JudyAnn Bigby, M.D.
Secretary
Massachusetts Executive Office of Health and Human Services
1 Ashburton Place, Room 1109
Boston, MA 02108

Dear Dr. Bigby:

This letter is to inform you that the Commonwealth of Massachusetts’ submission of a Master Delivery System Transformation Initiatives (DSTI) Plan, as amended, has been approved. This plan is found to be in accordance with the Special Terms and Conditions (STCs) of the Commonwealth’s section 1115 Medicaid Demonstration, entitled MassHealth, (11-W-00030/1). The plan is approved for the period starting with the date of this approval letter through June 30, 2014. Per STC 52, the approved Master DSTI Plan is hereby incorporated into the STCs as attachment J.

As a reminder, in conformance with the STC requirements, the forthcoming hospital-specific DSTI plans must also receive CMS approval before the Commonwealth may claim Federal financial participation for DSTI incentive payments to a participating hospital. DSTI incentive payments are contingent upon a participating hospital achieving project metrics as defined in its approved hospital-specific DSTI plan. Furthermore, this approval is granted with the understanding that the Commonwealth and participating hospitals will adhere to the requirement that all DSTI initiatives must be new or reflect a significant enhancement to an existing health care initiative to ensure that there is no duplication of Federal funding in support of an initiative.

Your project officers are Ms. Jennifer Sheer and Ms. Lynn DelVecchio. They are available to answer any questions concerning your section 1115 Demonstration. Their contact information is as follows:

Jennifer Sheer
Centers for Medicare & Medicaid Services
Center for Medicaid and CHIP Services
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Lynn DelVecchio
Centers for Medicare & Medicaid Services
JFK Federal Building
Room 2325
Boston, MA 02203
Telephone: (617) 565-1201
Facsimile: (443) 380-5604
E-mail: Lynn.DelVecchio@cms.hhs.gov

Official communications regarding program matters should be sent simultaneously to Ms. Sheer, Ms.
DelVecchio and to Mr. Richard McGreal, Associate Regional Administrator, in our Boston Regional
Office. Mr. McGreal’s contact information is as follows:

Richard McGreal
Centers for Medicare & Medicaid Services
JFK Federal Building
Room 2325
Boston, MA 02203
Telephone: (617) 565-1226
E-mail: Richard.McGreal@cms.hhs.gov

We commend the Commonwealth for its commitment to ensuring that the investment made herein is
constructive and that meaningful transformation occurs within the Demonstration period. We look
forward to working closely with the Commonwealth to monitor progress along the way.

Sincerely,

Victoria Wachino
Director

Enclosure

cc: Julian Harris, M.D., M.B.A., M.Sc., Medicaid Director
    Richard McGreal, ARA, Boston Regional Office
    Julie McCarthy, Boston Regional Office