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State/Territory Name: New Jersey

State Plan Amendment (SPA) #:14-0015

This file contains the following documents in the order listed:

- 1) Approval Letter
- 2) CMS 179 Form/Summary Form (with 179-like data)
- 3) Approved SPA Pages

DEPARTMENT OF HEALTH & HUMAN SERVICES Centers for Medicare & Medicaid Services New York Regional Office 26 Federal Plaza, Room 37-100 New York, NY 10278



DIVISION OF MEDICAID AND CHILDREN'S HEALTH OPERATIONS

DMCHO: JM

August 12, 2015

Valerie Harr Director Department of Human Services Division of Medical Assistance and Health Services P.O. Box 712 Trenton, NJ 08625-0712

RE: NJ SPA #14-0015

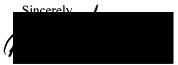
Dear Director Harr:

The Centers for Medicare & Medicaid Services (CMS), New York Regional Office, has completed its review of New Jersey State Plan Amendment (SPA) Transmittal Number 14-0015. This SPA implements Health Homes as authorized under Section 2703 of the Patient Protection and Affordable Care Act. Children with SED (Serious Emotional Disturbance) will qualify for health home services whereas SED will be defined to include serious emotional disturbance, co-occurring developmental disability and mental illness, co-occurring mental health and substance abuse, or DD (Developmental Disability) eligible (per NJ Statute 10:196) with symptomology of SED. The SPA was submitted to provide Behavioral Health Home Services to children (under the age of 21) in Mercer County by enhancing the current care management teams within the Care Management Organizations.

This SPA is approved August 12, 2015, with an effective date of October 1, 2014. Enclosed is a copy of the approved pages for incorporation into the New Jersey State plan.

In accordance with the statutory provisions at Section 1945(c)(1) of the Social Security Act, for payments made to health home providers under this amendment, during the first eight fiscal quarters that the SPA is in effect, October 1, 2014 through September 30, 2016, the federal medical assistance percentage (FMAP) rate applicable to such payments shall be equal to 90 percent. The FMAP rate for payments made to health home providers will return to the state's published FMAP rate on October 1, 2016. The Form CMS-64 has a designated category of service Line 43 for States to report health home services expenditures for enrollees with chronic conditions.

Please share with your staff my appreciation for their time and effort throughout this process. If you have any questions regarding this State Plan Amendment, please contact John Montalto at John.Montalto@cms.hhs.gov or (212) 616-2326.



Ricardo Holligan Acting Associate Regional Administrator Division of Medicaid and Children's Health Operations

cc: MMelendez

JGuhl

SJew

MLopez

RWeaver

CSpiecher JHounsell

JHubbs

Health Home State Plan Amendment

OMB Control Number: 0938-1148 Expiration date: 10/31/2014

Transmittal Number: NJ-14-0015 Supersedes Transmittal Number: 14-0006 Proposed Effective Date: Oct 1, 2014 Approval Date: Attachment 3.1-H Page Number:

N) in the format ST-YY-0000 where ST= the state abbreviation, YY = the last two digits of the number with leading zeros. The dashes must also be entered. Number (TN) in the format ST-YY-0000 where ST= the state abbreviation, YY = the last two factors are the state abbreviation.
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Number (TN) in the format ST-YY-0000 where ST= the state abbreviation, YY = the last tw
t the Health Homes State Plan option under Section 1945 of the Social
New Jersey
Division of Medical Assistance and Health Services
ontacts
for this submission package.
Julie Hubbs
Regulatory Officer
(609) 588-3001
Julie.hubbs@dhs.state.nj.us
nission package.
Ruby Goyal-Carkeek

Title:	Deputy Director, Department of Children and Families, Division of C
Telephone number:	(609) 888-7227
Email:	Ruby.Goyal-Carkeek@dcf.state.nj.us
The secondary contact for this submission	on package.
Name:	Valerie Harr
Title:	Director, DMAHS
Telephone number:	(609) 588-2601
Email:	Valerie.Harr@dhs.state.nj.us
The tertiary contact for this submission	package.
Name:	Vicki Fresolone
Title:	Research Scientist, Division of Mental Health and Addiction Services
Telephone number:	(609) 777-0750
Email:	Vicki.Fresolone@dhs.state.nj.us
Proposed Effective Date	
10/01/2014	(mm/dd/yyyy)

Executive Summary

Summary description including goals and objectives:

NJ plans to provide behavioral health home(BHH)services to children (under the age of 21)in Bergen or Mercer Co, by enhancing the current care management teams within Care Management Organization (CMO), the designated BHH provider.CMOs are agencies that provide direct, face to face care coordination&wraparound care planning for children&their families with the most complex needs&are responsible for facilitating access to a full range of treatment&support services.Children must meet defined medical necessity criteria for BHH eligibility.Children in CMO are either SED.co-occurring DD/MI.Co-Occurring MH/SA, or are determined DD eligible (per NJ Statute 10:196) with symptomology of SED.In anticipation of Statewide rollout of BHH, the CMO agencies in the counties will be the designated BHH to provide services to eligible children.NJs Children's System of Care(CSOC)services are managed by a Contracted System Administrator(CSA), the single point of access for screening, referral & prior authorization for services, which includes; behavioral health, substance use & services for individuals with intellectual/developmental disabilities. The CSA makes referrals directly to CMOs. The current care management teams will be enhanced to include medical&wellness expertise for purpose of providing fully integrated &coordinated care for children who meet criteria. A transitional plan is actively pursued between the ages of 18 to 21. The children's system works to identify any resources needed for post children's system involvement. If further involvement with public system is warranted, then applicable eligibility/assessment is pursued for a seamless transition. NJ proposes to provide BHH to individuals with the goal of improving health outcomes, promoting better functional outcomes (such as increased school attendance decreasing the cost associated with the use of acute medical&psychiatric services, improving child/family's satisfaction w/care,&improving the individual&family ability to manage chronic condition.

Federal Budget Impact

	Federal Fiscal Year	Amount
First Year	2015	\$ 483840.00
Second Year	2016	\$ 2073600.00

Fed	eral Statute/Regulation Citation	
Soc	cial Security Section 1945; 42 USC 1396w-4	·····
Gov	vernor's Office Review	
(1)	No comment.	
9	Comments received. Describe:	
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()	No response within 45 days.	
•	Other.	
	Describe:	
	Governor review is not required pursuant to 7.4 of the NJ State Plan.	
Trans	smittal Number: NJ-14-0015 Supersedes Transmittal Number: 14-0006 Proposed Effective Date: Oct 1, 2014 Approval Date:	

Transmittal Number: NJ-14-0015 Supersedes Transmittal Number: 14-0006 Proposed Effective Date: Oct 1, 2014 Approval Date: Attachment 3.1-H Page Number:

Submission - Public Notice

Indicate whether public notice was solicited with respect to this submission.

- Public notice was not required and comment was not solicited
- Public notice was not required, but comment was solicited
- Public notice was required, and comment was solicited

Indicate how public notice was solicited:

Newspaper Announcement

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	Website for State Regulations Date of Posting:
	(mm/dd/yyyy)
	Website URL:
	Other
	Public Hearing or Meeting
	Other method
Indicate the	e key issues raised during the public notice period:(This information is optional)
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Other Issue

Transmittal Number: NJ-14-0015 Supersedes Transmittal Number: 14-0006 Proposed Effective Date: Oct 1, 2014 Approval Date:

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ibmission - Tribal Input	
One or more Indian health programs or Urban Indian Organizations furnish health care services in this State.	
This State Plan Amendment is likely to have a direct effect on Indians, Indian health programs or Urban Indian Organizations.	1
The State has solicited advice from Tribal governments prior to submission of this State Plan Amendmen	ıt.
Complete the following information regarding any tribal consultation conducted with respect to this submission:	
Tribal consultation was conducted in the following manner:	
Indian Tribes	
Indian Health Programs	
Urban Indian Organization	
Indicate the key issues raised in Indian consultative activities:	
Access	
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Transmittal Nu	mber: NJ-14-0015 Supersedes Transmittal Number: 14-0006 Proposed Effective Date: Oct 1, 2014 Approval Date:
	NJ-14-0015 Supersedes Transmittal Number: 14-0006 Proposed Effective Date: Oct 1, 2014 Approval Date:
Attachment 3.1-H Pa	ge Number:
Submission -	SAMHSA Consultation
The State pr	ovides assurance that it has consulted and coordinated with the Substance Abuse and Mental Health
Services Adı	ministration (SAMHSA) in addressing issues regarding the prevention and treatment of mental ubstance abuse among eligible individuals with chronic conditions.
initess and s	
Date of	Date of Consultation Consultation
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Transmittal Nu	nber: NJ-14-0015 Supersedes Transmittat Number: 14-0006 Proposed Effective Date: Oct 1, 2014 Approval Date:
Transmittal Number: Attachment 3.1-H Pa	NJ-14-0015 Supersedes Transmittal Number: 14-0006 Proposed Effective Date: Oct 1, 2014 Approval Date: ge Number:
Health Home	es Population Criteria and Enrollment
	o a oparation Circum and Emiliant
Population	n Criteria
_	elects to offer Health Homes services to individuals with:
The State of	

Specify the conditions included:

	Oth			 	
<u></u>	Oth	er Chronic C	onditions		_
	nental disorders (c	rganic)			
Cystic Fibrosis					
Eating Disorder					
Hypertension					
Kidney Disease					
Obesity (BMI >	= 85%)				
Seizure Disorde	•				
Sickle Cell					
Mental Health (Substance Abus Asthma Diabetes Heart Disease BMI over 25	ondition Disorder	Other Chroni	c Conditions		

Specify the criteria for a serious and persistent mental health condition: Children with SED will qualify. For purposes of this SPA, SED will be defined to include serious emotional disturbance, co-occurring developmental disability and mental illness, co-occurring mental health and substance abuse, or DD eligible (per NJ Statute 10:196) with symptomology of SED.

Among children meeting the above criteria, NJ will target behavioral health home services to those individuals who could benefit from the enhanced model of integrated behavioral/medical coordination that the behavioral health home model provides. This targeting will be based on a set of defined medical necessity criteria which

will enumerate eligible medical comorbidities that must be present alongside the targeted conditions listed above. Medical necessity criteria will be determined and reviewed on an ongoing basis by the state and consistently applied by its qualified behavioral health home providers.

Geographic Limitations

	cribe statewide geographical phase in/expansion. This should include dates and corresponding geograph s that bring the program statewide.
f no	o, specify the geographic limitations:
•	By county
	Specify which counties: NJ BHH will be available in Bergen and Mercer County located in the northern and central region of N respectively. As of 2011 US Census, Mercer's population was 367, 063. Children represent 22% of the population in Mercer County (82, 122) and 17% of those children live below poverty line. Mercer experienced a 24% increase in children receiving NJFamilyCare (Medicaid) from 2008 to 2012. Merce current census is 600 youth. Bergen County is the most populous county of the state of New Jersey. As of the 2011 US Census, its population was 911,004. Children represent 22% of the population (202,352). Bergen has 4.5% of NJ children living below poverty line and the unemployment rate in Bergen is 7.7%. Bergen experienced a 37% increase in children receiving NJFamilyCare/Medicaid from 2008 to 2012 (third highest among a counties). Bergen's average monthly census in 2013 has been 540. Recent estimates indicate one third Medicaid enrolled children who use behavioral healthcare also have serious medical conditions (Pires, March 2013). New Jersey estimates up to 200 youth will be enrolled in each of the BHH per year.
0	By region
	Specify which regions and the make-up of each region:
(1)	By city/municipality
	Specify which cities/municipalities:

	Describe the area(s):
	^
	✓
Enrollme	ent of Participants
	ation in a Health Homes is voluntary. Indicate the method the State will use to enroll eligible Medicaid als into a Health Home:
•	Opt-In to Health Homes provider
	Describe the process used: New Jerseys CSOC services are managed by a CSA. The CSA is the single point of access for screening, referral and prior authorization for childrens service, which includes behavioral health, substance use and intellectual/developmental disabilities. Single access to care is through the DCF/CSOC's Contracted System Administrator, who will provide the authorization to eligible children for BHH services. An authorization is made to the CMO, the designated BHH entity who obtains consent from the parent/guardian or from youth (ages 18-20) for enrollment and participation in BHH. The CSA will continue to screen and prior authorize Bergen and Mercer County youth for CMO service eligibility. Children and youth who are referred to the CMO will then be screened for Health Home services at the CMO and if eligible, the CMO will request prior authorization for the Health Home service from the CSA. This allows the CMO staff to work directly with the children and their families to explain and discuss the BHH services. Enrollees can opt in or opt out of the Health Home services at the CMO. If an individual opts out of the BHH services they will continue to receive the CMO services that they need. If they opt in to BHH service individual will receive all of the services of the CMO plus the additional BHH services. In addition, if the family indicates to the lead care manager that they no longer wish to be involved with the BHH, the need for continuing authorization would not be pursued. BHH can terminate if the goals have been achieved and a sustainable community plan is in place for the child/family. BHH can also terminate if family moves out of county (during the pilot phase—note, once this is statewide, BHH would terminate if family moved out of State), or child transitions to adult system.
	Automatic Assignment with Opt-Out of Health Homes provider Describe the process used:
	Describe the process used.
	Y
	The State provides assurance that it will clearly communicate the opt-out option to all individuals assigned to a Health Home under an opt-out process and submit to CMS a copy of any letter or other communication used to inform such individuals of their right to choose.
0	Other
	Describe:
	^
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	The State provides assurance that eligible individuals will be given a free choice of Health Homes	
	providers. The State provides assurance that it will not prevent individuals who are dually eligible for Medicare as	nd
\$000TS	Medicaid from receiving Health Homes services.	
	will be instructed to establish procedures for referring eligible individuals with chronic conditions who seek or need treatment in a hospital emergency department to designated Health Homes providers.	
	The State provides assurance that it will have the systems in place so that only one 8-quarter period of enhanced FMAP for each Health Homes enrollee will be claimed. Enhanced FMAP may only be claimed.	h
	for the first eight quarters after the effective date of a Health Homes State Plan Amendment that make Health Home Services available to a new population, such as people in a particular geographic area or	S .
Į.	people with a particular chronic condition. The State assures that there will be no duplication of services and payment for similar services provide	d
*****	under other Medicaid authorities.	
T ira	nsmittal Number: NJ-14-0013 Supersedes Transmittal Number: 14-0006 Proposed Effective Date: Oct 1, 2014 Approval Date:	
	Number: NJ-14-0015 Supersedes Transmittal Number: 14-0006 Proposed Effective Date: Oct 1, 2014 Approval Date: 3.1-H Page Number:	
Health	Homes Providers	
T	pes of Health Homes Providers	
	Designated Providers	
	Indicate the Health Homes Designated Providers the State includes in its program and the provider qualifications and standards:	
	Physicians Physicians	
	Describe the Provider Qualifications and Standards:	
		A
		N _O P

	Clinical Practices or Clinical Group Practices	
	Describe the Provider Qualifications and Standards:	
		A
		4
	Rural Health Clinics Describe the Provider Qualifications and Standards:	
		A
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Community Health Centers

	ribe the Provider Qualifications and Standards:
Com	munity Mental Health Centers
	ribe the Provider Qualifications and Standards:
lom	e Health Agencies
	ribe the Provider Qualifications and Standards:
	r providers that have been determined by the State and approved by the Secretary to be
uali	fied as a health home provider:
4	Case Management Agencies
	Describe the Provider Qualifications and Standards:
	The BHH providers will be current CMOs. CMOs are agencies that provide care coordination
	and wranground care planning for children and their families with the most complex made and
	and wraparound care planning for children and their families with the most complex needs and
	and wraparound care planning for children and their families with the most complex needs and are responsible for facilitating access to a full range of treatment and support services. They facilitate and work through child-family teams to develop individualized plans of care. The CN
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	Other (Specify)	
Teams	s of Health Care Professionals	
Indica	ate the composition of the Health Homes Teams of Health Care Professionals the State am. For each type of provider indicate the required qualifications and standards:	includes in
National Control	Physicians	
	Describe the Provider Qualifications and Standards:	
	Nurse Care Coordinators	
	Describe the Provider Qualifications and Standards:	
E	Nutritionists	
	Describe the Provider Qualifications and Standards:	
	Social Workers	
Board	Describe the Provider Qualifications and Standards:	
	Behavioral Health Professionals	
	Describe the Provider Qualifications and Standards:	

Health Teams

Indicate the composition of the Health Homes Health Team providers the State includes in its program, pursuant to Section 3502 of the Affordable Care Act, and provider qualifications and standards:

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Physicians' Assistants	
Describe the Provider Qualifications and Standards: Physicians' Assistants Describe the Provider Qualifications and Standards:	

Supports for Health Homes Providers

Describe the methods by which the State will support providers of Health Homes services in addressing the following components:

- 1. Provide quality-driven, cost-effective, culturally appropriate, and person- and family-centered Health Homes services,
- 2. Coordinate and provide access to high-quality health care services informed by evidence-based clinical practice guidelines,
- 3. Coordinate and provide access to preventive and health promotion services, including prevention of mental illness and substance use disorders,
- 4. Coordinate and provide access to mental health and substance abuse services,
- 5. Coordinate and provide access to comprehensive care management, care coordination, and transitional care across settings. Transitional care includes appropriate follow-up from inpatient to other settings, such as participation in discharge planning and facilitating transfer from a pediatric to an adult system of health care,
- 6. Coordinate and provide access to chronic disease management, including self-management support to individuals and their families.
- 7. Coordinate and provide access to individual and family supports, including referral to community, social support, and recovery services,
- 8. Coordinate and provide access to long-term care supports and services,
- 9. Develop a person-centered care plan for each individual that coordinates and integrates all of his or her clinical and non-clinical health-care related needs and services:
- 10. Demonstrate a capacity to use health information technology to link services, facilitate communication among team members and between the health team and individual and family caregivers, and provide feedback to practices, as feasible and appropriate:
- 11. Establish a continuous quality improvement program, and collect and report on data that permits an evaluation of increased coordination of care and chronic disease management on individual-level clinical outcomes, experience of care outcomes, and quality of care outcomes at the population level.

Description:

As described in NJs 1115 Comprehensive Medicaid Waiver, NJ has committed to providing quality driven and cost effective treatment throughout the service delivery system. NJ's CSOC will support the Behavioral Health Home (BHH) in these endeavors through a commitment to providing data, technical assistance, training and support. The CSA will have staff designated to monitor and assist the BHH in enrolling eligible children, coordinating with other systems, and providing any other real time assistance to the BHH provider to meet quality, cost and efficiency goals. NJ DMAHS will work with the NJ Managed Care Organizations to ensure that they coordinate with the BHH in the area of data, and the facilitation of patient referrals. All BHH providers must be designated as a CMO by the NJ CSOC and therefore be well versed in behavioral health issues. NJ has implemented the Behavioral Health Home Learning Community (LC) for potential BHH providers. The Learning Community assists providers in developing a full implementation and readiness plan. Through the LC. providers will have an opportunity to develop the capacity to implement the BHH services, and the opportunity to share problems and develop solutions for connecting with other systems with which they will be coordinating. The work of the CMO is also supported by the CSA who authorizes, tracks, and coordinates care and service outcomes (reporting IT and coordination of QM function). Family Support Organizations (FSOs) are also an integral partner to a CMO involved child and their family. The FSOs are comprised of family members who are involved or have been involved in the system and who provide direct peer support and advocacy to children and families receiving CMO services. CMOs have enhanced access to the Mobile Response for crisis intervention provided by a mobile response agency. Relationships with community providers and educational partnerships, positions CMOs well to collaborate effectively at a local level.

Provider Infrastructure

Describe the infrastructure of provider arrangements for Health Homes Services.

All BHH providers must be designated CMOs. They provide enhanced care coordination (i.e. face-to-face care management and comprehensive service planning for youth and their families with complex needs). CMOs facilitate the development of the child and family team (CFT) and coordinate the CFT meetings and implement individual service plans (ISP). As part of care coordination they identify, and link children and their families to required services and supports that address the needs that are identified on the plan of care. The CMO is well positioned to serve as the bridge for coordinating comprehensive and holistic care for children who also have a chronic medical condition. CMOs work is supported through the CFT which is comprised of minimally the following individuals:

- 1. A CMO care manager;
- 2. The child, youth or young adult, and the parent or other caregiver;
- 3. Any interested person the family wishes to include as a member of the team, including, but not limited to, clergy members, family friends, and any other informal support resource;
- 4. A representative from the Family Service Organization (FSO), if desired by the family;
- 5. A clinical staff member who is directly involved in the treatment of the child, youth or young adult that the ISP is being developed for, if desired by the family;
- 6. Representation from outside agencies the child, youth or young adult is involved with, including, but not limited to, current providers of services, parole/probation officers, and/or educators that the child, youth or young adult and his or her family/caregiver agree to include on the team; and
- 7. The DCPP caseworker assigned to the child, if the child is receiving child protection or permanency services.

Provider Standards

The State's minimum requirements and expectations for Health Homes providers are as follows: An eligible BHH provider must meet the following:

1.Designated CMO 2.Medicaid approved provider 3.Certified as a BHH by the NJ CSOC. 4.Accredited as a specialty Behavioral Health Home by a nationally recognized and state approved accrediting body within two years of receiving state certification 5.Participation in a BHH Learning Community or other learning activity approved by the state

An eligible BHH provider must provide for the following:

- 6.An approved implementation plan that covers, at minimum, BHH clinical model, financial model, IT and Quality Assurance plan.
- 7.Enhanced access including, but not limited to 24/7 access to crisis intervention and other needed services
- 8.Engaged leadership
- 9.Use of a single care plan that coordinates and integrates all behavioral health, primary care, and other needed

services and supports. 10.A contract or MOU with regional hospitals to ensure a formalized relationship for transitional care planning, to include communication of inpatient admissions as well as identification of individuals seeking Emergency Department (ED) service

11. Coordination with primary care practices or federally qualified health centers on an individual basis; 12.A comprehensive data collection system 13. Capacity to collect and report data as specified by the state 14. Agree to participate in CMS and state-required evaluation activities; 15.Certify that they will collect the data necessary to measure outcomes and participate in any studies required by the state and or federal government. 16.A fully implemented Electronic Health Record. 17. Participation in Health Information Exchanges or if an HIE is not available to the BHH provider they submit a plan that includes, the current capacity for electronic information sharing, the gaps in the system, and how they will overcome those gaps to ensure effective coordination of care. Note: Bergen and Mercer Counties have an active HIE.

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Health H

entify the service delivery system(s) that will be used for individuals receiving Health Homes services:
Fee for Service PCCM
PCCMs will not be a designated provider or part of a team of health care professionals. The State provides assurance that it will not duplicate payment between its Health Homes payments and PCCM payments.
The PCCMs will be a designated provider or part of a team of health care professionals.
The PCCM/Health Homes providers will be paid based on the following payment methodology outlined in the payment methods section:
Fee for Service
Alternative Model of Payment (describe in Payment Methodology section)
Other
Description:
Requirements for the PCCM participating in a Health Homes as a designated provider or part

If yes, describe how requirements will be different:

✓ Risk Based	Managed Care
Indica rate w	lealth Plans will not be a Designated Provider or part of a Team of Health Care Professionals. Attention the how duplication of payment for care coordination in the Health Plans' current capitation will be affected: The current capitation rate will be reduced.
	The State will impose additional contract requirements on the plans for Health Homes enrollees.
	Provide a summary of the contract language for the additional requirements:
	V →
2	Other
The H	Describe: New Jersey has in place Statewide Managed Care Organizations (MCOs) that manage the physical health services of NJ FamilyCare enrolled individuals. The current MCO contracts support coordination and non-duplication with BHH services. The contracts require that MCOs refer or coordinate referrals of enrollees with mental illness to mental health/substance abuse providers. Currently, any member of an MCO identified as having a potential care management need receives a detailed comprehensive needs assessment and ongoing care coordination from the MCO. The MCO contract will be amended 1/1/15 to reflect that, for MCO enrollees active with a BHH provider, the MCO will utilize the care management provided at the BHH and not duplicate services. The BHH team members are expected to outreach to the MCO for each enrollee. The BHH Care Manager would be the point of contact for the MCO.
The H	ealth Plans will be a Designated Provider or part of a Team of Health Care Professionals. Provide a summary of the contract language that you intend to impose on the Health Plans in order to deliver the Health Homes services.
	- Ann
	The State provides assurance that any contract requirements specified in this section will be included in any new or the next contract amendment submitted to CMS for review.

Yes	
	The State provides an assurance that at least annually, it will submit to the
	regional office as part of their capitated rate Actuarial certification a separate Health Homes section which outlines the following:
	 Any program changes based on the inclusion of Health Homes services in the health plan benefits Estimates of, or actual (base) costs to provide Health Homes services (including detailed a description of the data used for the cost estimates) Assumptions on the expected utilization of Health Homes services and number of eligible beneficiaries (including detailed description of the data used for utilization estimates) Any risk adjustments made by plan that may be different than overall risk
	 adjustments How the final capitation amount is determined in either a percent of the total capitation or an actual PMPM
	The State provides assurance that it will design a reporting system/mechanism to monitor the use of Health Homes services by the plan ensuring appropriate documentation of use of services.
	The State provides assurance that it will complete an annual assessment to determine if the payments delivered were sufficient to cover the costs to deliver the Health Homes services and provide for adjustments in the rates to compensate for any differences found.
O No	
Indi	icate which payment methodology the State will use to pay its plans:
	Fee for Service
	Alternative Model of Payment (describe in Payment Methodology section)
	Other
	Description:
	∀
Other Service Delivery S	ystem:

The State intends to include the Health Homes payments in the Health Plan capitation rate.

Describe if the providers in this other delivery system will be a designated provider or part of the team of health care professionals and how payment will be delivered to these providers:

	determine the payment amounts, the minimum level of activities that the State agency requires for providers to receive payment per the defined unit, and the State's standards and process required for service documentation.
V	Per Member, Per Month Rates
	Provide a comprehensive description of the rate-setting policies the State will use to establish Health Homes provider reimbursement fee for service or PMPM rates. Explain how the methodology is consistent with the goals of efficiency, economy and quality of care. Within your description, please explain: the reimbursable unit(s) of service, the cost assumptions and other relevant factors used to determine the payment amounts, the minimum level of activities that the State agency requires for providers to receive payment per the defined unit, and the State's standards and process required for service documentation. Children, Adolescents, and Young Adults will receive BHH services through the CSOC. CSOC has an existing network of CMOs that provide a variety of care management and support services reimbursed through a monthly per member per month case rate. The BHH will be an enhancement to the existing CMO services for youth that meet BHH eligibility criteria. CMOs will become Childrens BHHs throug a state BHH certification process and national accreditation. The BHH rate will be an enhancement to the current CMO rate to support the functions that are specific to the Behavioral Health Home. The rate inclusive of the CMO base rate and the add-on of the nurse manager and wellness coach. The BHH is a natural fit into the current CMO structure, which leverages the child/family team process to engage and promote better outcomes, so the nurse and wellness coach will become an integral part of delivering the core health homes services. The rate is a fee for service reimbursement structure. All applicable procedure codes listings and/or rates are published on the Department's fiscal agent's website at www.njmmis.com under the link for "rate code and information".
	Incentive payment reimbursement
	Provide a comprehensive description of incentive payment policies that the State will use to reimburse in addition to the unit base rates. Explain how the methodology is consistent with the goals of efficiency, economy and quality of care. Within your description, please explain: the incentives that will be reimbursed through the methodology, how the supplemental incentive payments are tied to the base rate activities, the criteria used to determine a provider's eligibility receive the payment, the methodology used to determine the incentive payment amounts, and the frequency and timing through which the Medicaid agency will distribute the payments to providers.
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ltern	ative models of payment, other than Fee for Service or PM/PM payments (describe below)
	Tiered Rates based on:
	Severity of each individual's chronic conditions
	Capabilities of the team of health care professionals, designated provider, or health team
	Describe any variations in payment based on provider qualifications, individual care needs, or intensity of the services provided:
alte ecor acti limi	Rate only reimbursement vide a comprehensive description of the policies the State will use to establish Health Homes rnative models of payment. Explain how the methodology is consistent with the goals of efficien nomy and quality of care. Within your description, please explain the nature of the payment, the vities and associated costs or other relevant factors used to determine the payment amount, any iting criteria used to determine if a provider is eligible to receive the payment, and the frequencing through which the Medicaid agency will distribute the payments to providers.

Explain how the State will ensure non-duplication of payment for similar services that are offered through another method, such as 1915(c) waivers or targeted case management.

New Jersey had four 1915(c) waivers that have been subsumed under NJ 1115(a) Comprehensive Waiver with the implementation of Managed Long Term Services and Supports (MLTSS). Those waivers were: Traumatic Brain Injury, Global Options, Community Resource for People with Disabilities, and the AIDS Community Care Alternatives Program. These programs have been consolidated into the Managed Long Term Services and Supports program and are being managed through the states MCOs. The state will pay for MLTSS services through capitated payment to the MCOs. The BHH service is excluded from the MLTSS covered services. However, the MCOs are required to coordinate referrals to the BHH for MLTSS members who meet the eligibility criteria for the BHH and the BHH service is part of the member's plan of care (POC). The only program under 1915(c) waiver currently in place in NJ is the Community Care Waiver (CCW) that serves individuals with developmental disabilities. Individuals receiving services through the CCW waiver will not be eligible for the BHH services. NJ has instituted an edit in the MMIS system which rejects more than one bill, per individual per month, for duplicative services. This will disallow billing for services duplicative of the BHH, these include TCM, 1915(c), CCW and PACT services. The providers have been educated on these billing rules.

The State provides assurance that all governmental and private providers are reimbursed according to the same rate schedule

The State provides assurance that it shall reimburse Health Homes providers directly, except when there are employment or contractual arrangements.

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Submission - Categories of Individuals and Populations Provided Health Homes Services

The State will make Health Homes services available to the following categories of Medicaid participants:

Categorically Needy eligibility groups Health Homes Services (1 of 2) **Category of Individuals** CN individuals Service Definitions Provide the State's definitions of the following Health Homes services and the specific activities performed under each service: Comprehensive Care Management **Definition:** Care Management is the primary coordinating function in a Behavioral Health Home (BHH). The goal of Care Management is the assessment of child's needs, development of the care plan, coordination of the services identified in the care plan, and the ongoing assessment and revisions to the plan based on evaluation of the child's needs. The Care Manager is the Team Leader. The BHH team enhances the existing care management team by providing the medical expertise and support needed to help the child and family manage the chronic condition. Describe how health information technology will be used to link this service in a comprehensive approach across the care continuum: The provider standards set by NJDCF require that BHH providers are able to interface with primary care, specialty care, hospitals, and support services. Every provider is required to utilize the State's EHR(CSA). Providers are also expected to use other available means to exchange protected health information safely and securely, to include but not be limited to direct messaging, facsimile, and telephonic services. Scope of benefit/service The benefit/service can only be provided by certain provider types. Behavioral Health Professionals or Specialists **Description**

https://wms-mmdl.cdsvdc.com/MMDL/faces/protected/hhs/h01/print/PrintSelector.jsp

Nurse Care Coordinators

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y	Other (specify):	
	Name	
	Care Managers	
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	Comprehensive care management services will be provided by care managers and	
	involve: 1. Assessment and documentation of eligibility for BHH Services.	
	2. Development and periodic revision of service plans based on information collected	
	through the assessments, review of youth's records and input from child and family.	
	3. Ensuring that implementation of the plan will coordinate access to high quality behavioral health care and facilitate access to health care services that are informed by	
	evidence-based practices, facilitate access to preventative services, specialty medical car	re
	and dental care, and social services. Child with chronic conditions who require the	-

expertise and additional medical support will be delegated to the Nurse Manager. Plan will include child/family's goals and preferences, targeted outcomes, identified service provider, coordinator of services and timeframes for services.

- 4. Coordination and supervision of the BHH team.
- 5. Leading the BHH team in the management of care and the implementation of the service plan.
- 6. Convening and leading team meetings with BHH team to review and revise child's service plan periodically and as needed in response to child/family request or other qualifying event, using patient information and clinical data to monitor adherence to treatment guidelines and best practices for key health indicators. This information will be brought to the team for review and action
- 7. Developing and implementing an internal Quality Assurance program that aligns with Centers for Medicaid and Medicare Services (CMS) required program measures and is capable of including additional measures as needed.

Care Coordination

Definition:

Care Coordination services are provided by Care Manager with support from the Nurse Manager, with the primary goal of implementing the individualized service plan/plan of care, with active involvement by the child/family, to ensure the plan reflects child/family needs and preferences. Care coordination emphasizes access to a wide variety of services required to improve overall health and wellness. Care Managers can be social workers and/or other trained health care professionals. A license in the health care professions is not required. Nurse Manager must be properly licensed and credentialed (minimum RN).

Describe how health information technology will be used to link this service in a comprehensive approach across the care continuum:

The provider standards set by NJDCF require that BHH providers are able to interface with primary care, specialty care, hospitals, and support services. Every provider is required to utilize the State's EHR(CSA). Providers are also expected to use other available means to exchange protected health information safely and securely, to include but not be limited to direct messaging, facsimile, and telephonic services.

Scope of benefit/service

Behavioral Health Professionals or Specialists	
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Nurse Care Coordinators	
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(Care coordination can be provided by any team member including social workers and nur		
C	escription are Coordination services include: Engaging and retaining child/family as active participants in their care.		
2.	Providing linkages, referrals, and coordination through face-to-face, telephone and or		
	ectronic means as necessary to implement the service plan. Monitoring and conducting follow-up activities to ensure the service plan is effectively		
in	rytomorning and conducting follow-up activities to ensure the service plan is effectively inplemented and adequately addresses child/family needs.		
	Reviewing service plans with child and family.		
	Identifying patients/families who might benefit from additional care management apport.		
6.	Following up with patients and families to ensure adherence to treatment guidelines		
	nd best practices for services and screenings. Coordinating and providing access to individual and family supports including referral		
	the community, social and recovery supports		
	Coordinating and referring to Health Promotion and Wellness activities within the		

9. Maintaining regular, ongoing contact with the child, health providers, and other providers, family and other community supports to ensure progress on implementing the

treatment plan, and resolve any coordination problem encountered.

BHH as a member of the BHH Team.

Health Promotion

Definition:

Health promotion activities are conducted with an emphasis on empowering the child/family to improve health and wellness. Whenever possible these activities are accomplished using evidence based practices and/or curriculum.

Describe how health information technology will be used to link this service in a comprehensive approach across the care continuum:

The provider standards set by NJDCF require that BHH providers are able to interface with primary care, specialty care, hospitals, and support services. Every provider is required to utilize the State's EHR(CSA). Providers are also expected to use other available means to exchange protected health information safely and securely, to include but not be limited to direct messaging, facsimile, and telephonic services.

Scope of benefit/service

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Other (specify):	
Name	
Health promotion can and should be provide	ded by all team members

Description

- 1.Engaging the child in health promotion planning and activities, including the provision of motivational interventions to increase treatment and medication compliance and support lifestyle changes.
- 2. Providing health education specific to chronic conditions.
- 3. Development, with the child and if possible the family, of self-management goals to be included in the service plan.
- 4. Monitoring progress on self-management goals.
- 5. Providing support for the self-management goals included in the service plan.
- 6. Providing skill development activities to help the child/family understand and manage the different health conditions affecting them.
- 7. Providing support and best practices to help child/family learn the skills necessary for maintaining a healthy lifestyle. For example: learning how to plan nutritious meals, shop for healthy foods, prepare meals, practice mindfulness in eating; plan and implement a program for regular exercise and fitness; proper sleep; avoid or reduce harmful behaviors (e.g., smoking, substance use, overeating, under eating, etc.); maintain personal hygiene and a healthy home, and other health promotion activities.
- 8. Facilitating and Engaging child/family in Community Supports: help child/family develop and strengthen family support and other community supports to assist them in recovering from behavioral health problems and other health conditions, and help child/family develop motivation to engage in attitudes and activities that promote health and wellness.
- 9. Ensuring access by providing and/or facilitating transportation to appointments, and by accompanying children on appointments to reduce child/family apprehension. Health Team members also can ensure better coordination with the provider by accompanying children and resolve other concerns that might interfere with access to care

Health Homes Services (2 of 2)

Category of Individuals CN individuals

Service Definitions

Provide the State's definitions of the following Health Homes services and the specific activities performed under each service:

Comprehensive transitional care from inpatient to other settings, including appropriate follow-up

Definition:

BHHs provide comprehensive transitional care and follow-up to children transitioning from inpatient care and/or emergency care to the community. Comprehensive transitional care can be provided by the Care Manager or Nurse Manager, as a team member, if inpatient is medical in nature. Comprehensive transitional care is provided for every illness that might require intensive care

Describe how health information technology will be used to link this service in a comprehensive approach across the care continuum:

The provider standards set by NJDCF require that BHH providers are able to interface with primary care, specialty care, hospitals, and support services. Every provider is required to utilize the State's EHR(CSA). Providers are also expected to use other available means to exchange protected health information safely and securely, to include but not be limited to direct messaging, facsimile, and telephonic services.

Scope of benefit/service

The benefit/service can only be provided by certain provider types.					
	Behavioral Health Professionals or Specialists				
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Nurse Care Coordinators

- 1. If the child requires inpatient treatment, the BHH Team will facilitate the children's transition to inpatient primary or behavioral health care or crisis services. This includes interfacing with the treatment team in the inpatient setting, accompanying the child to their admission, and continuing contact with the child while they are receiving inpatient care.
- 2. If the child receives inpatient care, the BHH team, in collaboration with the hospital or other inpatient care facility, focuses on developing a discharge plan and immediate linkage to community-based care to prevent future emergency room and inpatient admissions. BHH Team members provide care management and care coordination services to ensure that child/family have the requisite support to begin the process of recovery and reintegration into community living.
- 3. BHH Team members coordinate care management, care coordination and treatment planning with hospital-based and community-based physicians, nurses, social workers, discharge planners, pharmacists, and others to help children and family members better manage the problems that caused the emergency room/inpatient admission and shift their focus from reactive care to child/family empowerment and proactive health promotion and self-management activities.
- 4. BHH Team members will work with children, family members, community supports, and other providers to address transition problems, as they arise, employing evidence-based motivational strategies to ensure child/family engagement in problem-solving

efforts

5. BHH will coordinate with the adult system of care to coordinate necessary transitions.

✓ Nurses

Description

- 1. If the child requires inpatient treatment, the BHH Team will facilitate the children's transition to inpatient primary or behavioral health care or crisis services. This includes interfacing with the treatment team in the inpatient setting, accompanying the child to their admission, and continuing contact with the child while they are receiving inpatient care.
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- 4. BHH Team members will work with children, family members, community supports, and other providers to address transition problems, as they arise, employing evidence-based motivational strategies to ensure child/family engagement in problem-solving efforts.
- 5. BHH will coordinate with the adult system of care to coordinate necessary transitions.

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pproach The provide are, special EHR(CSA)	now health information technology will be used to link this service in a comprehensive across the care continuum: ler standards set by NJDCF require that BHH providers are able to interface with primary alty care, hospitals, and support services. Every provider is required to utilize the State's). Providers are also expected to use other available means to exchange protected health in safely and securely, to include but not be limited to direct messaging, facsimile, and services.
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- 1. Engaging the family, support system and/or the individual child in services goal of ensuring family engagement in supporting the recovery and health maintenance of children with chronic condition.
- 2. Identifying family related goals to be included in the service plan.
- 3. Providing family education sessions focused on health education, illness management, illness prevention and wellness activities.
- 4. Linking family members to services needed to improve family stability and overall health such as, family therapy and social support services.
- 5. Helping individuals and families learn how to advocate for the services and supports they require. Teaching family members strategies for advocating for the child and family wellness needs.
- 6. Encouraging and teaching family strategies for supporting the child's ability to self-manage their treatment and wellness activities.

Referral to community and social support services, if relevant

Definition:

Referral to community and social support services involves providing assistance for child/family to obtain necessary community and social supports. CMO's are well positioned to provide access to needed community supports by having built partnerships for collaborative, effective system of care which are executed locally.

Describe how health information technology will be used to link this service in a comprehensive approach across the care continuum.

The provider standards set by NJDCF require that BHH providers are able to interface with primary care, specialty care, hospitals, and support services. Every provider is required to utilize the State's

HR(CSA). Providers are also expected to use other available means to exchange protected health aformation safely and securely, to include but not be limited to direct messaging, facsimile, and elephonic services.	
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- 1. Engaging child/family in referral for community and social supports. Since many children an their families in high risk circumstances are unable or unwilling to accept needed services, the use of evidence-based interventions such as Motivational Interviewing and other evidence-based approaches is essential for engaging children/families to address critical service needs.
- 2. Identifying community and social supports needs such as disability benefits, housing, legal and employment services.
- 3. Identifying available and appropriate community and social support services.
- 4. Referring to community and social support services and providing the support and/or services needed for child/family to obtain these supports such as arranging transportation, making appointments, arranging for peers or others to accompany child.

Health Homes Patient Flow

Describe the patient flow through the State's Health Homes system. The State must submit to CMS flow-charts of the typical process a Health Homes individual would encounter:

The CSA will continue to screen and prior authorize Bergen and Mercer County residents for CMO service eligibility. The CSA makes referrals directly to the CMO. Children and Youth who are referred to the CMO will then be screened for Health Home services at the CMO and if eligible, the CMO will request prior authorization for the Health Home service from the CSA. This allows the CMO staff to work directly with the children and their families to explain and discuss the BHH services. Enrollees can opt in or opt out of the Health Home services at the CMO. If an individual opts out of the BHH services they will continue to receive the CMO services that they need. If they opt in to BHH service, the individual will receive all of the services of the CMO plus the additional BHH services.

Medically Needy eligibility groups

- All Medically Needy eligibility groups receive the same benefits and services that are provided to Categorically Needy eligibility groups.
- Different benefits and services than those provided to Categorically Needy eligibility groups are provided to some or all Medically Needy eligibility groups.
 - All Medically Needy receive the same services.
 - There is more than one benefit structure for Medically Needy eligibility groups.

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Attachment 3.1-H Page Number:

Health Homes Monitoring, Quality Measurement and Evaluation

Monitoring

Describe the State's methodology for tracking avoidable hospital readmissions, including data sources and measurement specifications:

Outcomes (clinical and functional) can be measured through Child and Adolescent Needs and Strengths (CANS) tool. NJ will measure the population based rate of acute hospital inpatient stays during the measurement period that were followed by an acute readmission for any diagnosis within 30 days. Numerator: number of index hospital stays with an unplanned readmission within 30 days for BHH and comparison populations. Denominator: Number of Index Hospital stays for enrolled comparison populations. Data sources include Health Home enrollment data collected through the BHH EHR and NJ MMIS claims encounter data.

If a child is being served in the children's system of care at the age of 18, they can stay in that system to age 21 as the adult and children's systems work to make a seamless transition. If an individual enters the behavioral health system for the first time at 18 or older, they are served in the adult system.

Describe the State's methodology for calculating cost savings that result from improved coordination of care and chronic disease management achieved through the Health Homes program, including data sources and measurement specifications.

We will measure the change in total spending (Behavioral Health and Physical Health) attributable to BHH enrollment. The Numerator is the sum of costs which is the MMIS FFS Behavioral Health Claims and the MCO provider payments, payments to the state and county psychiatric hospitals for the BHH and the comparison groups. The Denominator is the Person months of enrollment for the BHH comparison groups.

Describe how the State will use health information technology in providing Health Homes services and to improve service delivery and coordination across the care continuum (including the use of wireless patient technology to improve coordination and management of care and patient adherence to recommendations made by their provider).

All children's BHH providers utilize the Contracted System Administrator's (CSA) electronic record, which is purchased by the State. The State is making amendments to the technology to include specific BHH data parameters.

Quality Measurement

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~	The State provides assurance that it will require that all Health Homes providers report to the
	State on all applicable quality measures as a condition of receiving payment from the State.
Y	The State provides assurance that it will identify measureable goals for its Health Homes model
	and intervention and also identify quality measures related to each goal to measure its success in achieving the goals.
report	utilizing a health team provider arrangement must describe how they will align the quality measure ting requirements within section 3502 of the Affordable Care Act and section 1945(g) of the Social ity Act. Describe how the State will do this:

Evaluations

The State provides assurance that it will report to CMS information submitted by Health Homes providers to inform the evaluation and Reports to Congress as described in Section 2703(b) of the Affordable Care Act and as described by CMS.

Describe how the State will collect information from Health Homes providers for purposes of determining the effect of the program on reducing the following:

Hospital Admissions	
Measure:	
Compare hospital admission rates of BHH enrolled consumers and a comparison group	
Measure Specification, including a description of the numerator and denominator. For members up to 21 years of age, the number and rate per 100,000 population of age-sex standardized acute inpatient stays (admissions) during the measurement year. Comparison group will be individuals, up to age 21, who meet the criteria for a BHH but are not receiving BHH services. NJ will use the population from one county where BHH services are not currently available to develop the comparison group.	
Numerator: Count the number of hospital admissions for enrolled BHH clients and comparison group	
Denominator: Enrolled and comparison populations Data Sources:	
MMIS claims, encounter and eligibility files; health home enrollment data Frequency of Data Collection:	
Monthly	
© Quarterly	
Annually	
Continuously	
Other	
Emergency Room Visits	
Measure:	
Comparing number of all cause ED visits for BHH enrolled population vs. comparison popul:	
Measure Specification, including a description of the numerator and denominator. For members up to age 21, the number and rate per 100,000 treat-and-release (i.e., no inpatient admission) all-cause acute emergency department (ED) visits. Comparison group will be individuals, up to age 21, who meet the criteria for a BHH but are not receiving BHH services. NJ will use the population from one county where BHH services are not currently available to develop the comparison group.	
Numerator: Number of ED visits in enrolled and comparison populations	
Denominator: Enrolled and comparison populations Data Sources:	
MMIS claims, encounter and eligibility files; health home enrollment data Frequency of Data Collection:	
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Skilled Nursing Facility Admissions Measure: Rate of admission to SNF for BHH population vs. comparison population Measure Specification, including a description of the numerator and denominator. Skilled nursing facility admission rate, comparing BHH rate to comparison group. Comparison group will be individuals, up to age 21, who meet the criteria for a BHH but are not receiving BHH services. NJ will use the population from one county where BHH services are not currently available to develop the comparison group. Numerator: Number of admissions to skilled nursing facility in BHH enrolled and comparison population Denominator: Enrolled and comparison populations Data Sources: MMIS claims, encounter and eligibility files; health home enrollment data Frequency of Data Collection: Monthly Quarterly Annually Continuously Other

Describe how the State will collect information for purpose of informing the evaluations, which will ultimately determine the nature, extent and use of the program, as it pertains to the following:

Hospital Admission Rates

NJ will measure the number and rate per 100,000 population of age-sex standardized acute inpatient stays (Admissions) during the measurement year. The Numerator will be the count of number of hospital admission of enrolled BHH client and a comparison group. The Denominator will be enrolled and comparison populations. Data sources will be MMIS claims data and BHH enrollment files.

Chronic Disease Management

NJ will require that the BHH report on youth level results of Chronic Disease Management services. Children's services is a collaborative model to assist with disease management, through monitoring and achievement of wellness goals.

Coordination of Care for Individuals with Chronic Conditions

Utilization management review can be condcuted through CSA for children. New Jersey can also interview BHH providers and conduct onsite monitoring of youth's records.

Assessment of Program Implementation

BHH providers are required to participate in a BHH Learning Community in which they will develop a full implementation plan to include the clinical and fiscal models as well as a full IT and QA plan. These implementation plans will be used as the benchmark from which to assess the program implementation. The process will be collaborative between state and program to identify problems and issues for which the state can provide assistance or resources. In addition, the Learning Community members will be convened regularly to self-assess their progress and share information. There will be an ongoing fidelity measurement process for BHH.

Processes and Lessons Learned

The learning community will be used as a forum to discuss processes and lessons learned. New Jersey has elected to start BHH services county by county and will use the processes and lessons learned to inform expansion of the service.

Assessment of Quality Improvements and Clinical Outcomes

Each BHH provider will be required, as part of their implementation plan, to develop a full quality improvement plan. Providers will be required to report on the progress of that plan and the outcomes. NJ will use Medicaid claims data and medical records to measure individual BHH identified clinical outcomes as well as those identified by CMS in the Medicaid Director letter of January 15, 2013.

Estimates	of	Cost	Sav	ings

1	The State will use the same method as that described in the Monitoring section.	
	If no, describe how cost-savings will be estimated.	
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PRA Disclosure Statement

According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0938-1148. The time required to complete this information collection is estimated to average 80 per response, including the time to review instructions, search existing data resources, gather the data needed, and complete and review the information collection. If you have comments concerning the accuracy of the time estimate(s) or suggestions for improving this form, please write to: CMS, 7500 Security Boulevard, Attn: PRA Reports Clearance Officer, Mail Stop C4-26-05, Baltimore, Maryland 21244-1850.