DEPARTMENT OF HEALTH & HUMAN SERVICES Centers for Medicare & Medicaid Services 7500 Security Boulevard, Mail Stop S2-03-17 Baltimore, Maryland 21244-1850



State Demonstrations Group

MAY 0 3 2018

Donna Frescatore Director Office of Health Insurance Programs New York State Department of Health Empire State Plaza Corning Tower (OCP – 1211) Albany, NY 12237

Dear Ms. Frescatore:

The Centers for Medicare & Medicaid Services (CMS) has completed its review of the Behavioral Health Self-Directed Care Pilot Program ("SDC Pilot") evaluation design for New York's section 1115(a) demonstration (Project No. 11-W-00304/0), entitled "Medicaid Redesign Team" (MRT). We have determined that the submission dated April 20, 2018 meets the requirements set forth in the Special Terms and Conditions and, therefore, hereby approve the MRT's SDC Pilot evaluation design.

If you have any questions, please do not hesitate to contact your project officer, Mr. Adam Goldman. Mr. Goldman can be reached at (410) 786-2242, or at Adam.Goldman@cms.hhs.go'.

Sincerely,



Angela D. Garner Director Division of System Reform Demonstrations

Enclosure

cc: Michael Melendez, Associate Regional Administrator, CMS New York Region Nicole McKnight, Program Branch Manager, CMS New York Region Maria Tabakov, State Lead, CMS New York Region

Overview

Background

Self-Directed Care

Self-directed care (SDC) gives the authority to the individual of using public dollars to purchase services and/or to employ service providers. By providing greater autonomy and choice, SDC can more flexibly match the needs of individuals for health care and related services. The ultimate goal of a better match between individual needs and services is to enhance progress toward recovery goals, and improve health and stability in the community. In the U.S. and internationally SDC programs have been implemented extensively for populations including older adults, persons with physical disabilities, and persons with intellectual or developmental disabilities¹. More recently, SDC programs for persons with behavioral health needs have been tried in a number of states including Florida, Texas, Oregon, Pennsylvania, Michigan, and Utah.

Research findings for self-directed care programs overall have found increased satisfaction, better outcomes, and cost neutrality (if not cost savings) compared to comparison groups. In the demonstration phase of the national Cash and Counseling program, a randomized control trial in three states found that elderly and disabled Medicaid recipients who self-directed personal assistance services had more satisfaction, fewer unmet needs and comparable or better outcomes than a control group receiving traditional agency-directed personal assistance services^{2,3}. For mental health SDC a randomized control trial in Texas found that SDC participants had reduced symptoms and higher levels of self-esteem and self-perceived recovery than the control group⁴. In both studies overall costs were similar for the SDC and control groups although the categories of cost were different: the SDC groups spent less on nursing care or inpatient services and more on personal assistance services and outpatient services than the comparison groups^{5, 6}.

New York State Context

In August 2015, the Centers for Medicare and Medicaid Services (CMS) approved New York State's request to implement Medicaid Managed Care (MMC) Health and Recovery Plans (HARPs) to integrate physical, behavioral health, and behavioral health home and community based services (BH HCBS) for Medicaid enrollees with diagnosed severe mental illness (SMI) and/or substance use disorders (SUD). Under this 1115 waiver demonstration, HARPs are a separate coverage product that is targeted to Medicaid enrollees who meet need-based criteria for SMI and/or SUD established by the state. HIV Special Needs Plans (HIV SNPs) under MMC will also offer behavioral health HCBS services to eligible individuals meeting targeting, risk, and functional needs criteria.

SDC Pilot Program

Included under the 1115 waiver demonstration is a pilot program of Self-Directed Care for individuals with behavioral health needs. The pilot program will offer opportunities for self-direction in terms of service choice and payment for individuals in NYS who are

eligible for the HARP benefit package and BH HCBS services. Two agencies, one in New York City and one outside New York City, have been chosen as sites for the SDC pilot. Additional sites may be added. The agencies will be responsible for recruiting and enrolling participants. The expected number of participants is 200 HARP enrolled and HCBS eligible individuals for the two sites, but may increase to 600 as additional sites are added. Each SDC participant will select a support broker who will work with the individual to identify recovery goals and assist in the creation and implementation of a budget to purchase those goods and services required to meet the recovery goals. Support brokers will be hired, trained and supervised at the participating agency sites. Support brokers will work with a fiscal intermediary who will provide training, support and monitoring for the authorization and purchasing of goods and services.

Pilot Evaluation

New York State will conduct an evaluation of the SDC pilot program using an external evaluator. The overall purpose of the SDC pilot evaluation is to provide policy makers and other stake-holders information related to the viability and effectiveness of the SDC program in NYS for the HARP behavioral health population, and to that end the evaluation will address the following pilot program goals: (1) Implementation of a viable and effective Self-Directed Care program for HARP enrolled/BH HCBS eligible individuals throughout New York State; (2) Improvement in recovery, health, behavioral health, and social functioning for SDC participants; and (3) Maintenance of Medicaid cost neutrality overall and reduction of behavioral health inpatient and crisis service utilization and cost for SDC participants. The evaluation plan will be finalized in an agreement with the independent evaluator. The evaluation will address the following questions to assess attainment of SDC pilot goals.

Goal 1: Implementation of a viable and effective Self-Directed Care program for HARP enrolled/HCBS eligible individuals throughout New York State

- 1. What are the characteristics of SDC participants and how do they compare to the larger HARP and HCBS eligible population?
- 2. What was the experience of HARP enrolled/HCBS eligible individuals participating in the SDC pilot program in relation to satisfaction with the SDC program and its impact on their recovery, quality of life, and benefit from health and behavioral health services?
- 3. What was the experience of non-participant stake-holders in the SDC pilot program (e.g., Support Brokers, pilot site agency staff, State program development/oversight staff, fiscal intermediary) in relation to SDC implementation including State oversight and contracting, fiscal policies and procedures, hiring of SDC staff, recruitment and work with participants, and coordination with the fiscal intermediary?
- 4. What were the facilitators and challenges to SDC pilot implementation and how would they impact state-wide roll-out?

Goal 2: Improvement in recovery, health, behavioral health, social functioning and satisfaction with care for SDC participants

- 1. Do HARP members have improved quality of life after participating in SDC?
- 2. Do HARP members show improved indicators of health, behavioral health and wellness after participating in SDC?
- 3. Do HARP members show improvement in education and employment after participating in SDC?
- 4. Do HARP members show improvement in community tenure (i.e. maintaining stable long-term independence in the community) after participating in SDC?
- 5. Do HARP members show improvement in social connectedness after participating in SDC?
- 6. Do HARP members report increased satisfaction with health and behavioral health services after participating in SDC?

Goal 3: Maintenance of Medicaid cost neutrality overall and reduction of behavioral health inpatient and crisis service utilization and cost for SDC participants

- 1. Does participation in SDC result in increased use and cost of outpatient behavioral health services and primary care?
- 2. Does participation in SDC result in decreased use and cost of behavioral health inpatient, emergency department and crisis services?
- 3. How does participation in SDC impact overall Medicaid spending?

Evaluation Framework

New York State will propose to the external evaluator that the evaluation of the SDC pilot program consist of two components: (1) a process evaluation of the implementation of the SDC pilot with the purpose of determining the viability of behavioral health SDC in New York State and assessing factors that will facilitate or challenge state-wide roll-out for HARP enrollees; and (2) an outcome evaluation to examine the impact of SDC on participant health, behavioral health, and quality of life as well as any impact on Medicaid spending.

Process Evaluation

It is expected that the Process Evaluation will be used to address the research questions relating to implementation of the program (specifically questions 1 through 4 listed under Goal 1 above). It will be suggested to the external evaluator that researchers will utilize qualitative methodologies to examine the perspectives of a variety of pilot participants including SDC participants, Support Brokers and pilot site agency leadership, Advisory Council members, and fiscal intermediary and Office of Mental Health program staff. The purpose of this evaluation is to assess the context and process of implementation of the pilot program and identify facilitators and barriers that could impact eventual implementation of a program for behavioral health Self-Directed Care throughout New York State.

Outcome Evaluation

It is expected that the Outcome Evaluation will be used to address the research questions relating to improvement in SDC participant recovery, quality of life, health and

behavioral health, and satisfaction with care (specifically questions 1 through 6 under Goal 2 above). In addition, the Outcome Evaluation is expected to address the research questions on Medicaid service utilization and cost (questions 1 through 3 under Goal 3 above). The final design of the outcome evaluation will be agreed upon with the external evaluator. It is expected, however, that the design of the outcome evaluation will be quasi-experimental. Eligibility criteria for SDC participants includes Medicaid enrollment, HARP enrollment and eligibility for HCBS services. A comparison group would likely consist of Medicaid and HARP enrolled and HCBS eligible individuals served in locations where Self-Directed Care pilot programs are not available. Propensity score matching would be used to identify a comparison group comprised of Medicaid/HARP/HCBS eligible individuals who live in areas similar to the locations of the SDC sites and who are similar to the SDC participant group on important covariates. The comparison group would also allow the external evaluator to assess SDC program effects separately from the effects of other Medicaid Redesign initiatives implemented concurrently in New York State.

Evaluation Timeframe

It should be noted that this evaluation plan is conceived as approximately concurrent with the pilot demonstration program (see Evaluation Timeline in Table E below). If the evaluation were conducted at the end of the pilot demonstration program, there should be no impact on the Outcome Evaluation. However, the process evaluation of SDC pilot implementation may be impacted by the constraint of retroactively collecting qualitative data on implementation and participant perception of SDC.

Figure 1 shows a logic model of the SDC Pilot Demonstration showing expected resources, preliminary activities, implementation and intermediate outcomes, and longterm outcomes. The logic model provides a framework for both components of the evaluation. Data for the process evaluation of the implementation will come primarily from documents, site visits, interviews and focus groups. Data to inform the outcome evaluation will come from several sources. The Community Mental Health (CMH) Screen is conducted annually for all HARP enrolled/HCBS eligible individuals including SDC participants. This instrument is based on the InterRAI Community Mental Health Assessment, and gathers information about demographics, treatment history, housing, judicial system involvement, employment, education, risk behaviors, functional status, adverse life events, and social relationships. The HARP Perception of Care Survey will also be gathered annually from SDC participants and contains questions about quality of life and perception of care. The data from these two sources will be used to measure outcomes under Goal 2. Medicaid claims and encounter data will be used to measure changes in patterns of health and behavioral health service utilization and cost that address the questions under Goal 3. More detail on proposed evaluation methods and data sources are presented in the sections below.



Evaluation Methods

It will be suggested to the external evaluator that for the process evaluation of SDC program implementation the primary method would be qualitative analyses of data from interviews, focus groups and documentation. For the outcome evaluation, it will be suggested that at least three analytic approaches be used. To gain a preliminary understanding of the characteristics of SDC participants, comparison group members and the larger HARP and HCBS eligible population, and to assess any differences in sub-groups (e.g., women, urban residents) descriptive statistics with corresponding graphical illustrations would be used. Assessment of outcomes over time for SDC

participants (and in some domains for the comparison group) would be conducted using Generalized Linear Modeling with mixed effects (GLMM). GLMM enables multivariate modeling on different types of outcome variables including rates (e.g., outpatient service use), non-normal distributions (e.g., cost), and categorical or indicator variables (e.g., arrested in past year) as well as normally distributed continuous outcomes. Random effects could be incorporated in the models on two levels: for persons within areas/site and for change over time within persons. Incorporating random effects allows for the accurate modeling of heterogeneity and correlation within both the SDC population and comparison group. Difference-in-Difference (DD) analyses could also be conducted to compare change over time between the two groups. A DD analysis assesses whether the relationship between trends over time for two groups prior to a cut-off point changes after the cut-off point; the assumption is that without the intervention the relationship between the trends for the two groups would remain the same. In this case, the intervention is the Self-Directed Care pilot program, cut-off point is enrollment in the SDC pilot program, and patterns over time will be assessed for variables such as rates of behavioral health inpatient use or overall Medicaid spending. Table A below relates each Research Question to these methods. The specific methods are discussed in more detail below.

Comparison Group (PSM Group)

It will be suggested to the external evaluator that using Propensity Score Matching (see below), the comparison group be derived using the following approach. Comparison group members are required to be HARP enrolled and HCBS eligible, which by definition means that they have been administered the CMH screen and should be reassessed using the CMH screen annually. The pool of individuals who have been assessed using the CMH screen state-wide is currently over 20,000. It will be suggested to the external evaluator that areas with similar features to the areas of the SDC site populations first be selected; for example, 10 other areas within New York City or other large urban areas like Buffalo or Rochester would be selected for matching to the NYC SDC location, and 10 areas of small cities would be selected for matching to the Newburgh SDC location. The number of areas selected could be increased if necessary to get a sufficient pool for the next step. In the next step, Propensity Score Matching would be used to identify a comparison group matched to SDC participants using the CMH screen data and Medicaid claims data. As described below, the strategy would result in a larger (1:n) but analytically matched comparison group with covariate distributions balanced between the SDC group and the PSM comparison group.

An important aspect of the use of a comparison group is to control for the effects of other Medicaid Redesign initiatives implemented concurrently with SDC. It will be proposed to the external evaluator that the areas of the SDC sites and the other areas chosen for the comparison group be assessed for the presence of other initiatives and that these be factored into the balancing of the SDC and comparison groups on an area level. The comparison group would be used to partially address most of the research questions under Goals 2 and 3 using either GLMM or Difference-in-Difference described below. The exceptions are Research Questions 1 and 6 under Goal 2 as these rely

solely on indicators contained in the HARP PCS. As the HARP PCS for non-SDC participants is based on annual random sampling it would not be used as a basis for the PSM comparison group but would be used to descriptively compare the larger HARP enrolled population to SDC participants. Table A presents the Research Questions, the proposed methods for addressing them, and whether they will involve group comparisons. This is followed by detailed descriptions of both the quantitative and qualitative methods.

Table	A. Methods to Address Researc	h Questi	ons	
Goal.		Quant./	Method(s)	Group
RQ #	Research Question	Qual.	(Data Sources)	Comparisons
1.1	What are the characteristics of SDC	Quant.	-Descriptive statistics	-Larger HARP
<u> </u>	participants and how do they		(CMH; HARP PCS;	-PSM Group
	compare to the larger HARP and		Medicaid)	
	HCBS eligible population?		<i>,</i>	
1.2	What was the experience of HARP	Qual.	-Qualitative analyses	NA
	enrolled/HCBS eligible individuals		(Participant Focus	—
	participating in the SDC pilot		Groups)	
	program in relation to satisfaction			
	with the SDC program and its impact			
	on their recovery, quality of life, and			
	benefit from health and behavioral			
	health services?			
1.3	What was the experience of non-	Qual.	-Qualitative analyses	NA
	participant stake-holders in the SDC		(Documentation; Key	
	pilot program in relation to SDC		Informant Interviews)	
	implementation including State			
	oversight and contracting, fiscal			
	policies and procedures, hiring of			
	SDC staff, recruitment and work with			
	participants, and coordination with			
	the fiscal intermediary?			
<u>1.4</u>	What were the facilitators and	Qual.	-Qualitative analyses	<u>NA</u>
	challenges to SDC pilot		(Documentation; Key	
	implementation and how would they		Informant Interviews)	
	impact state-wide roll-out?	-		
<u>2.1</u>	Do HARP members have improved	Quant.	-Descriptive statistics	<u>None</u>
	quality of life after participating in		-GLMM	
	SDC?		(HARP PCS)	
<u>2.2</u>	Do HARP members show improved	<u>Quant.</u>	-Descriptive statistics	-PSM Group
	indicators of health, behavioral		-GLMM	(CMH Only)
	health and wellness after		(CMH, HARP PCS)	
	participating in SDC?			
<u>2.3</u>	Do HARP members show	Quant.	-Descriptive statistics	-PSM Group
	improvement in education and		GLMM	(CMH Only)
	employment after participating in		(CMH, HARP PCS)	
2.4	SDC?	Ouert	Descriptive statistics	DOM Oneres
<u>2.4</u>	Do HARP members show	<u>Quant.</u>	-Descriptive statistics	-PSM Group
	improvement in community tenure			(CMH Only)
2.5	after participating in SDC?	Ouert	(CMH, HARP PCS)	
<u>2.5</u>	Do HARP members show	<u>Quant.</u>	-Descriptive statistics	-PSM Group
	improvement in social		-GLMM	

	connectedness after participating in SDC?		<u>(CMH)</u>	
<u>2.6</u>	Do HARP members report increased satisfaction with health and behavioral health services after participating in SDC?	<u>Quant.</u>	<u>-Descriptive statistics</u> <u>-GLMM</u> (HARP PCS)	<u>None</u>
<u>3.1</u>	Does participation in SDC result in increased use and cost of outpatient behavioral health services and primary care?	<u>Quant.</u>	<u>-Descriptive statistics</u> <u>-DD</u> (Medicaid Claims)	-PSM Group
<u>3.2</u>	Does participation in SDC result in decreased use and cost of behavioral health inpatient, emergency department and crisis services?	<u>Quant.</u>	<u>-Descriptive statistics</u> <u>-DD</u> (Medicaid Claims)	-PSM Group
<u>3.3</u>	How does participation in SDC impact overall Medicaid spending?	<u>Quant.</u>	<u>-Descriptive statistics</u> - <u>DD</u> (Medicaid Claims)	-PSM Group

Quantitative Methods

Quantitative Method I. Descriptive Statistics

The external evaluator will be asked to use descriptive statistics including frequencies, measures of central tendency (means, medians), and distributions (histograms, boxplots) to describe the characteristics of SDC participants, comparison group members, and HARP and HCBS eligible individuals more generally. To describe univariate differences or similarities between the SDC and comparison groups or between sub-populations of interest (e.g., based on site, gender, diagnosis), chi-square tests, t-tests or ANOVAs could be conducted depending on variable type. To describe simple differences between time periods (pre to post SDC) paired sample t-tests could be used. Bonferroni adjustments for multiple tests can be applied to the threshold p-value as necessary. Non-parametric tests might be used for measures that do not follow distributional assumptions.

Quantitative Method II: Longitudinal Mixed Effect Regression Method

The primary analytic approach suggested to assess change in the SDC participant group would be Generalized Linear Mixed Modeling (GLMM). GLMM can address the potential heterogeneity in the SDC pilot implementation effect and estimate an average program effect while controlling for important covariates^{7, 8}. This framework has the advantage of separating the effects of time from that of the SDC implementation, accommodating the heterogeneity in the SDC implementation effect, and accounting for serial correlations within individuals (resulting from repeated measurements). Random effects could be included on one or two levels depending on the model and use of the comparison group. For all the models, change over time would be allowed to vary across individuals. This has the advantage that different numbers and times of measurements across individuals can be used; it also accurately accounts for correlation between measurements within individuals. These models could be used for HARP PCS data as well as CMH screen data for the SDC participant group. Random effects could also be used on the area/site level described in the section on the

Comparison Group above. Individuals would be allowed to vary within areas to more accurately assess area level effects and to be able to identify SDC program effects apart from effects that may result from differences in areas (e.g., large urban versus small city: additional service initiatives). These models would be used with the PSM Comparison Group but limited to CMH screen or Medicaid claims data. As with implementation longitudinal data, the outcome metrics such as employment, enrollment in formal education, social relationships, social strengths, and behavioral health service utilization may vary considerably over time due to a strong temporal trend before and/or after program implementation. Explanatory risk factors including homelessness, criminal justice involvement (arrest history, incarceration history), alcohol use, drug use, chronic physical health conditions, and traumatic life events would likely vary considerably over time. The GLMM framework helps determine the amount of variability that may be due to temporal trend and the amount due to the new program implementation. The GLMM was chosen because it accounts for the intrinsic differences among individuals, the variability in program impact on individuals, and the correlation potentially induced by collecting data on the same individuals over time. GLMM could also usefully incorporate the PSM comparison group to look at differences over time in outcomes between SDC and the comparison group with the ability to more accurately model differences in persons by area. This would enable detection of program effects by separately comparing the two program site areas with similar areas in NYS.

Quantitative Method III. Difference in Difference Analysis

The primary method suggested to the external evaluator to assess differences in service use, cost and outcomes between the SDC participant group and the guasiexperimental comparison group would be a Difference in Difference (DD) analysis. This approach or strategy accounts for any secular trend/changes in the outcome metrics (it eliminates fixed differences not related to program implementation), with remaining significant differences attributable to the impact of program implementation⁹. The study groups would be prepared by match-pairing individuals using propensity scores derived from logistic regression based on selected demographic, clinical and social indicators, and health care utilization characteristics (see Quantitative Method IV). The outcome metrics, health care costs per member per month (PMPM) and service use rates, such as hospital admission rates, will be measured over two consecutive periods. Periods of two years prior and two years following program enrollment could be assessed as a preliminary examination of changes in trends. Additionally, periods of four years before and four years after program enrollment could be calculated for a total duration of eight years. Changes in outcome metrics from prior measurement periods to post measurement periods would be compared. Although the approximate measurement periods for two years are pre-period (January 1, 2016 – December 31, 2017) and post-period (January 1, 2018 – December 31, 2019), the actual trends will be based on SDC participant enrollment. For example, for a participant whose enrollment was on June 1, 2018 their last pre-period month would be May 2018 and their first post-period month would be June 2018. Their n matches in the PSM comparison group would be assigned the same pre and post periods. Averages over years would be calculated from the PMPM rates.

Figure 3: Idealized representation of DD Method



Quantitative Method IV: Propensity Score Matching

Propensity score matching is a technique developed to mimic randomization in observational studies like the SDC pilot evaluation¹⁰. A propensity score is the probability that an individual would be assigned to the treatment (SDC) versus comparison group conditioned on a set of observed covariates, such as demographics, diagnosis, service utilization history, and other factors. An advantage to propensity score matching is that a large set of potentially confounding covariates can be included without a loss of observations. This method would be applied in the design phase with application for a variety of causal models which may be selected. The propensity scores will be estimated using logistic regression, with the outcome being SDC participation, and predictors being derived from an array of demographic, clinical and social indicator constructs. The potential confounders will be selected a priori based on subject matter knowledge and in consultation with subject matter experts. Matching will also be done on timing of assessments. A greedy matching algorithm with an appropriate matching ratio of SDC participants to not SDC participants (1:n) will be used to create a matched analytic cohort based on the estimated propensity score^{10, 11}. Balance in covariate distribution between SDC participants and not SDC participants in the matched analytic cohort will be assessed with weighted standardized difference¹². The matched cohorts will be used for the quantitative methods indicated above as suggested in Table A.

Consumer Survey

The broader evaluation of the HARP Managed Care enrollment program has developed a member survey, the HARP Perception of Care Survey (HARP PCS), designed to measure experience with care, perception of care and perception of quality of life. Although members enrolled in HARPs and BH HCBS eligible members enrolled

in HIV SNPs are being surveyed annually through a random sampling, all SDC participants in the pilot program will be asked to complete the survey annually.

During the development of the HARP PCS, several validated instruments intended to assess consumer perception of the performance of health plans and behavioral health services were reviewed. The HARP PCS was derived from those instruments. Specifically, questions were drawn from the Experience of Care and Health Outcomes (ECHO) Survey, the Mental Health Statistics Improvement Program (MHSIP) Survey, the Personal Wellbeing Index adult version (PWI-A), and the Maryland Outcomes Measurement System. NYS OMH also formulated questions for pertinent topic areas where none could be found in existing instruments. The majority of questions address domains of member experience such as accessibility of services, quality of services, and appropriateness of care, wellness, quality of life, and social connectedness. Additionally, a set of socio-demographic questions are included which will allow examination of disparities.

The HARP PCS was piloted by NYS OMH in the fall of 2016 with 8 NYS OMH (4) and OASAS (4) funded behavioral health programs. Peers and staff at the programs received training on survey administration from OMH. Feedback was gathered from pilot participants about the length of the survey, clarity of the questions, and relevance of the questions. Results from the pilot were analyzed and the final version of the survey developed. Initial administration to random samples of HARP enrollees was conducted in 2017 and will be continued annually. The survey is being implemented using two random samplings of HARP enrollees. One random sample selects service providers who serve at least 15 HARP members in mental health or substance use disorder specialty services; all HARP members receiving the service are surveyed. A second random sample uses direct mailing to HARP members. Over 3000 HARP members were asked to complete the survey in 2017. The survey consists of 61 questions found in Appendix C.

Qualitative Methods

The final plan for the process evaluation will be determined together with the external evaluator. It will be suggested to the external researchers that the process evaluation address Goal 1 through collection of documentation, administrative data, and qualitative data from key informant interviews and focus groups. Documentation would comprise program specification, policy and related documents developed by the Office of Mental Health, SDC Advisory Council, fiscal and administrative entities, and pilot site agencies. Topics might include descriptions of administrative and fiscal intermediaries and pilot site agencies, how they were selected, and their operations; structure, membership and meeting minutes of the SDC Advisory Council; eligibility criteria and recruitment strategies; credentialing, hiring, training and supervision of support brokers; budget allocations and financial rules including authorized and prohibited goods and services; and other areas. Administrative data routinely collected from the fiscal and administrative intermediaries and the pilot agencies could also be used to describe ongoing processes between participants, support brokers, and administrative bodies.

For example, the process of participants working with support brokers to develop budgets based on recovery goals, requesting and receiving approval and funds from the administrative and fiscal intermediaries, and documenting final purchases is being recorded in an application with data that can be made available to the external evaluator.

It will be suggested that interviews be held with key personnel from OMH Bureau of Program and Policy Development: SDC Advisory Council: and the fiscal intermediary. It will be suggested that site visits to each pilot site be scheduled within the first nine months from start-up and annually thereafter. It will be proposed that focus groups, which often lead to expanded discussion on mutual topics, be scheduled with at least a subset of SDC participants depending on the numbers enrolled¹³. At a minimum, 1 to 3 focus groups would be scheduled annually at each site involving 25 to 30 participants. Site agencies would be asked to help recruit participants to focus groups and the external evaluator would be asked to provide a gift card for participants attending the groups. Focus group topics would be expected to include participant perceptions about the process of developing recovery plans and budgets; relationships between participants and support brokers: satisfaction with health and behavioral health services: and SDC impact on participant recovery and quality of life. It will be suggested that interviews also be scheduled with all support brokers, and leadership and supervisory staff at the pilot site agencies. Topics would include relationships with administrative and fiscal intermediaries; credentialing, hiring, training and supervision of support brokers; budget allocations and financial rules including authorized and prohibited goods and services; process of recovery plan and budget development and purchasing of goods and services; relationships between SDC participants, Support Brokers and other staff; and facilitators and challenges of pilot program implementation. Interviews and focus groups would be conducted using semi-structured protocols to allow for data collection on pre-established topic areas and openness to other topic areas of potential interest to the evaluation.

Qualitative Analysis Method

The qualitative data analysis method will be finalized by the external evaluator. One suggested approach would be for the external researchers to follow a framework described by Bradley, Curry, & Devers¹⁴ that has been effectively used in health services research. This involves preliminary review of the data using a grounded theory approach (i.e. without predetermined categories) performed to identify emergent themes. A coding structure is then established through an iterative process that labels concepts, relationships between concepts, and, if applicable, evaluative participant perspectives (i.e., statements that are positive, negative, or indifferent to their experiences or observations). Where appropriate (e.g., for interview data) the coding structure also captures respondent characteristics (e.g., age, sex, support broker or position or role in organization) and setting (e.g., pilot site, region). Responses are then re-reviewed independently by at least two researchers, applying the finalized coding structure. Coding discrepancies between reviewers are subsequently resolved through

discussion to achieve consensus for the final coding of the data. Coded data is analyzed and interpreted to identify major concept domains and themes.

Integration of Quantitative and Qualitative Methods

It will be suggested to the external evaluator that findings from quantitative and qualitative analyses be integrated in order to refine and deepen the results from the different methods. For example, qualitative information from participant focus groups could be combined with quantitative findings on change indicators (Goal 2) to gain a more nuanced understanding of participant outcomes. In addition, barriers and facilitators of SDC implementation identified through the qualitative data and methods of the process evaluation could be combined with quantitative findings of whether there are elements critical to effective implementation. This approach will be particularly important if additional sites are added.

Evaluation Tools

Goal 1: Implementation of a viable and effective Self-Directed Care program for HARP enrolled/HCBS eligible individuals throughout New York State

Evaluation Questions

- 1. What are the characteristics of SDC participants and how do they compare to the larger HARP and HCBS eligible population?
- 2. What was the experience of HARP enrolled/HCBS eligible individuals participating in the SDC pilot program in relation to satisfaction with the SDC program and its impact on their recovery, quality of life, and benefit from health and behavioral health services?
- 3. What was the experience of non-participant stake-holders in the SDC pilot program (e.g., Support Brokers, pilot site agency staff, State program development/oversight staff, fiscal intermediary) in relation to SDC implementation including State oversight and contracting, fiscal policies and procedures, hiring of SDC staff, recruitment and work with participants, and coordination with the fiscal intermediary?
- 4. What were the facilitators and challenges to SDC pilot implementation and how would they impact state-wide roll-out?

To address Goal 1, we would suggest that the external evaluator use Quantitative method I (Descriptive Statistics) to address question 1 by describing the characteristics and service utilization patterns of SDC participants and how they compare to the larger HARP enrolled/HCBS eligible population. The remaining questions under Goal 1 would be addressed at the discretion of the external evaluator using qualitative methods such as those described above. Suggested measures, data sources, and methods are listed below in the Evaluation Tool for Goal 1 (Table B).

Q	Implementatio		ation Tool for Go	Related	Possible
#	n Indicator	Measure	Data Source	Expectation	Methodologies
Q1	SDC participant enrollment	Count SDC participants stratified by demographic, clinical, health and functional characteristics	-Pilot site enrollment data -CMH Screen data -HARP PCS data -Medicaid claims data	Members of HARP/HCBS population will be enrolled for participation in SDC at the two pilot sites	-Descriptive analysis of pilot site enrollment data -Descriptive analysis of CMH Screen, HARP PCS and Medicaid claims data comparing SDC enrollees to larger HARP/HCBS population
Q2	SDC participant recovery, quality of life, health and behavioral health services	Describe participant perspectives on SDC program, staff and process; impacts on their recovery, quality of life, health and behavioral health; satisfaction; with services	Transcripts of SDC participant focus groups	Participants will gain experience with budgeting and using funds to meet recovery goals with resulting improvement in satisfaction with services, recovery, quality of life, and health/ behavioral health	-Qualitative analysis of themes and concepts derived from transcripts of focus groups
Q3	State oversight and contracting	Describe program polices regarding the selection, agreements made and ongoing monitoring of SDC sites and fiscal intermediary	-OMH administrative documentation -OMH administrative staff interviews	OMH administrative staff will develop selection criteria, contract deliverables and procedures for ongoing monitoring for both pilot site agencies and the fiscal intermediary	-Description of the OMH policies regarding SDC program implementation - Qualitative analysis of themes and concepts from interviews

Table B: Evaluation Tool for Goal 1

Q3	Fiscal policies and procedures	Describe program policies regarding participant eligibility criteria, budgeting/use of funds, conflict of interest, and complaint/ incident handling	-OMH administrative documentation -OMH administrative staff interviews -Pilot site staff interviews	OMH administrative staff will develop fiscal policy and oversee fiscal intermediary and pilot site implementation	-Description of the OMH policies regarding SDC program implementation and fiscal policy - Qualitative analysis of themes and concepts from interviews
Q3	SDC support broker and supervisory staff hiring and training	Describe support broker and supervisory staff demographics, credentials, training, supervision and their perspectives on the pilot program and their relationship with participants and fiscal and state oversight	-Pilot site documentation on hiring, training and supervising of support brokers - Transcripts from interviews with support brokers, pilot site agency leadership/sup ervisory, fiscal intermediary and state oversight staff	Support brokers will be hired, trained and supervised by pilot sites and will interact with SDC participants and supervisory, fiscal intermediary and state oversight to facilitate SDC among participants	-Description of documentation regarding the hiring, training and supervision of support brokers for each site -Qualitative analysis of themes and concepts derived from interviews
Q3	SDC participant recruitment, enrollment and program participation	Describe pilot site agencies process for recruiting participants, educating participants about what SDC is and how they can participate, enrolling	-Pilot site administrative documents - Pilot site staff interviews -SDC participant focus groups	Pilot sites will work within OMH administrative policy to recruit, enroll, and facilitate ongoing participation in SDC	-Description of the pilot site policies regarding SDC program implementation - Qualitative analysis of themes and concepts from interviews and focus groups

Q3	Fiscal intermediary practices and coordination	participants and facilitating ongoing participation Describe fiscal intermediary's policy and infrastructure for providing payments, monitoring payments and supporting customers	-Fiscal intermediary administrative and technical documents -Interviews with fiscal intermediary staff, pilot site staff, state oversight staff	Fiscal intermediary will develop a web based system for entering, approving and monitoring participant spending and will provide customer service to support brokers and SDC participants	- Description of the fiscal intermediary's process for payments, monitoring and assisting support brokers and participants - Qualitative analysis of themes and concepts from interviews
Q4	Facilitators and challenges to SDC pilot implementation	Identify and describe facilitators and challenges to the implementation of the SDC pilot program	-Interviews with state oversight, fiscal intermediary, pilot site agency staff -Focus groups with participants	-State oversight, pilot site agencies, and SDC participants will encounter both opportunities and barriers in the SDC process	-Qualitative analysis of themes and concepts from interviews and focus groups

Goal 2: Improvement in recovery, health, behavioral health, social functioning and satisfaction with care for SDC participants

Evaluation Questions

- 1. Do HARP members have improved quality of life after participating in SDC?
- 2. Do HARP members show improved indicators of health, behavioral health and wellness after participating in SDC?
- 3. Do HARP members show improvement in education and employment after participating in SDC?
- 4. Do HARP members show improvement in community tenure (i.e. maintaining stable long-term independence in the community) after participating in SDC?
- 5. Do HARP members show improvement in social connectedness after participating in SDC?

6. Do HARP members report increased satisfaction with health and behavioral health services after participating in SDC?

To address Goal 2, we would propose that the external evaluator assess changes in outcomes for SDC participants between baseline and multiple follow up points over the four years of the pilot program (January 1, 2018-December 31, 2021) using data from the Community Mental Health (CMH) Screen and HARP PCS. We would suggest using GLMM models (Quantitative Method II) that allow time points to vary both in number and spacing, and also adjust for correlation between measures taken at different time points for an individual. This approach will assess average trends on outcome measures derived from the CMH Screen and HARP PCS for SDC participants while controlling for possible confounding factors. Data from the PSM comparison group could be included to examine differences for HARP members participating in SDC versus those who are not, on Research Questions 2-5 using data from CMH. HARP PCS data, which Research Questions 1 and 6 rely upon, is not available for comparison group analyses. The Evaluation Tool for Goal 2 (Table C) presents outcome indicators, measures, data sources, hypotheses and methods for each question.

	Outcome			Related	Possible
Q #	Indicator	Measure	Data Source	Hypotheses	Methodologies
Q1	Participant quality of life	-Life satisfaction scale -Quality of life scale	HARP PCS	Quality of life will improve between baseline and three year and subse- quent follow- up for SDC participants	-GLMM
Q2	Participant behavioral health	-Tobacco use -Alcohol use -Illegal drug use -Misuse of prescription medications -Difficulty due to substance use -Reduced ideation/acts of harm to self/others	-CMH Screen -HARP PCS	Indicators of behavioral health will improve between baseline and three year and subse- quent follow- up for SDC participants	- GLMM
Q2	Participant physical	-Health status -Difficulty due to	-CMH Screen	Health indicators will	- GLMM

 Table C:
 Evaluation Tool for Goal 2

	1 10			•	1
	health	physical health	-HARP PCS	improve between baseline and three year and subse- quent follow- up for SDC participants	
Q3	Participant employment and participation in education	-Employment status -Hours worked in competitive employment -Educational status -Enrollment in educational program	-CMH Screen -HARP PCS	Participation in employ- ment and/or educational activities will increase between baseline and three year and subse- quent follow- up for SDC participants	- GLMM
Q4	Participant community tenure and stability	-Residential status/housing stability -Arrest, incarceration, other legal involvement -AOT order -Functional independence	-CMH Screen -HARP PCS	Stability in the community will improve between baseline and three year and subse- quent follow- up for SDC participants	- GLMM
Q5	Participant social connection	-Social relationship strengths -Level of social activity	-CMH Screen	Social connected- ness will increase between baseline and three year and subse- quent follow- up for SDC participants	- GLMM
Q6	Participant satisfaction	-Quality of Care -Helpfulness of	-HARP PCS	Satisfaction with care for	-GLMM

with care	Services	behavioral
		health
		services will
		improve
		between
		baseline and
		three year
		and subse-
		quent follow-
		up for SDC
		participants

Goal 3: Maintenance of Medicaid cost neutrality overall and reduction of behavioral health inpatient and crisis service utilization and cost for SDC participants

Evaluation Questions

- 1. Does participation in SDC result in increased use and cost of outpatient behavioral health services and primary care?
- 2. Does participation in SDC result in decreased use and cost of behavioral health inpatient, emergency department and crisis services?
- 3. How does participation in SDC impact overall Medicaid spending?

To address Goal 3, we would propose a more rigorous approach to identify change in Medicaid service utilization and spending patterns using a Difference-in-Difference analysis (Quantitative Method III). The DD analysis would employ the quasi-experimental comparison group derived using Propensity Score Matching (Quantitative Method IV). The DD analysis can assess how change in service use and cost for SDC participants from the pre-period before SDC participation to the post-period compares to patterns in the same timeframes for the comparison group. The Evaluation Tool for Goal 3 (Table D) presents outcomes, measures, data sources, hypotheses and methods for each question.

	Outcome		Data	Related	Possible			
Q #	Indicator	Measure	Source	Hypotheses	Methodologies			
Q1	Participant use	-Claims for	-Medicaid	Outpatient	- Difference in			
	of outpatient	behavioral	Claims and	behavioral	Difference			
	behavioral	health	Encounters	health service				
	health services	outpatient		use will				
		services		increase				
				between				
				baseline and				

Table D: Evaluation Tool for Goal 3

				throo year and	
				three year and subsequent	
				follow-up for	
				SDC	
				participants	
Q1	Participant use	-Claims for	-Medicaid	Use of primary	- Difference in
	of primary care	primary care	Claims and	care will	Difference
		visits	Encounters	increase	
				between	
				baseline and	
				three year and	
				subsequent	
				follow-up for	
				SDC	
Q2	Behavioral	-Rates of	-Medicaid	participants Inpatient stays	- Difference in
	health inpatient	admissions	Claims and	for behavioral	Difference
	stays	and days for	Encounters	health will	Dinoronico
		behavioral	-NYS OMH	decrease	
		health	State	between	
		inpatient	Psychiatric	baseline and	
		stays	Center	three year and	
			records	subsequent	
			(MHARS)	follow-up for	
				SDC	
Q2	Use of	-Rates of	-Medicaid	participants Emergency	- Difference in
QZ	emergency	behavioral	Claims and	department	Difference
	department and	health	Encounters	and	
	behavioral	emergency		behavioral	
	health crisis	department		health crisis	
	services	use		service use	
		-Rates of		will decrease	
		non-		between	
		behavioral		baseline and	
		health ED		three year and	
		USE Detec of		subsequent	
		-Rates of behavioral		follow-up for SDC	
		health crisis		participants	
		service use		μαιτισιματιτο	
Q3	Spending on	-Cost per	-Medicaid	Spending on	- Difference in
	behavioral	member per	Claims and	behavioral	Difference
	health outpatient	month of	Encounters	health	
	services	behavioral		outpatient	

		health outpatient services		services (including non-traditional services) will increase between baseline and three year and subsequent follow-up for SDC participants	
Q3	Spending on primary care	-Cost per member per month of primary care	-Medicaid Claims and Encounters	Spending on primary care will increase between baseline and three year and subsequent follow-up for SDC participants	- Difference in Difference
Q3	Spending on ED, behavioral health inpatient and crisis service use	-Cost per member per month of ED use, and behavioral health inpatient and crisis services	-Medicaid Claims and Encounters	Spending on ED and behavioral health inpatient and crisis service use will decrease between baseline and three year and subsequent follow-up for SDC participants	- Difference in Difference
Q3	Overall Medicaid spending	-Overall Medicaid cost per member per month	-Medicaid Claims and Encounters	Overall Medicaid spending will stay the same between baseline and three year and subsequent	- Difference in Difference

		follow-up for SDC	
		participants	

<u>Evaluation Timeline</u> Table E presents a suggested timeline of Evaluation activities and deliverables for the external evaluator.

Table E. Suggested Evaluation Timeline

Evaluation Activity	20)19	20	20	20	21	2022		
	Q1-2	Q3-4	Q1-2	Q3-4	Q1-2	Q3-4	Q1-2	Q3-4	
Qualitative Data									
Collect Documentation	х	х	х						
Conduct Participant Focus Groups	Х		x		x				
Conduct Key Informant Interviews		Х		х		х			
Quantitative Data									
Administer HARP Survey (to SDC)	Х		х		х				
Prepare Comparison Group (PSM)			х	х					
Prepare CMH Data			х						
Prepare Medicaid Claims Data			х						
Prepare HARP PCS Data			х						
Data Analyses									
Qualitative Analyses				х	х	х	Х		
Descriptive Analyses				х	х				
GLMM					х	х	Х		
Difference-in-Difference					x	х	х		
Integrate Qualitative & Quantitative						x	x		
Reporting and Dissemination									
Preliminary Descriptive Report						х			
Final Report								Х	
Presentations						х	x	Х	

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Appendix A Data Sources

Pilot Site Enrollment Data

OMH has designed a secure web application for use by SDC Participants and Support Brokers to develop and manage SDC budgets based on personal recovery plans and goals. Data from this application includes SDC enrollment information by site and recovery goal-related expenditures. The application data can be linked to Medicaid claims data.

Medicaid Claims

This database contains billing records for health care services, including pharmacy, for approximately 5.7 million individuals enrolled in Medicaid in a given year. Also included are data on Medicaid enrollment status, diagnoses and provider associated with the billed services. The Medicaid claims database is updated on a monthly basis to include additional claims and modifications to existing claims. Medicaid claims database will receive data from all managed care plans providing services to the demonstration population. Given the claims processing, there is a 6-month lag in the availability of complete and finalized Medicaid claims data, where data for a given year are considered final by June 30th of the following year.

Community Mental Health (CMH) Screen

The Uniform Assessment System contains CMH Screen data on HARP eligible individuals enrolled in HARPs or HIV SNPS. Data include patient functional status, living situation, employment, education, health status, cognitive functioning, substance use, harm to self and others, stress and trauma. and social relations. Data are a mix of selfreported information and information that is available to assessors through the care management process. HCBS eligibility requires an annual re-assessment using the CMH screen. This applies to both SDC enrollees and the PSM comparison group.

HARP Perception of Care Survey

The HARP Perception of Care Survey (HARP PCS) will be administered to all SDC participants annually. For non-SDC HARP members enrolled in HARP or HIV-SNP plans, a random sample of members is surveyed annually to measure perception of care and quality of life outcomes. The survey instrument was piloted in late 2016. The final instrument consists of 61 questions (see Appendix C). The survey is being implemented using two random samplings of HARP enrollees by product line for HARPs and HIV SNPs. One random sample selects service providers who serve at least 15 HARP members in mental health or substance use disorder specialty services; all HARP members receiving the service are surveyed. A second random sample uses direct mailing to HARP members. Over 3000 HARP members were given the survey in 2017. Specific survey domains include Perception of Outcomes, Daily Functioning, Access to Services, Appropriateness of Services, Social Connectedness, and Quality of Life. Findings will be examined for change in BH services satisfaction levels over time. Data will be self-reported and from a sample of HARP members. The experiences of the

survey respondent population may be different than those of non-respondents with respect to their health care services. Therefore, data users should consider the potential for non-response bias when interpreting HARP PCS results.

NYS OMH Psychiatric Center Records

OMH maintains the Mental Health Automated Records System (MHARS) for episodes of inpatient, residential, and outpatient care in New York State Psychiatric Centers. This data will be used to identify psychiatric inpatient stays not included in Medicaid claims data.

Appendix B Community Mental Health Screen

NEW YORK STATE

Office of Mental Health Office of Alcoholism and Substance Abuse Services

Eligibility Assessment

PARTICIPANT INFORM	ATION								
Name (First, Middle Initial	, Last)		Medicaid ID (CIN)						
Date of Birth	er er		Is person on HARP-eligible list? O On HARP list O Not on HARP list						
IDENTIFICATION INFOR	RMATION								
Date of Assessment	O First assessment O Routine reassessment O Return assessment O Significant change in statu	s reassessment	Marital Status	O Never married O Married O Partner/Signif O Widowed		O Separated O Divorced er O Unknown			
	O Exit assessment O Eligibility denial/appeal			ere person is enroll	ed				
What was individual's sex (on original birth certifica	te) O Fen O Oth	nale	Health Home Loca Plan name if Hea Home not known	lth					
Gender Identity Sexual Orientation	 Male Female Other Could not (would Heterosexual or st Homosexual, gay Bisexual Other Not sure Could not (would 	raight , or lesbian	O Multimine Profestant O Jewish O Evangelical Protestant O Muslim O Non-denominational Protestant O Buddhist O Historically Black Protestant O Hindu O Eastern Orthodox O Other O Latter-Day Saints (Mormon) O No religion						
O OASAS/SUD community O OCFS/ACS/DSS community	t/rented room d/supportive housing (all types) residence	 Long-term Rehabilitat Hospice fc Acute car Correction Other In 		ousing supports er LAST 2 YEARS e, 3 or more iddress,	О № О №	O Yes O Yes			
<u></u>	Const. Differenti Production Production Const.		C 1994 1996 1997 1999 2002	2005 2007 (0)					

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NEW YORK STATE Office of Mental Health

Office of Alcoholism and **Substance Abuse Services**

Eligibility Assessment

Cultural/Ethnic Information Hispanic	ΟΝο ΟΥ		f-Identified Race/Ethnic	5	PP - A
Hispanic If Hispanic is "Yes": Cuban Mexican Puerto Rican Dominican Ecuadorian Other Hispanic Unknown Preferred Language O English O English O Spanish O American Sign language O Arabic O Cantonese O Fujianese O Fujianese O Fujianese O Mandarin O Other Chinese O French O German O Greek O Haitian/ French Creole O Other language not listed:	O No O Y O Y O Y O Y O Y O Y O Y O Y O Y O		 White Eastern European Other European Middle Eastern Other White Black African-American African Continent Other black Unknown black American Indian or A Unknown American Ir Asian Chinese Japanese Asian Indian Pakastani Filipino Vietnamese Korean Other Asian Other Asian Other Asian Other Asian Other Pacific islander Unknown Native Haw Other 	laska Native ndian or Alaska Nativ	re tribe
ASSESSMENT INFORMATION			ONKNOWN		
O Mo O 15	AST 90 DAYS hospitalization within last 90 re than 30 days ago to 30 days ago	oast year [®]	 O 30 di O 31 - 9 O 91 di O More 	t discharge from ogram or service ays or less (from this pro ays or less (from anothe	er program)
O Wit	o 14 days ago hin in last 7 days w in hospital s O None O 1 to 2 O 3 or m		Inpatient stay for substa Number of inpatient admissions for substa in the past 6 months	rehabilitation ance use disorder	 None 1 - 2 3 or more
Number Lifetime Psychiatric Ad	dmissions O None O 1 to 3 O 4 to 5 O 6 or m O 6 or m	ore	Number of inpatient admissions for substc in the past 6 months		O None O 1 - 2 O 3 or more

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NEW YORK STATE Office of Mental Health

Office of Alcoholism and **Substance Abuse Services**

Eligibility Assessment

Alcohol							Self-injurious ideation or attempt
Highest number of drinks in any "single s							Code for most recent instance
O None O 1 Number of days in last 30 O N days consumed alcohol to O 1	one	- 4	0	5 or I	more	Э	Considered performing self-injurious act O Never 0 More than 1 year ago 0 31 days - 1 year ago
point of intoxication O 2	to 8 c or mo	days pre c	lays,	. but	not	daily	O 8 - 30 days ago
following substances	0 = N 1 = № 2 = 3 3 = 8 4 = 4 5 = In 0	lore 1 da to 3 to 7 last	thar ys tc 0 da day 3 da	o 1 ye iys ag 's ag	ear c go o	ıgo	Most recent self-injurious attempt O Never O More than 1 year ago O 31 days - 1 year ago O 8 - 30 days ago O 4 - 7 days ago O In last 3 days
Inhalants (e.g., glue, gasoline, paint thinners, solvents)				0			
Hallucinogens (e.g., phencyclidine or "angel dust", LSD or "acid", "magic mushrooms", "ecstasy")				0			Intent of any self-injurious attempt O No O Yes was to kill him/herself O No attempt
Cocaine or crack Stimulants (e.g., amphetamines,	0			0			Other indicators of self-injurious behavior
"uppers", "speed", methamphetamine, prescription stimulant not prescribed)							Family, caregiver, friend, or staff
Heroin Other opiates (including synthetics) (e.g., oxycodone, hydrocodone, or				0 0		_	expresses concern that the person O No O Ye is at risk for self-injury
methadone not prescribed)	~	~	~	~	~	~	Suicide plan - in LAST 30 DAYS, formulated O No O Ye
Marijuana not prescribed Sedatives or anti-anxiety not prescribed	0			0 0			a scheme to end own life
							Violence: Code for most recent instance
Intentional misuse of prescription or over-the-counter medication in LAST 9 (e.g., used medication such as benzoo or analgesics for purpose other than in Injection drug use	diazep	oine: ed)		• C) Yes	5	Violent ideation - (e.g., reports of pre-meditated thoughts, statements, plans to commit violence)O Never O More than 1 year age O 31 days - 1 year age O 8 - 30 days ago O 4 - 7 days ago O In last 3 days
(Exclude prescription medications) O Never used injection drugs O Used injection drugs more than 30 O Used injection drugs in last 30 day O Used injection drugs in last 30 day	s; did	not	shar			€S	Intimidation of others or threatened violence - (e.g., threatening gestures or stance with no physical contact, shouting angrily, throwing furniture, explicit threats of violence) O Never O More than 1 year ago O 8 - 30 days ago O 4 - 7 days ago O In last 3 days
Overdose (ingestion of drugs or alcohol in an amount exceeding what the body can metabolize or excrete before toxicity)		1 dc - 30	tha ays - day	n 1 y 1 ye /s ag	ar aç 10		Violence to others - Acts with purposeful, malicious, or vicious intent, resulting in physical harm to another (e.g., stabbing, choking, beating)O Never O More than 1 year age O 31 days - 1 year age O 8 - 30 days ago O 4 - 7 days ago
Code for most recent time of event		n last	- 12	5			O In last 3 days

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NEW YORK STATE

Eligibility Assessment

Office of Mental Health Office of Alcoholism and Substance Abuse Services

Police Intervention	construction of starting		Currently of	on p	orob	atic	n o	r po	role	5			0	No I	O Yes
Code for MOST RECENT instance (Arrested with charges	O Never	ci as victim)	Currently of	on c	our	t div	/ers	ion	/sur	bod	prog	Iram	0		O Yes
Allesied with charges	O More than	O More than 1 year ago			Restraining order(s) O Never present								0		0 163
	0 31 days - 1 0 8 - 30 days 0 4 - 7 days	ago ago	Restraining	der(OF	Prev	rious	ord	esent order(s), but none pres present			orese	nt now	
Incarcerated (i.e., jail or	O In last 3 do	iys	Communit	men	nt order(s) (AOT)						O Not	pres	sent		
prison with overnight stay)	O Never O More than O 31 days - 1 O 8 - 30 days O 4 - 7 days o O In last 3 da	year ago ago ago							ĺ	O Pre:	sent				
Cognitive Skills for Daily Decision M Making decisions regarding tasks o O Independent - decisions consist O Modified independence - some O Minimally impaired - in specific r O Moderately impaired - decisions O Severely impaired - never or rare O No discernible consciousness, co	of daily life (e.g., ent, reasonable difficulty in new recurring situations consistently po ely makes decis	e and safe w situations only ons, decisions be oor or unsafe; cu	ecome poor	or	unse	afe;	CU	es/s	upe	rvisio					e times
	oma														
Acute Change in Mental Status fro Person's Usual Functioning (e.g., restlessness, lethargy, difficult arouse, altered environmental per	O No t to	O Yes													
Independent Living Skills (IADLs)		0 = Independent		up,	or su	Jper	visio	n							
Code for PERFORMANCE in routine around the home or in the commu- the LAST 3 DAYS Code for CAPACITY based on press to carry out activity as independe possible. This will require "speculation	unity during sumed ability ntly as	1 = Setup help or 2 = Supervision - 3 = Limited assist 4 = Extensive ass 5 = Maximal assist 6 = Total depend 8 = Activity did n CAPACITY)	oversight/cuir ance - help o istance - help stance - help lence - full pe	n so thro thro rforr	ougł ugh nan	nout iout ice b	task task by ot	k, bu , bu thers	t per s dur	form ing e	is less t entire p	than 5 period	0% of t	ask o	on own
assessor.	on by me				E	PERF	OR/	MAN	ICE			C	CAPAC	ITY	
				0	1	2	3	4	5	6	<u>8 C</u>) 1	2 3	4	56
Meal preparation - How meals are passembling ingredients, cooking, se			,	0	0	0	0	0	0	0 0	o c	0 0	0 0	0	00
Managing finances - How bills are persess are budgeted, credit car			nousehold	0	0	0	0	0	0	0 0	o d	0 0	0 0	0	00
Managing medications - How med to take medicines, opening bottles injections, applying ointments)				0	0	0	0	0	0	0 (с (00	00	0	00
Phone use - How telephone calls and devices such as large numbers on the second		In the second		0	0	0	0	0	0	0 (o d	0 0	0 0	0	00
Transportation - How travels by pub fare) or driving self (including gettir					_	~	~	~	~	~	~ ~				~ ~
	ng out of house,	, in and out of ve	ehicles)	0	0	0	0	0	0	0 0	5 (00	0 0	00	00

NEW YORK STATE Office of Mental Health

Office of Alcoholism and **Substance Abuse Services** Eligibility Assessment

Treatment Modalities Life Events Codes 0 = Never Code for treatment modalities used in LAST 30 DAYS (or since Code for most 1 = More than 1 year ago admission if less than 30 days ago) recent time of 2 = 31 days - 1 year ago event 0 = Not offered and not received 3 = 8 - 30 days ago 1 = Offered, but refused 4 = 4 - 7 days ado2 = Not received, but scheduled to start within next 30 days 5 = In last 3 days 3 = Received 8 - 30 days ago 4 = Received in last 7 days 0 1 2 3 4 1 2 3 4 5 00000 Individual Serious accident or physical impairment 000 0 0 0 00000 Distressed about health of another person Group 0 00000 00000 Family or couple Death of close family member or friend 00000 0 Self-help/consumer group (e.g., Double Child custody issues; birth or adoption of 00000 00000 child Trouble, Alcoholics Anonymous) 00000 Conflict-laden or severed relationship, Complementary therapy or treatment 000000 including divorce Day Hospital/Outpatient Program 00000 Failed or dropped out of education 000000 program Strenaths Major loss of income or serious economic 000000 O No O Yes Reports having a confidant hardship due to poverty Consistent positive outlook O No O Yes Review hearing (e.g., forensic, 00000 certification, capacity hearing) Strong and supportive relationship with family O No O Yes Immigration, including refuge status Reports strong sense of involvement in 0 0 0 0 0 0 O No O Yes community Lived in war zone or area of violent 0 0 0 0 0 0 conflict (combatant or civilian) Social Relationships Witnessed severe accident, disaster, [Note: Whenever possible, ask person] 0 0 0 0 0 0 terrorism, violence, or abuse Codes: 0 = Never 3 = 4 to 7 days ago Victim of crime (e.g., robbery) - exclude 00000 0 1 = More than 30 days ago 4 = In last 3 days assault 2 = 8 to 30 days ago 8 = Unable to determine Victim of sexual assault or abuse 0 0 0 0 0 0 0 1 2 3 4 8 Victim of physical assault or abuse 0 00000 Participation in social activities of 0 0 0 0 0 0 Victim of emotional abuse 0 00000 long-standing interest 0 00000 Parental abuse of alcohol and/or drugs Visit with a long-standing social 0 0 0 0 0 relation or family member Other interaction with long-standing social relation or family member 0 0 0 0 0 O (e.g., telephone, email, text, social Person prefers change (when asked) media) Peer supports (e.g., programs, staff) O No O Yes O Could/would not respond Person prefers change (when asked) **Recreational activities** O No O Yes (e.g., type, number, or O Could/would not respond level of participation) Relationships O No O Yes (e.g., establishing O Could/would not respond friendships, improving existing relationships)

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NEW YORK STATE

Office of Mental Health Office of Alcoholism and **Substance Abuse Services**

Eligibility Assessment

Employment Status		Risk of unemployment or disrupted	educati	on
		Increase in lateness or absentee over LAST 6 MONTHS	eism	O No O Yes O Not applicable
 Unemployed, seeking empl Unemployed, not seeking e 	Net of the second se	Poor productivity or disruptivene at work or school	255	O No O Yes O Not applicable
		Expresses intent to quit work or s	chool	O No O Yes O Not applicable
Employment Arrangements - Ex O Integrated (competitive) wit O Integrated (competitive) wit	thout supports	Persistent unemployment or fluc work history over LAST 2 YEARS	tuating	O No O Yes O Not applicable
,	ment, intensive supportive upported employment)	Person prefers change (when aske	ed)	
O Not employed		Paid employment (e.g., type, hours, pay)	O No O Coul	O Yes d/would not respond
Compensation for work - Exclud O At or above minimum wage O Below minimum wage O No pay O Not employed Volunteers Works as a volunteer (e.g.,		Employment support services (e.g., pre-vocational services, transitional employment, Intensive supported employment, ongoing supported employment)	O No O Coul	O Yes d/would not respond
for community services)		Education/training	O No O Coul	O Yes d/would not respond
Highest level of education completed	 No schooling 8th grade or less 9-11 grades High school or GED Business or technical school Some college, no degree 	Educational support services		O Yes d/would not respond
	 Associate's degree Bachelor's degree Graduate degree 	Because of limited funds, during LAST 30 DAYS made trade offs an purchasing any of the following: adequate food, shelter, clothing	mong	O No O Yes
Enrolled in formal education pro O No O Part-time O Full-time	ogram	prescribed medications; sufficient heat or cooling; necessary healt Psychiatric Diagnoses	nt home	
Average hours worked per wee Exclude volunteer work O At least 35 hours O 10 - 34 hours O 1 - 9 hours O None O Not employed	ek in the past month -	(Mental Health and Substance U Enter Axis I and Axis II DSM-IV did completed on program discharg earlier assessments if specific psy determined. Axis I - DSM-IV code	ignoses, ge, but a	if known. Must be Iso complete with

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NEW	YORK	STATE
Office of	Mental He	alth

Office of Alcoholism and

Eligibility Assessment

Substance Abuse Services			
Intellectual Disability (e.g., Down Syndrome)		0 N	No O Yes
Medical Diagnoses			
Disease code 0 = Not present 2 = Diagnosis present, receiving activ 3 = Diagnosis present, monitored but i			
	0	2	3
Asthma	0	0	0
Diabetes mellitus	0	0	0
Hypothyroidism	0	0	0
Migraine	0	0	0
Traumatic brain injury	0	0	0
Heart disease	0	0	0
HIV/AIDS	0	0	0
Chronic Obstructive Pulmonary Disease (COPD)	0	0	0
Hypertension	0	0	0
High cholesterol or triglycerides	0	0	0
Tuberculosis (either active or newly confirmed inactive infection)	0	0	0
Hepatitis C	0	0	0

Assessment Notes Comment on additional information that is pertinent to this individual or contributors to the assessment process:

Appendix C

Perception of Care Survey for Medicaid Managed Care Members

Please tell us about your experience with your Medicaid Managed Care plan, the care you receive(d) from providers, and your perception of your own health and well-being.

We're asking about the behavioral health services covered in your plan. Behavioral health means mental health and/or substance use disorder.

 We want to know about your experience with behavioral health services like counseling, rehabilitation, inpatient treatment, emergency/crisis services, or medicine for mental health or substance use conditions.

PART I: YOUR BEHAVIORAL HEALTH SERVICES

- 1. Did you receive behavioral health services in the last 12 months?
- 2. In the last 12 months, did you receive any treatment, counseling, or medicine for:
 - a. Emotional or mental illness? □ Yes □ No
 - b. Alcohol use?
 - c. Drug use?
 - d. Tobacco use? □ Yes □ No
- 3. Are you currently receiving behavioral health services? □ No □ Yes → If Yes, Go To Question 5
- 4. Please select the ONE main reason why you are no longer receiving behavioral health services.

🗆 a	. I no	long	er n	leede	d tre	eatmer	nt bed	cause	e the	pro	ble	m tl	hat	led t	to tre	eatm	ent	was	S
addr	esse	ed.								•									
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 \square b. Treatment was not working as well as expected, so I stopped treatment.

 $\hfill\square$ c. Treatment was no longer possible due to problems with transportation.

 $\hfill\square$ d. Treatment was no longer possible due to problems paying for treatment.

□ e. Treatment was no longer possible due to problems with finding time for treatment.

☐ f. Other reason(s) (please explain):

If you have not received behavioral health services in the past 12 months, skip to Part 3.

PART 2: ACCESS and QUALITY OF CARE

The next questions are about all the behavioral health services you got in the last 12 months that were covered by your Medicaid Manged Care plan.

• Please consider those services when answering the questions below.

- Please do NOT comment here about services that are NOT covered by your healthcare plan (e.g., self-help groups).
- If you have not received behavioral health services in the past 12 months, skip to Part 3.

In the last 12 months…	Never	Sometimes	Usually	Always	Not Applicable
5. How often did the people you went to for counseling or treatment explain things in a way you could understand?	0	0	0	0	0
6. How often did the people you went to for treatment treat you with respect and kindness?	0	0	0	0	0
 How often did you get services at <u>days/times that</u> were convenient to you? 	0	0	0	0	0
8. How often did you get services <u>where</u> you needed them?	0	0	0	0	0
9. How often did you get the services you needed <u>as soon as</u> you wanted?	0	0	0	0	0
10. How often did the people you went to for counseling or treatment <u>spend enough time</u> with you?	0	0	0	0	0
11. How often did you <u>feel safe</u> when you were with the people you went to for counseling or treatment?	0	0	0	0	0
12. How often did the people you went to for treatment listen carefully to you?	0	0	0	0	0
13. How often were you <u>involved as much as you</u> <u>wanted</u> in your treatment?	0	0	0	0	0
14. How often were the people you went to for treatment sensitive to your cultural background (race, religion, language, etc.)	0	0	0	0	0
15. How often did the people you went to for treatment tell you what medication side effects to watch for?	0	0	0	0	0
16. How often were the accommodations (for example wheelchair accessibility) you need to obtain services available?	0	0	0	0	0

17. In the last 12 months, how much were you helped by the counseling or treatment you got?

Not at all

Somewhat

□ Very Much

The following questions are about services that you might receive through your healthcare plan. For each of the services listed below that you received in the past 12 months, please tell us how helpful the services were.

Services you might receive	the past	If you received this service in the past 12 months, how helpful was the service?						
	Very Helpful	Somewhat Helpful	Not at All Helpful	l did not receive this service				
18. A Health Home care manager who coordinates your medical, behavioral health, and social service needs	0	0	0	0				
19. Peer support services (support and help provided by people who have experienced mental illness and/or substance use disorder)	0	0	0	0				
20. Assistance with returning to school or a training program	0	0	0	0				
21. Assistance with finding or maintaining a job	0	0	0	0				
22. Assistance with transportation other than medical transportation	0	0	0	0				
23. Help with finding housing or better housing	0	0	0	0				
24. Help in pursuing friendships and personal interests	0	0	0	0				
25. Help in figuring out my finances, including getting any benefits I may be entitled to	0	0	0	0				
26. Family support and training	0	0	0	0				
27. Crisis respite services; i.e., residential care for 7 days or less, during a behavioral health crisis	0	0	0	0				
28. Help with developing a crisis or relapse prevention plan	0	0	0	0				

PART 3: HEALTH, WELLNESS, AND QUALITY OF LIFE The next questions are about your health.

29. During the **past 4 weeks**, how much difficulty did you have doing your daily work, both at home and away from home, because of your physical health? (*Please select <u>one</u>*) None at all Very little Somewhat Ouite a lot Could not do physical activities

None at all	very little	Somewnat	Quite a lot	Could not do physical activities

- 30. Have you used tobacco (e.g., cigarettes, e-cigarettes, pipes, cigars, smokeless or chewed tobacco) in the past 12 months?
- □ Yes □ No □ Prefer not to answer

	Yes	No	Not Applicable
31. Have you experienced any difficulties as a result of your tobacco use in	0	0	0
the last 12 months (e.g., health, social, legal, or financial problems)?			

32. Have you experienced any difficulties as a result of your <u>alcohol</u> use in the last 12 months (e.g., personal/family conflict, job instability, legal problems, and/or injuries)?	0	0	0
33. Have you experienced any difficulties as a result of your <u>drug</u> use in the last 12 months (e.g., personal/family conflict, job instability, legal problems, and/or injuries)?	0	0	0

The next group of questions ask about how satisfied you feel, using a zero to 10 scale. Zero means you feel no satisfaction at all. 10 means you feel completely satisfied. The middle of the scale is 5, which means you are neither happy nor sad.

How satisfied are you with?	0	1	2	3	4	5	6	7	8	9	10
34. the things you have? Like the money you	0	0	0	0	0	0	0	0	0	0	0
have and the things you own?											
35. your health?	0	0	0	0	0	0	0	0	0	0	0
36. what you are achieving in life?	0	0	0	0	0	0	0	0	0	0	0
37. your personal relationships?	0	0	0	0	0	0	0	0	0	0	0
38. how safe you feel?	0	0	0	0	0	0	0	0	0	0	0
39. feeling part of your community?	0	0	0	0	0	0	0	0	0	0	0
40. how things will be later on in your life?	0	0	0	0	0	0	0	0	0	0	0

Please tell us if you Strongly Agree, Agree, are Neutral, Disagree, or Strongly Disagree with each statement below.

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
41. I am aware of community supports	0	0	0	0	0
available to me.					
42. My living situation feels like home to me.	0	0	0	0	0
43. I have access to reliable transportation.	0	0	0	0	0
44. I have trusted people I can turn to for	0	0	0	0	0
help.					
45. I have at least one close relationship.	0	0	0	0	0
46. I am involved in meaningful productive	0	0	0	0	0
activities.					

PART 4: BACKGROUND INFORMATION

The following information is collected to help ensure that services meet the needs of all individuals. Please do not share your name. Please check the boxes and fill in the blanks as applicable.

- 1. What is your age? _____
- 2. What was sex were you assigned at birth, on your original birth certificate? □ Female □ Male □ Unknown

	Evaluation Framework for the NYS Behavioral Health Self-Directed Care Pilot Pro Demonstration Period: January 1, 2018 – Decembe		1							
3.	Current gender identity – How do you describe yourself? (check one)	e 🗆 Male	e 🗆							
	Do not identify as female, male, or transgender	Prefer no	t to answer							
4.	How would you describe your sexual orientation?									
5.	□ Bisexual □ Other □ Not sure □ Prefer not to answer In what language do you prefer to communicate with your health care providers? □ English □ Spanish									
6.	In what language do you prefer to read things about your health care? □ English □ Spanish □Other (please specify)		_							
7.	Are you of Hispanic/Latino Origin? Yes, Hispanic or Latino No, r	not Hispanio	c or Latino							
8.	What is your race? (Select all that apply) U White I Black/African American I American Indian/Alaska Native Native Hawaiian/Other Pacific Isl	ander	□ Asian □ Other							
9.	What is your highest level of education completed? ☐ Less than High School ☐ High School diploma or GED ☐ E ☐ Some college, no degree ☐ College degree or higher	usiness or	technical school							
10.	Are you currently enrolled in school? Yes No									
11.	Are you currently enrolled in a job training program? Yes No									
12.	Have you been employed in the past 12 months? ☐ Yes, I am currently emplo ☐ Yes, but I am not currently		□ No							
13.	Please indicate whether the following things affect your ability to work or your Select all that apply to you.	decisions a	bout working.							
	a. Lack of good jobs	0								
	 b. Concern about losing benefits (e.g., Medicaid, etc.) c. Lack of transportation 	0								
	d. Physical health condition	0								
	e. Mental health condition	0								
	f. Arrest history	0								
	g. Lack of job training / education	0								
	h. Medication side effects	0								
	i. Workplace attitudes about mental illness and/or substance use problems	0								

14. Have you been arrested in the past 12 months? \Box Yes \Box No

Retired and no longer looking for work

j.

0

15. Have you experienced any difficulties with your housing over the past 12 months (e.g., 3 or more moves, having no permanent address, being homeless, living in a shelter)? □ Yes □ No

THANK YOU FOR COMPLETING THE SURVEY