4		* Establish Collaborative Service Agreements (CSA) with primary care clinicians to exchange key information							
	support of PCMH	* Systematic approach to identify and track patients to coordinate care							
		* Improve processes related to transitions to primary care from outpatient, ED, and inpatient services							
Category	2								
2.1	Develop and implement action plan for NCQA PCMH recognition and track processes associated with PCMH implementation	Documentation submission of the PCMH implementation work plan with periodic updates of progress in the areas described above	Report	N/A	Four practices with complete work plans	Q4 2017			

Category		Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion date
Category	2 (Continued)					
		Percent of selected clinics recognized PCMH			Year 3 - Application period	Q4 2015
2.2	Percentage of Targeted Practices recognized as PCMH		Report	N/A	Year 4 - 2 practices NCQA PCMH Level 1 or Higher	Q4 2016
					Year 5 - 3 Practices NCQA Level 1 or Higher	Q4 2017
	Implement the action plan for Medical Neighborhood support of PCMH				Year 3 - Plan for implementation in place	Q4 2015
2.3		Collaborative Service Agreements (CSA) use by selected practices with initial referral to CMH Specialists	Report	N/A	Year 4 - 10% of selected practice referrals to CMH contain CSA	Q4 2016
					Year 5 - 25% of selected practice referrals to CMH contain CSA	Q4 2017
Category	3					
				ВМІ	Year 3 - 39.2%	Q4 2015
		Height/Weight/BMI screeningchildren 3-17 yoa		Baseline 34.7%	Year 4 - 10% reduction in gap to goal in number of patients in targeted	Q4 2016
3 1 a	Height/Weight/BMI screening with Counseling for Nutrition and Physical		EHR/Claims	National benchmark - 90th	population will have documented Weight Assessment	Q4 2016
	Activity			Numerator: Number of patients 3-17 yoa who had height, weight, BMI documented during the measurement year.	Year 5 - 10% reduction in gap to goal in number of patients in targeted	Q4 2017
				Denominator: Number of patients 3-17 yoa	population will have documented Weight Assessment	Q+ 2017

Table A3: Expansion of Patient Centered Medical Homes and Neighborhood (Continued)

Category		Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion date
Category	3 (Continued)	•			lv a -av	0.1.00.1.5
				Counseling for Nutrition	Year 3 - 50%	Q4 2015
	Height/Weight/BMI screening with Counseling for Nutrition and Physical Activity	Counseling for Nutrition for children 3-17 yoa		Baseline 46.9%	Year 4 - 10% reduction	
3.1.b			EHR/Claims	National benchmark - 90th	in gap to goal in number of patients in targeted population will have documented Counseling for Nutrition	Q4 2016
				Numerator: Number of patients 3-17 yoa who had nutritional counseling during the measurement year.	Year 5 - 10% reduction in gap to goal in number of patients in targeted population will have documented Counseling for Nutrition	Q4 2017
				Denominator: Number of patients 3-17 yoa		
				Counseling for Physical Activity	Year 3 - 47%	Q4 2015
				Baseline 44%	Year 4 - 10% reduction	
	o o	Counseling for Physical Activity for children 3-17 yoa	EHR/Claims	National benchmark - 90th	in gap to goal in number of patients in targeted population will have documented Counseling for Physical Activity	Q4 2016
				Numerator: Number of patients 3-17 yoa who had counseling for physical activity during the measurement year.	Year 5 - 10% reduction in gap to goal in number of patients in targeted population will have documented Counseling	Q4 2017
				Denominator: Number of patients 3-17 yoa	for Physical Activity	

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion date
Category	3 (Continued)					
				Baseline: 69% of patients aged 2 yoa have completed recommended HEDIS Combo 2 immunizations	Year 3 - 70.7% of patients age 2 yoa have completed	Q4 2015
				National benchmark - 90th	recommended HEDIS Combo 2 immunizations	
32		Percent of patients who have completed recommended HEDIS combination 2 immunizations - children age 2 yoa	EHR/Claims	Numerator: The number of patients who received each of the following vaccines on or before their 2nd birthday: 4 DTaP; 3 IPV; 1 MMR; 3 HIB; 3 HepB; 1 VZV; 2 Influenza; and 2 Rotavirus (on or before 8 months of age)	Year 4 - 10% reduction in the gap to goal of HEDIS Combo 2 immunization rate in targeted population	Q4 2016
				Denominator: The number of patients who turn 2 years old during the measurement period	Year 5 - 10% reduction in the gap to goal of HEDIS Combo 2 immunization rate in targeted population	Q4 2017
		Percentage of children who turn two years of age during the measurement year with at least one capillary or venous blood lead test on or before the child's second birthday	Hybrid Measure - Claims Data and Chart Review	Baseline: 42.7% of children age 2 yrs have at least one capillary of venous blood test National benchmark - 90th	Year 3 - 45.7% of patients age 2 yoa have one or more blood lead tests	Q4 2015
3.3	Lead Screening			Numerator: Children who turn two years of age during the measurement year with at least one capillary or venous blood lead test on or before the child's second birthday.	Year 4 - 10% reduction in the gap to goal of lead screening rate in targeted population	Q4 2016
				Denominator: Children who turn 2 years old during the measurement period	Year 5 - 10% reduction in the gap to goal of lead screening rate in targeted population	Q4 2017

Table A3: Expansion of Patient Centered Medical Homes and Neighborhood (Continued)

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion date
Category	3 (Continued)					
				Baseline:	Year 3 - 40% of children age two years of age will have one or more blood tests for anemia	Q4 2015
3.4	Anemia in Children	Percentage of children who turn two years of age who had hemoglobin and/or hematocrit testing for anemia screening by their second birthday	Hybrid Measure - Claims Data and Chart Review	Numerator: Children who turn two years of age during the measurement year with a hemoglobin and/or hematocrit test on or before the child's second birthday	Year 4 - 10% reduction in the gap to goal of screening rate in targeted population	Q4 2016
				Denominator: Children who turn 2 years old during the measurement period	Year 5 - 10% reduction in the gap to goal of screening rate in targeted population	Q4 2017
				Baseline: 42.3% of adolescents have at least one comprehensive well-care visit	Year 3 - 44.6% of adolescents will have	Q4 2015
				National benchmark - 90th: 65%	well-care visit	
3.5	Adolescent Well-Care Visits	Percentage of patients 12-21 years of age who had at least one comprehenxive well-care visit.	Claims Data	Numerator: Number of adolescent patients with two or more chronic conditions or one chronic condition that had a well-care visit.	Year 4 - 10% reduction in the gap to goal in well care visit rate in targeted population	Q4 2016
				Denominator: Number of adolescent patients with two or more chronic conditions or one chronic condition at risk for a second in the measurement period.	Year 5 - 10% reduction in the gap to goal in well care visit rate in targeted population	Q4 2017

Table A3: Expansion of Patient Centered Medical Homes and Neighborhood (Continued)

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion date
Category	3 (Continued)					
		Percentage of patients 2-17 yoa with		Baseline: need to be determined	Year 3 - Baseline data collection Year 4 - 5% reduction	Q4 2015
3.6	·	diagnosis of asthma that have had an ED visit for asthma in the last 6 months. (Exclude pregnancy, childbirth, transfer from other	DAI	Numerator: Number of patients 2-17 yrs with a diagnosis of asthma who have one or more ED visits in the last 6 months	from baseline ED visit	Q4 2016
	with distining	institution, additional diagnosis of cystic fibrosis or anomalies of the respiratory system).		Denominator: Number of patients 2-17 yrs with a diagnosis of asthma	Year 5 - 10% reduction from baseline ED visit rate in targeted population	Q4 2017
Category	4					
		X CMH ED visits with primary diagnosis of asthma/1,000 CMH patients with Kansas Medicaid and diagnosis of asthma	Report/EHR	Baseline rate 305/1,000	Year 3 - 300/1,000	Q4 2015
4.1	ED utilization for asthma			Numerator: Number of CMH patients 2-17 yoa with a diagnosis of asthma who have 1 or more ED visits with primary diagnosis of asthma in the last 6 months	Year 4 - 2.5% decrease from baseline	Q4 2016
				Denominator	Year 5 - 5% decrease from baseline	Q4 2017
				Numerator: Number of CMH inpatient hospitalizations among Kansas Medicaid	Year 3 - Baseline data collection	Q4 2015
4.2		30 day all-cause readmission rate following hospitalization for patients with Kansas Medicaid		patients that occur within 30 days of admission to the hospital after an inpatient stay	Year 4 - 1% decrease from baseline	Q4 2016
				Denominator: The number of Kansas Medicaid patients admitted to CMH that had an inpatient hospital stay during the evaluation period	Year 5 - 2% decrease from baseline	Q4 2017

Category		Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion date
Category	4 (Continued)			(include numerator/denominator)		uate
7				ВМІ	Year 3 - 39.2%	Q4 2015
				Baseline 34.7%	Year 4 - 10% reduction in gap to goal in number of patients in targeted	-
4.3.a	Weight Assessment and Counseling for Nutrition and	Percentage of patients 3-17 years of age with Kansas Medicaid who had an outpatient visit with a CMH Primary Care Physician (PCP) in a Children's Mercy	EHR/Claims	National benchmark - 90th	population will have documented Weight Assessment	Q4 2016
4.5.0	Physical Activity for Children and Adolescents	Physician (PCP) in a Children's Mercy Primary Care clinic with: *Height, weight, and body mass index (BMI) percentile documentation	Liny claims	Numerator: Number of patients 3-17 yoa who had height, weight, BMI documented during the measurement year.	Year 5 - 10% reduction in gap to goal in number of patients in targeted population will have documented Weight	Q4 2017
				Denominator: Number of patients 3-17 yoa	Assessment	
		Percentage of patients 3-17 years of age with Kansas Medicaid who had an outpatient visit with a CMH Primary Care Physician (PCP) in a Children's Mercy Primary Care clinic with: *Counseling for nutrition	EHR/Claims	Counseling for Nutrition	Year 3 - 50%	Q4 2015
	Weight Assessment and Counseling for Nutrition and Physical Activity for Children and Adolescents			Baseline 46.9%	Year 4 - 10% reduction in gap to goal in number of patients in targeted population will have documented Counseling for Nutrition Year 5 - 10% reduction in gap to goal in number of patients in targeted population will have documented Counseling for Nutrition	
4.3.b				National benchmark - 90th		Q4 2016
				Numerator: Number of patients 3-17 yoa who had nutritional counseling during the measurement year.		
				Denominator: Number of patients 3-17 yoa		Q4 2017
				Counseling for Physical Activity	Year 3 - 47%	Q4 2015
				Baseline 44%		Q4 2016
		Percentage of patients 3-17 years of age		National benchmark - 90th	Year 4 & Year 5 - 10%	Q4 2017
4.3.c	Weight Assessment and Counseling for Nutrition and Physical Activity for Children and Adolescents	IPhysician (PCP) in a Children's Mercy	EHR/Claims	Numerator: Number of patients 3-17 yoa who had counseling for physical activity during the measurement year.	reduction each year in gap to goal in number of patients in targeted population will have	
				Denominator: Number of patients 3-17 yoa	documented Counseling for Physical Activity	

Category	·	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion date
Category	4 (Continued)					
				Baseline: 51.6%	Year 3 = 55.9%	Q4 2015
4.4	Appropriate Testing for Children with Pharyngitis	The percentage of children 2-18 years of age who were diagnosed with pharyngitis, dispensed an antibiotic and received a group A streptococcus (strep) test for the episode	EHR/Claims	National benchmark- 90th	Year 4 - 10% reduction in the gap to goal in the number of patients in targeted population will have Appropriate Testing for Children with Pharyngitis	Q4 2016
				Numerator: A group A streptococcus test in the seven-day period from three days prior to the Index Episode Start Date (IESD) through three days after the IESD	Year 5 - 10% reduction in the gap to goal in the number of patients in targeted population will have Appropriate Testing for Children with Pharyngitis	Q4 2017
				Denominator: The number of children 2-18 years of age who were diagnosed with pharyngitis and dispensed an antibiotic		
	Lead Testing	Percentage of children with Kansas Medicaid who had an outpatient well- child visit with a CMH Primary Care Physician (PCP) in a Children's Mercy Primary Care clinic who turn two years of age during the measurement year with at least one capillary or venous blood lead test on or before the child's second birthday	EHR/Claims	Baseline: 42.7% of children age 2 yrs have at least one capillary of venous blood test	Year 3 - 45.7% of patients age 2 yoa have one or more blood lead	Q4 2015
4.5				National benchmark - 90th Numerator: Children who turn two years of age during the measurement year with at least one capillary or venous blood lead test on or before the child's second birthday that have a well-child visit with a CMH Primary Care Physician.	Year 4 - 10% reduction in the gap to goal of lead screening rate in targeted population	Q4 2016
				Denominator: Children who turn 2 years old during the measurement period that have a well-child visit with a CMH Primary Care PHysician	Year 5 - 10% reduction in the gap to goal of lead screening rate in targeted population	Q4 2017

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date
Category	1					
11	Build and define Beacon's	Identification of a multidisciplinary team from Beacon to conduct an initial assessment of the clinic's readiness assessement of the practice readiness	Report	N/A	Documentation of Beacon implementation team	Q1 2015
1.2		Develop and implement a work plan to complete gap analysis against NCQA PCMH recognition criteria	Report	N/A	Report of gap assessment	Q3 2015
1.3	comprehensive care	Develop a multi-disciplinary team to implement and expand teh Beacon Program for Kansas Medicaid CMC	Report	N/A	Submission of annual FTE report	Q4 2015 Q4 2016 Q4 2017
	Create reporting mechanisms/Electronic Care Plan Template	Submission of Care Plan delivered to internal and community based PCPs	Report	N/A	Care Plan Report Submission	Q4 2015
1.5	Develop electronic documentation templates and order sets to support the evidence-based care of and the reporing on the patients served by this clinic	Completion of electronic documentation templates and order sets	Report	N/A	Order sets report submission	Q4 2015 Q4 2016
Category	2					
2.1	Develop and implement action plan for NCQA PCMH recognition and track processes associated with PCMH implementation	Documentation submission of the PCMH implementation work plan with periodic updates of progress in the areas described above	Report	N/A	Work plan submission	Q4 2015
2.2	Beacon Program recognized as	Beacon Program is recognized as a Level			Year 3 - Application period	Q4 2015
, , ,	NCQA PCMH	III PCMH	Report	N/A	Year 4 - Beacon receives Level 3	Q4 2016

Table A4: Implementation of Beacon Program to Improve Care for CMC (Continued)

Category		Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date
Category 2	2 (Continued)		_			
					Year 3 - Plan for implementation of Care Service Agreements	Q4 2015
2.3	Neighborhood support of	Collaborative Service Agreements (CSA) use by Beacon with initial referral to CMH Specialists	Report	N/A	Year 4 - Implement the Plan for executing CSAs including significant changes to the EMR as well as staff training on use of CSAs to effectuate medical neighborhoods	Q4 2016
					Year 5 - 10% of Beacon referrals to Children's Mercy specialists and subspecialists contain CSAs	Q4 2017
Category :	3					
	Increase Immunization Rate in	Increase Immunization Rates for Children 2 years of age	DAI	Baseline: 38% for Beacon patients	Year 3 - Increase percentage by at least 10% annually, or a 10% reduction to the gap to goal (90th percentile) (90th percentile for HHS Region 7 - 86%)	Q4 2015
3.1.a				Numerator: The number of patients assigned to Beacon primary care provider who received each of the following vaccines on or before their 2nd birthday: 4 DTap; 3 IPV; 1 MMR; 3 HIB; 3 HepB; 1 VZV; 2 Influenza; and 2 Rotavirus (on or before 8 months of age)	Year 4 - Increase percentage by at least 10% annually, or a 10% reduction to the gap to goal (90th percentile)	Q4 2016
				Denominator: The number of patients assigned to Beacon primary care provider who turn 2 years old during the measurement period	Year 5 - Increase percentage by at least 10% annually, or a 10% reduction to the gap to goal (90th percentile)	Q4 2017

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date
Category 3	3 (Continued)					
		Increase Immunization Rates for Children 6 years of age		Baseline: 75% for Beacon patients	Year 3 - Increase percentage by at least 10% annually or a total goal of at least 90%.	
3.1.b	Increase Immunization Rate in Children		DAI	Numerator: The number of patients who are up-to-date on the following immunizations, including boosters: MMR, VZV, DTaP, IPV, Hep A, Hep B	Year 4 - Increase percentage by at least 10% annually or a total goal of at least 90%.	Q4 2016
				Denominator: The number of patients assigned to Beacon primary care provider who turn 6 years old during the measurement period	Year 5 - Increase percentage by at least 10% annually or a total goal of at least 90%.	Q4 2017
	Increase Immunization Rate in Adolescents and Adults	Increase the percent of patients assigned to Beacon primary care provider who have completed recommended immunizations - adolescents	DAI	Baseline: 75% for Beacon patients	Year 3 - Increase percentage by at least 10% annually, or a 10% reduction to the gap to goal (90th percentile)	Q4 2015
3.2.a				Numerator: The number of patients that have each of the following on or before their 13th birthday: 1 MCV, 1 Tdap or 1 Td	Year 4 - Increase percentage by at least 10% annually, or a 10% reduction to the gap to goal (90th percentile)	Q4 2016
				Denominator: The number of patients assigned to Beacon primary care provider who turn 13 years old during the measurement period	Year 5 - Increase percentage by at least 10% annually, or a 10% reduction to the gap to goal (90th percentile)	Q4 2017
				Baseline: 18% for Beacon patients	Year 3 - Increase percentage by at least 10% annually or a total goal of at least 50%.	

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date
Category	3 (Continued)					
	Increase Immunization Rate in	Increase the percent of patients assigned to Beacon primary care provider who have		Numerator: The number of patients assigned to Beacon primary care provider who receive the meningococcal vaccine (MCV) booster between their 16th and 18th birthdays	Year 4 - Increase percentage by at least 10% annually or a total goal of at least 50%.	Q4 2016
Cont a.	Adolescents and Adults	completed recommended immunizations - adolescents		Denominator: The number of patients assigned to Beacon primary care provider who turn 17 or 18 years old during the measurement period	Year 5 - Increase percentage by at least 10% annually or a total goal of at least 50%.	Q4 2017
		Increase the percent of patients assigned to Beacon primary care provider with a diagnosis of asthma who receive an annual influenza vaccination		Baseline: 68% for Beacon patients	Year 3 - Increase percentage by at least 10% annually or a total goal of at least 90%	Q4 2015
3.3	Asthma Influenza Vaccine		Vaccine Registry	Numerator: Number of patients assigned to Beacon primary care provider with diagnosis of asthma who have a record of influenza immunization in the previous 12 months.	Year 4 - Increase percentage by at least 10% annually or a total goal of at least 90%	Q4 2016
				Denominator: Number of patients assigned to Beacon primary care provider with a diagnosis of asthma	Year 5 - Increase percentage by at least 10% annually or a total goal of at least 90%	Q4 2017
		Increase the percentage of children two years of age who had hemoglobin/hematocrit testing by their second birthday	Hybrid Measure - Claims Data and Chart Review	Baseline: 88% for Beacon patients	Year 3 - Increase percentage by at least 10% annually or a total goal of at least 98%	Q4 2015
3.4	Anemia in Children			Numerator: Children assigned to Beacon primary care provider who turn two years of age during the measurement year with a hemoglobin and/or hematocrit test on or before the child's second birthday	Year 4 - Increase percentage by at least 10% annually or a total goal of at least 98%	Q4 2016
				Denominator: Children assigned to Beacon primary care provider who turn 2 years old during the measurement period	Year 5 - Increase percentage by at least 10% annually or a total goal of at least 98%	Q4 2017

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date
Category:	3 (Continued)					
		Improve the patient/family experience Coordination of Care; "If your provider ordered labs/x-rays, or other studies, did someone call to follow up the results in a timely manner?" (Yes 90% of time)		Baseline: 68.2% for Beacon patients	Year 3 - Increase percentage by at least 10% annually, or a total goal of at least 80%	Q4 2015
3.5	Patient/Family Experience Coordination of Care			Numerator: Number of adolescent patients with two or more chronic conditions or one chronic condition at risk for a second that receive depression screening with a standardized tool.	Year 4 - Increase percentage by at least 10% annually, or a total goal of at least 80%	Q4 2016
				Denominator: Number of adolescent patients with two or more chronic conditions or one chronic condition at risk for a second in the measurement period.	Year 5 - Increase percentage by at least 10% annually, or a total goal of at least 80%	Q4 2017
	Establish Emergency Information Form (EIF)	Increase the percent of Beacon patients who have an Emergency Information Form for use by EMS and receiving health organizations	Medical [Record (Review f	Baseline: 3% for Beacon patients	Year 3 - Increase percentage by at least 25% annually or a total goal of at least 90%	Q4 2015
3.6				Numerator: Number of Beacon patients who have a Pediatric Information Form for EMS completed in a 12 month period	Year 4 - Increase percentage by at least 25% annually or a total goal of at least 90%	Q4 2016
				Denominator: Number of Beacon patients	Year 5 - Increase percentage by at least 25% annually or a total goal of at least 90%	Q4 2017
				Baseline: 0% since "Health and Services computerized template is not completed"	Year 3 - Increase percentage by at least 30% annually or a total goal of at least 90%	Q4 2015
3.7	Care Plan Development	Improve the number of Beacon patients who receive effective care coordination of healthcare services when needed	Record F Review r	Numerator: Number of eligible Beacon patients with a documented Health and Services care plan in the previous 13 months	Year 4 - Increase percentage by at least 30% annually or a total goal of at least 90%	Q4 2016
				Denominator: Number of eligible Beacon patients	Year 5 - Increase percentage by at least 30% annually or a total goal of at least 90%	Q4 2017

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date		
Category 4	ategory 4							
				Baseline rate 305/1,000	Year 3 - 300/1,000	Q4 2015		
4.1	ED utilization for asthma	X CMH ED visits with primary diagnosis of asthma/1,000 CMH patients with Kansas Medicaid and diagnosis of asthma	Report/EHR	Numerator: Number of CMH patients 2- 17 yoa with a diagnosis of asthma who have 1 or more ED visits with primary diagnosis of asthma in the last 6 months	Year 4 - 2.5% decrease from baseline	Q4 2016		
		, and the second		Denominator - Number of CMH patients ages 2-17 who have had a diagnosis of asthma in the previous six months	Year 5 - 5% decrease from baseline	Q4 2017		
	Decrease readmissions	30 day all-cause readmission rate following hospitalization for patients with Kansas Medicaid		Numerator: Number of CMH inpatient hospitalizations among Kansas Medicaid	Year 3 - Baseline data collection	Q4 2015		
4.2				patients that occur within 30 days of admission to the hospital after an inpatient stay	Year 4 - 1% decrease from baseline	Q4 2016		
				Denominator: The number of Kansas Medicaid patients admitted to CMH that had an inpatient hospital stay during the evaluation period		Q4 2017		
				вмі	Year 3 - 39.2%	Q4 2015		
		Percentage of patients 3-17 years of age with Kansas Medicaid who had an		Baseline 34.7%	goal in number of patients in targeted population will have	Q4 2016		
	Weight Assessment and	outpatient visit with a CMH Primary Care		National benchmark - 90th	documented Weight Assessment			
4.3.a	Physical Activity for Children and Adolescents	Physician (PCP) in a Children's Mercy Primary Care clinic with: *Height, weight, and body mass index (BMI) percentile documentation	<u>.</u>	Numerator: Number of patients 3-17 yoa who had height, weight, BMI documented during the measurement year.	Year 5 - 10% reduction in gap to goal in number of patients in targeted population will have documented Weight Assessment	Q4 2017		
				Denominator: Number of patients 3-17 yoa				

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date
Category	4 (Continued)					
				Counseling for Nutrition	Year 3 - 50%	Q4 2015
				Baseline 46.9%	Year 4 - 10% reduction in gap	
4.3.b	Weight Assessment and Counseling for Nutrition and Physical Activity for Children	Percentage of patients 3-17 years of age with Kansas Medicaid who had an outpatient visit with a CMH Primary Care Physician (PCP) in a Children's Mercy	EHR/Claims	National benchmark - 90th	to goal in number of patients in targeted population will have documented Counseling for Nutrition	Q4 2016
	and Adolescents	Primary Care clinic with: *Counseling for nutrition		Numerator: Number of patients 3-17 yoa who had nutritional counseling during the measurement year.	Year 5 - 10% reduction in gap to goal in number of patients in targeted population will have	Q4 2017
				Denominator: Number of patients 3-17 yoa	documented Counseling for Nutrition	
	Weight Assessment and Counseling for Nutrition and Physical Activity for Children and Adolescents	Percentage of patients 3-17 years of age with Kansas Medicaid who had an outpatient visit with a CMH Primary Care Physician (PCP) in a Children's Mercy Primary Care clinic with: *Counseling for physical activity		Counseling for Physical Activity	Year 3 - 47%	Q4 2015
			EHR/Claims	Baseline 44%	Year 4 & Year 5 - 10% reduction each year in gap to goal in number of patients in targeted population will have documented Counseling for	Q4 2016
				National benchmark - 90th		Q4 2017
4.3.c				Numerator: Number of patients 3-17 yoa who had counseling for physical activity during the measurement year.		
				Denominator: Number of patients 3-17 yoa	Physical Activity	
				Baseline: 51.6%	Year 3 - 55.9%	Q4 2015
	Appropriate Testing for Children with Pharyngitis	Inharyngitis dispensed an antihiotic and I	EHR/Claims	National benchmark- 90th	Year 4 - 10% reduction in the gap to goal in the number of patients in targeted population will have Appropriate Testing for Children with Pharyngitis	Q4 2016
4.4				Numerator: A group A streptococcus test in the seven-day period from three days prior to the Index Episode Start Date (IESD) through three days after the IESD Denominator: The number of children 2-	patients in targeted population	Q4 2017
				18 years of age who were diagnosed with pharyngitis and dispensed an antibiotic	for Children with Pharyngitis	

Category	Measure	Metric	Data source	Baseline Performance Level (include numerator/denominator)	Target	Completion Date			
Category 4	ategory 4 (Continued)								
				Baseline: 42.7% of children age 2 yrs have at least one capillary of venous blood test	Year 3 - 45.7% of patients age 2 yoa have one or more blood lead tests	Q4 2015			
		Dorgantage of shildren with Konses		National benchmark - 90th	1000 10010				
4.5	Medicaid who child visit with Physician (PCP) Lead Testing Primary Care clage during the least one capill	Percentage of children with Kansas Medicaid who had an outpatient well- child visit with a CMH Primary Care Physician (PCP) in a Children's Mercy Primary Care clinic who turn two years of age during the measurement year with at least one capillary or venous blood lead test on or before the child's second	EHR/Claims	Numerator: Children who turn two years of age during the measurement year with at least one capillary or venous blood lead test on or before the child's second birthday that have a well-child visit with a CMH Primary Care Physician.	Year 4 - 10% reduction in the gap to goal of lead screening rate in targeted population	Q4 2016			
		birthday		fold during the measurement period that	Year 5 - 10% reduction in the	Q4 2017			